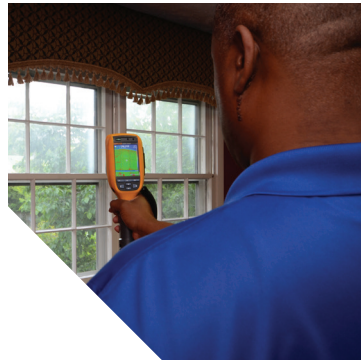


# Service Strong



**Annual Budget Report  
2020-2021**  
Fayetteville Public Works Commission





**FY 2021**

**Annual Budget**  
***Commission Review***  
***May 13, 2020***

**Commissioners**

***Evelyn Shaw, Chairwoman***  
***Wade Fowler, Vice Chairman***  
***D. Ralph Huff, III, Secretary***  
***Darsweil Rogers, Treasurer***

**General Manager**  
***David W. Trego***





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*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**The Public Works Commission of Fayetteville  
North Carolina**

For the Fiscal Year Beginning

**July 1, 2018**

*Christopher P. Morrill*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Public Works Commission of Fayetteville, North Carolina for its annual budget for the fiscal year beginning July 1, 2018.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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DARSWEIL L. ROGERS, COMMISSIONER  
WADE R. FOWLER, JR., COMMISSIONER  
EVELYN O. SHAW, COMMISSIONER  
D. RALPH HUFF, III, COMMISSIONER  
DAVID W. TREGO, CEO/GENERAL MANAGER



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MEMO: Commissioners Evelyn O. Shaw, Wade R. Fowler, Jr,  
Darsweil L. Rogers and D. Ralph Huff III

FROM: David W. Trego, CEO/General Manager *D. W. Trego*

May 13, 2020

RE: Fiscal Year 2021 Proposed Budget

Pursuant to Article 3 of North Carolina General Statute 159, The Local Budget and Fiscal Control Act, and under my designated authority as the Fayetteville Public Works Commission's (FPWC) Budget Officer, herein I present the proposed budget for FPWC for Fiscal Year 2021 (FY 2021).

In the development of this proposed budget, FPWC staff used as its guiding principles the Commission's Strategic Plan. Specifically, we focused on the following strategic priorities and goals:

- Provide quality and reliable utility services to our customers.
- Ensure that we offer the lowest responsible rates to our customers while maintaining the financial soundness of FPWC.
- Have a top-quality workforce by investing in the education and development of our employees.
- Coordinate regional infrastructure needs in support of economic development.
- Replace and rehabilitate aging infrastructure to ensure the reliability and quality of the services provided by FPWC.
- Employ state-of-the-art physical and cyber security measures.

Additionally, the budget maintains all Commission approved reserve fund levels, as well as any statutory or other restrictions or requirements, including those included in Bond Orders.

Following, I will provide a brief summary and highlight certain initiatives contained in the proposed budget that will help achieve the strategic goals set by the Commission.

### **Coronavirus**

Throughout the nation, the short and long term impacts of the Coronavirus pandemic continue to unfold and still have many unknowns. The impacts of Coronavirus will affect the entire Fayetteville region including FPWC. For FPWC, these could impact our employees, our operations and obviously our customers. From a budgeting perspective, there could be varying impacts on revenues, operating expenses and the priority of and our ability to complete capital and maintenance projects. As supply chains get impacted, the cost and availability of supplies and goods we rely on for our operations could likewise be impacted. Any attempt to anticipate the duration and depth of these impacts would be speculative.

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While we have attempted to reflect all known budgetary impacts of the Coronavirus outbreak into the FY 2021 budget, we have not made any assumptions related to unknowns. So other than the known impacts, the budget presented assumes normal operations and priorities. However, as we do with other unknowns, like hurricanes, we have been and will continue to prepare contingencies to be able to react as the actual impacts of the Coronavirus on FPWC become clearer. These contingencies can include pulling from reserves to maintain critical operations, short term deferring of some capital and maintenance projects that would not greatly impact reliability or safety and managing the filling of certain open positions. We will keep the Commission and the public updated and, as needed, will propose budget amendments for Commission consideration.

### **Power Supply**

On November 13, 2019, after a nearly two year analysis of long term power supply options and negotiations, FPWC and Duke Energy executed the 9<sup>th</sup> amended Power Supply and Coordination Agreement (PSCA), which will result in a significant decreases in Power Supply expenses for FPWC and our customers compared to our previous agreement with Duke.

The PSCA, under which FPWC started purchasing wholesale electric from Duke Energy in July 2012, can extend until June 2042. However, the agreement has provisions for FPWC imitated terminations in 2024 and 2032. Duke does not have the same rights to terminate the agreement. The 2024 termination required FPWC to give notice to Duke prior to June 31, 2020. In 2017, in order to meet its fiduciary responsibilities, the FPWC Commissioners instructed staff to determine if the then terms and pricing of the PSCA where in the best interest of FPWC to continue to take service under beyond June of 2024. During this analysis it was determined that the current terms and pricing of the PSCA were out of line with the current and projected electric markets. Based upon this, at the Commission's direction, staff and our Power Supply consultant, GDS & Associates, explored various power supply alternatives. These alternatives included amending the current PSCA with Duke, expanding our generation at the Butler Warner Generation Plant (BWGP) and doing an RFP for a new wholesale power supply arrangement. It was determined that the best option for FPWC looking at various factors, including price, risk and volatility, was to amend the current PSCA and continue to take wholesale power from Duke.

The 9<sup>th</sup> amended PSCA included two phases of wholesale electric price reductions; the first starting in January 2021 and continuing through June 2024 and a second starting in July 2024 and continuing until the end of the Agreement. Compared to the previous terms under the PSCA, the amended terms resulted in net present value (NPV) savings of \$313 million, of which \$38 million are the result of the changes through June 2024 and the remaining \$275 million will occur due to other changes that go into effect after June 2024.

At the Commission's direction, following execution of the amended agreement in November 2019, staff modeled our revenue requirements through June 2024 so we could immediately pass those savings along to our customers. On March 11, 2020 the PWC Commissioners approved an across the board 4.7% electric rate decrease for rates effective on May 1, 2020. This decrease in rates is reflected throughout this budget.

### **Fleet Maintenance Fund**

Starting in FY 2006, under an agreement between the City of Fayetteville and FPWC, FPWC performed repair and related administrative services for the combined City/FPWC fleet of vehicles and other motorized equipment. To facilitate the charging of services to the respective organizations and their



departments, the FPWC Fleet Maintenance Fund was developed. This standalone enterprise fund allowed for the tracking, proper allocation and charging of all expenses and revenues associated with providing fleet services to both the City of Fayetteville and FPWC.

In 2019, the City of Fayetteville entered into a contract with Vector Fleet Services to provide all fleet related repair and administrative services that had previously been performed by FPWC for the city fleet effective with the start of the FY 2020 fiscal year. As of July 1, 2019, FPWC ceased performing all fleet related services for the City of Fayetteville. To allow for a final true up, audit and ultimate closing of the fund, despite performing fleet services for only the FPWC operations, the Fleet Maintenance Fund was maintained and utilized during the entirety of FY 2020.

The final reconciliation of the Fleet Maintenance Fund between the City and FPWC was completed for FY 2019 and the fund will be closed at the end of FY 2020. For FY 2021, all fleet related expenses will be handled through the Fleet Department budget and allocated to the divisions and departments as appropriate.

### **Electric and Water/Wastewater Revenues**

Total revenues for the FY 2021 Electric and Water/Wastewater Funds are budgeted to be \$401.9 million, which is \$10.4 million or 2.5% less than the FY 2020 budget. Compared to the total FPWC FY 2020 budget, which also included the Fleet Fund, the difference is \$15.2 million or 3.7% less.

Revenues for the **Electric Fund** are projected at \$260.0 million for FY 2021. This represents an \$20.7 million or 7.4% reduction from the FY 2020 budget. The major variance in revenues is from sales of electricity to retail customers. On March 11, 2020 the FPWC Commission approved a 4.7% electric revenue reduction recovered through rates effective May 1, 2020. Additionally, they approved that there would be no changes in revenues from electric rates effective May 2021. As mentioned above, FPWC and Duke Energy executed the 9<sup>th</sup> amended PSCA that included an estimated \$38 million in reduced power supply costs for PWC through June 2024 as compared to the 8<sup>th</sup> amended PSCA. The Commission evaluated the savings anticipated from the revised PSCA that would occur from January 2021 through June 2024 and developed a revised electric rate plan through 2024 which resulted in the approved rate action.

Revenues for the **Water/Wastewater Fund** are projected at \$141.9 million for FY 2021. This represents an \$10.4 million or 7.9% increase from the FY 2020 budget. This increase is driven primarily from increased revenues from retail and wholesale water and wastewater sales. On March 13, 2019, the FPWC Commission approved rate increases for water and wastewater that was scheduled to go into effect May 1, 2019. That action would increase overall water and wastewater revenues recovered through rates by 5.0%. The revenue increase for water service was 6.9% and for wastewater was 3.4%. However, because of the economic impact the Coronavirus pandemic was having on the Fayetteville Area and our customers, the Commission voted on April 8, 2020 to delay the effective date of water and wastewater rate changes until June 1, 2020. The impact of this deferral is reflected in the proposed budget.

### **Electric and Water/Wastewater Fund Expenditures**

In meeting the statutory requirements for a balanced budget, total expenditures in FY 2021 for the Electric and, Water/Wastewater Funds are budgeted to be \$401.9 million, which is \$10.4 million or 2.5% less than FY 2020. Compared to the total FPWC budget, which also included the Fleet Fund, the difference is \$15.2 million or 3.7% less.

For the **Electric Fund**, FY 2021 expenditures are projected to be \$260.0 million, which is \$20.7 million or 7.4% less than in FY 2020. The main driver in the reduced expenditures is reduced Wholesale Power Supply expenses. As stated above, the 9<sup>th</sup> amended PSCA will reduce FPWC’s Power Supply costs starting in January 2021. Additionally, Power Supply expenses associated with Coal Ash are anticipated to be lower in FY 2021 compared to FY 2020. Together, these reductions are anticipated to lower FPWC’s Power Supply expenses by \$14.1 million or 9.0% compared to FY 2020. Due to lower overall electric capital requirements in FY 2021, a reduction of \$3.0 million in Capital Expenditures funded through revenues is required compared to FY 2020. Appropriations to various reserves and funds from Electric are \$8.7 million less in FY 2021 compared to FY 2020. These lower expenditures are partially offset by an increase of \$2.3 million in non-Power Supply operating expenses charged to the Electric Fund including General and Administrative (G&A) expenses.

For the **Water/Wastewater Fund**, FY 2021 expenditures are projected to be \$141.9 million, which is \$10.4 million more than in FY 2020. The main driver of the increase compared to FY 2020 is the \$8.1 million increase in capital expenses funded through water/wastewater revenues. Also contributing to the FY 2021 increase in expenditures is an additional \$4.4 million of operating expenses charged to the Water/Wastewater Fund including General and Administrative (G&A) expenses. These increases are partially offset by \$2.2 million in lower debt payments.

**City of Fayetteville Payment in Lieu of Taxes (PILOT)**

In June 2016, the North Carolina Legislature amended Chapter VI of the City of Fayetteville Charter that dealt exclusively with the organization, duties and responsibilities of FPWC and its Commissioners. This amendment replaced outdated language that remained from the original 1905 Charter, identified FPWC as a Public Authority under North Carolina Law, clarified the roles and responsibilities of the Commissioners, as well as setting the basis for the annual calculation of the FPWC Payment in Lieu of Taxes made to the City of Fayetteville. Under Section 6A.16 of the amended Charter, the annual payment is 2.45% of the previous fiscal year’s “Total Net Position of the Electric Fund”. Based on this calculation, the payment to the City of Fayetteville for FY 2021 will be \$ 11,450,867, which is 3.2% more than what was remitted in FY 2020. Since enactment of the amended Charter, the PILOT paid to the City has increased \$2.0 million or 21% since FY 2016. Additionally, in June 2016, the FPWC Commissioners agreed to support the City of Fayetteville’s economic development efforts by providing \$6.0 million over five fiscal years (2017-2021). Consistent with this commitment, \$1.2 million is included in the proposed FY 2021 budget to be remitted to the City in support of their economic development initiatives. Also, not included in the above, is an additional \$85,000 which PWC, through its Community Relations budget, provides support to the City of Fayetteville public access television channel, which FPWC utilizes for our informational “PWC Connections” television program.

**Divisional Operating Expenses**

The table below summarizes the budgeted operating expenses (including non-CIP capital) for each FPWC division. Following the table are the main drivers in the overall budget, as well as any significant variances at the division level.

Division	FY 2020 Budget*	FY 2021 Budget	% Increase/(Decrease)
Management	\$6.42 million	\$6.38 million	(0.7%)
Communications	\$1.48 million	\$1.50 million	1.7%
Human Resources	\$1.85 million	\$1.96 million	5.7%

Customer Programs	\$4.20 million	\$4.11 million	(2.1%)
Corporate Services	\$12.85 million	\$15.95 million	24.1%
Information Technology	\$12.57 million	\$13.51 million	7.6%
Finance	\$11.86 million	\$11.91 million	0.5%
Water Resources	\$41.09 million	\$42.48 million	3.4%
Electric non Power Supply	\$25.87 million	\$29.13 million	12.6%
<b>Total w/o Power Supply</b>	<b>\$118.19 million</b>	<b>\$126.93 million</b>	<b>7.4%</b>
Electric Power Supply	\$155.99 million	\$141.93 million	(9.0%)
<b>Total FPWC</b>	<b>\$274.18 million</b>	<b>\$268.86 million</b>	<b>(1.9%)</b>

\* The numbers shown for the FY 2020 Budget include transfers and budget amendments made during the fiscal year

The overall \$5.3 million decrease in the Division Operating Expenses is being driven by a \$14.1 million reduction in anticipated Wholesale Power Supply costs. As previously mentioned, FPWC negotiated a revision to our Power Supply Agreement with Duke Energy. That revision will provide PWC with savings starting in January 2021. Those savings combined with lower Coal Ash costs result in a budgeted 9.0% reduction in Power Supply costs compared to last year. Those savings are offset by increases primarily in Corporate Services and non-Power Supply electric.

The \$3.1 million increase in Corporate Services is driven by \$4.1 million in Operating Capital to do a major version upgrade the Customer Care and Billing (CC&B) software that is part of our Oracle Enterprise software. The current version of the CC&B software is original from the initial conversion to Oracle started in FY 2012. Our current version will soon have reduced support from Oracle which will increase potential future security risks if not upgraded.

The \$3.3 million increase in non-Power Supply electric expenses is being driven by \$2.0 million required to overall a gas turbine at the Butler Warner Generation Plant (BWGP). Under the revised Power Supply Agreement, Duke Energy retains certain dispatch rights to BWGP. In order to meet the long-term obligations under the agreement, FPWC will be performing various planned inspections, upgrades and repairs to the plant.

### **Personnel Funding**

Included in the FY 2021 budget are 10 additional positions. These positions are in Information Technology (3), Water Resources (4) and Electric Construction (3). The positions in Information Technology are for quality control and testing which are needed as we do the various upgrades and version updates to our Oracle Software. In Water Resources, positions were added to support the added maintenance responsibilities associated with the infrastructure that has been installed associated with Phase V Annexation. The positions in Electric are to provide an additional underground maintenance crew to support the increased replacements and upgrades needed to maintain reliability.

The last time FPWC did a comprehensive salary review was in FY 2017. Following that review, grade levels and salary ranges were adjusted appropriately. Typically, FPWC completes a comprehensive salary review every 3-5 years. In the years where a comprehensive review is not done, which is the case for FY 2021, we follow an industry best practice to identify several benchmark positions throughout the organization and complete a targeted review as a proxy for the overall FPWC labor market. This targeted review is then compared with various cost of living and inflation indexes through which the targeted performance increases, as well as salary grid positioning, are determined. Based upon this review, the FY 2021 budget reflects a targeted 3.0% performance increase for employees, which includes a 2.0% increase

in the salary grids. These are the same increases that were approved by the Commission for the FY 2020 budget.

We do not anticipate having any significant changes to our benefit programs during FY 2021. Our wellness initiatives, including our “Know Your Numbers” medical screening, cross-fit, exercise and other wellness classes, continue to improve employee wellness and help keep changes in medical benefit expenses well below our peers. For FY 2021, we are budgeting \$8.4 million for active employee medical benefit expenses which are essentially flat compared to FY 2020.

### **Capital Improvement Program (CIP)**

The total proposed CIP budget for FY 2021 is \$127.2 million, which represents a \$14.9 million or 10.5% decrease from the \$142.1 million budgeted in FY 2020. However, the projected FY 2021 CIP spend is \$12.0 million more than the \$115.2 million that was projected when the FY 2020 budget was approved last year. FPWC analyzes and reprioritizes our CIP projects annually, which can result in variations in year to year CIP spending as well as variances from amounts projected to be spent in future years. There are several specific projects/initiatives that drove the majority of the \$14.9 million decrease in FY 2021 as compared to the FY 2020 budget as well as the \$12.0 million variance from the FY 2021 plan developed last year. Two one-time construction projects started and scheduled to be near completed during FY 2020 contributed to over 57% of the FY 2021 decrease in CIP spending. The combination of the Fleet Bay Expansion and Back-up Emergency Operations Center impacted the FY 2020 CIP by \$9.1 million. In FY 2021, we are projecting that just \$0.6 million will be needed to complete these two projects.

In the Electric Division, the overall FY 2021 CIP spend is projected to be \$36.6 million. This is \$4.2 million less than the FY 2020 CIP budget, but is \$3.5 million more than was projected to be spent in FY 2021 when the FY 2020 budget was approved last year. The most significant variance was an anticipated decrease in projects where FPWC is required to relocate our facilities due to NCDOT road projects. In FY 2021 we anticipate spending \$10.8 million less than in FY 2020 primarily due to having most of the Raeford Rd. relocation project completed. This nearly \$21.9 million multiyear project will spend an estimated \$13.0 million in FY 2020 compared to \$2.0 million in FY 2021. The most significant increase in CIP spending, compared to what was projected last year is related to investment in the Butler Warner Generation Plant (BWGP). As a result of the previously mentioned amended PSCA, PWC will continue to operate the BWGP after June 2024. As part of the analysis of our power supply options, we had various inspections of the generating equipment at BWGP completed to determine the short term and long term viability of the various components. Those inspections determined that certain capital investments were required to extend the life of the plant. Included in the CIP is \$5.0 million for both FY 2021 and FY 2022 to replace the boiler tubes in the steam generating section of the plant that are at the end of their useful life.

In the Water/Wastewater Division, the overall FY 2021 spend is projected to be \$89.0 million. This is \$0.7 million less than the FY 2020 CIP budget, but is \$8.2 million more than was projected to be spent in FY 2021 when the FY 2020 budget was approved last year. Improvements at our water and wastewater plants are the main driver in the \$8.2 million increase in what was originally projected to be spend in FY 2021. Not included in last year’s FY 2021 projection is \$2.9 million in reliability improvements at the Glenville Lake Water Treatment Plant which is part of an overall \$6.7 million two-year project to improve the chemical feed and filter control processes. At the Rockfish Creek Water Reclamation Facility, \$2.5 million is required to replace the emergency generator at the plant that failed this past winter. Also at the Rockfish facility, \$1.9 million is needed to replace and improve the screening facilities and associated grit chamber at the plant.

## **CIP Funding**

Funding for the CIP budget comes from the operating revenues of the respective Electric and Water/Wastewater Funds, bonds, state and other loans, as well as reserves. These reserves include various Capital Project Funds approved by the Commission and other restricted funds such as dollars collected from customers for FPWC's compliance with North Carolina's Renewable Energy Portfolio Standards (REPS). Customer contributions that are collected in association with capital projects are included as a line item in the Electric and Water/Wastewater Fund revenues portion of the budget and are likewise included within those funding sources below.

Funding Source	Amount
Electric Fund	\$30.6 million
Water/Wastewater Fund	\$34.0 million
Bonds/State Loans/Reserves	\$62.6 million

Of the bond, loan and reserve funding above, \$55.6 million is for water and wastewater projects and \$7.0 million is for electric projects. The above allocations do not reflect any reimbursements from third parties including insurance, FEMA, NCDOT or customer contributions towards projects. These reimbursements are included as revenues in the appropriate funds rather than as a reduction in CIP spending from those funds.

## **CIP Project Priorities**

The FY 2021 CIP budget continues the Commission's focus on the replacement and rehabilitation of aging infrastructure to ensure that system reliability is maintained while at the same time making sure that we design our systems to support system growth and economic development. The FY 2021 CIP budget contains \$112.6 million for projects that expand plant capacity, replace or rehabilitate aging infrastructure or extends service to new customers. This represents a 9.3% increase over FY 2020. This includes \$19.0 million for rehabilitation of existing water and wastewater infrastructure and \$7.7 million in water and wastewater plant improvements and capacity expansions. In addition, \$19.5 million is budgeted for water/wastewater system improvements and pipe replacements which includes \$5.6 million for the Rockfish basin peak flow mitigation project and \$8.4 million for the multiyear \$24.3 million project to construct a new large diameter wastewater outfall along the Rockfish Creek to support customer growth in the western region of the City of Fayetteville.

In addition to the \$5 million previously mentioned for the life extension project at the Butler Warner Generation Plant, the FY 2021 CIP budget for Electric includes \$9.2 million for substation upgrades and rebuilds and \$11.2 million for other electric system improvements. Included in the \$11.2 million system improvement budget is \$2.5 million for underground infrastructure replacement, \$1.0 million for overhead replacements and \$1.5 million for the ongoing project to replace aging wood sub-transmission poles with more resilient and hurricane resistant steel poles.

Also, to leverage the FY 2020 investment made in the electric Outrage Management System (OMS), FPWC is also increasing funding in distribution system automation. This investment will automate the operation of electric system switches and controls to reroute power during outages and other emergencies, without the need for human intervention. This will increase system reliability while at the same time decrease outage durations.

### **City of Fayetteville CIP Supported Projects**

There are various CIP projects that either directly or indirectly support initiatives undertaken by the City of Fayetteville. These projects include streetscape projects, city-initiated road projects and work associated with storm water improvements. In FY 2021, \$1.3 million is budgeted for such projects. City and FPWC staffs work closely together to coordinate efforts to allow for the smooth and efficient completion of these projects.

Not included in the above is the extension of water and sewer service to previously unincorporated areas of Cumberland County annexed into the City of Fayetteville. In 2008, the City of Fayetteville and FPWC entered into an agreement to extend water and wastewater service to those residents which did not already have service provided by FPWC or another utility. This project, commonly known as Phase V, when completed, will extend FPWC wastewater service to over 8,500 properties and water service to nearly 500 properties. FPWC is roughly 65% complete extending services to the annexed areas completing work in 23 out of a total of 34 separate areas by the end of FY 2021. Of the total properties to be served, 85% are either completed, in construction, in pre-bid stage or in design. In FY 2021, we have budgeted \$33.8 million for annexation related work which is broken down into the following areas:

- Construction in Wells Place (Area 23 Section I) is nearing completion
- Starting construction in Rayconda, Cliffdale Estates, and Lake Rim Estates (Area 23 Section II, Area 24 Section A, and Area 25)
- Bid and start construction on Kings Mill, Village Hills, Wendover, Hickory Run, Pinecrest Park, Stoney Point, King Road, and Pine Ridge Acres (Area 24 Section B/C and Area 32 East Section)
- Complete design, advertise, and receive bids for Cliffdale West, Woodmark, Cliffdale Forest, and portions of Stoney Point and Dundle Roads (Area 26, Area 27, and Area 32 East Section II)
- Issue RFQ, approve Service Agreement for Cliffdale West, Montibello, Farrington, Lake William, Tunbridge, and Raeford Road Estates (Area 28, Area 29, and Area 33 North)
- Design will also be ongoing in Westhaven, Springfield Crossing, Barefoot Road, Porter Place, Winbury, Kingswood, Fairfield (Area 32 North, Area 32 South, Area 32 Outfall and Area 34)
- Construction will be ongoing in those areas that are part of the NCDOT Outer Loop and Gillis Hill Road Contracts

### **Net Position and Cash Reserves**

The FY 2021 budget will allow FPWC to maintain the levels of reserves needed to achieve the Commission approved levels of days cash on hand and debt service coverage. Projected year-end balance levels in reserve funds such as the Coal Ash Reserve, Rate Stabilization Fund, Phase V Annexation Fund and the NCDOT Capital Projects Fund are such that FPWC will be able to meet our current and future obligations planned for those funds. These levels will also allow FPWC to meet/exceed our Charter requirements for cash reserves, as well as all Bond covenants and other financing requirements.

The total amount of the PWC budget is \$401,929,300, representing a decrease of \$15,237,850 or 3.7% from FY 2020.

### ELECTRIC FUND

The Electric Fund is used to account for the provision of electricity to the residents, businesses and industry of the City of Fayetteville and surrounding urban areas. The activities necessary to provide electric services are accounted for in this fund, including, but not limited to administration, operations, maintenance, financing and related debt service, and billing and collection.

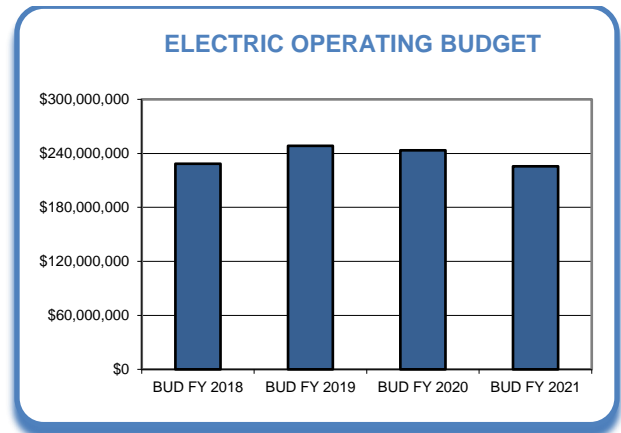
#### Revenues

The Electric Fund operating revenues for FY 2021 are budgeted at \$233,649,200. This represents an \$7,521,200 or 3.1% decrease in total revenue compared to FY 2020. The decrease is due to a new agreement with Duke Energy Progress that will result in lower expense for PWC. These savings have been passed to rate payers through lower rates for FY 2021. Other drivers include lower late payment fees and interest on investments due to the economic environment during the COVID-19 pandemic in FY 2020. The Electric Fund revenues are budgeted using the rate published as of May 1, 2020.

#### Expenditures

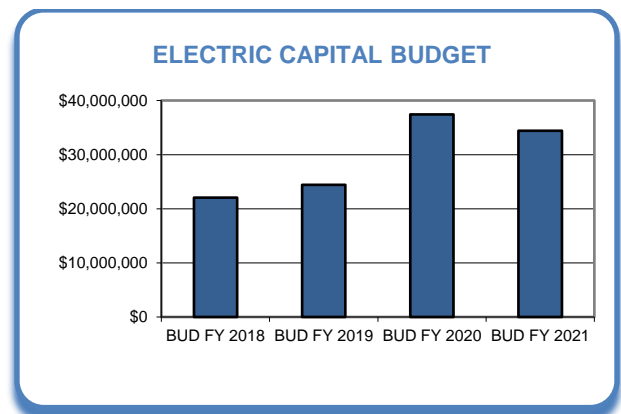
The total expenditures in the Electric Fund are budgeted at \$225,594,600 excluding capital. Operating expenditures in the Electric Fund decreased by \$17,738,050 or 7.3%, compared to the FY 2020 budget. The primary drivers of the decrease year over year are the \$14,062,500 or 9.0% decrease in wholesale power supply cost and coal ash charges from Duke Energy. Budgeted remittances to the City total \$12,650,900. Included in this amount is \$1,200,000 for Economic Development to be

determined by the City. The FY 2021 budget includes a \$250,000 appropriation to the Rate Stabilization Fund to maintain rate competitiveness.



#### Capital Improvements

The Electric Capital Improvement Budget includes generation, distribution and transmission plant additions, structural improvements, autos and trucks, construction, computer and other equipment. The recommended Electric Capital Improvement Budget is \$34,436,200. This is a decrease of \$3,006,050 or 8.0% compared to FY 2020. Distribution projects account for \$15.3 million dollars of the Electric Capital budget while Transmission projects make up \$5.2 million. Also included is \$6.3 million for improvements to the Generation plant.





### WATER/WASTEWATER FUND

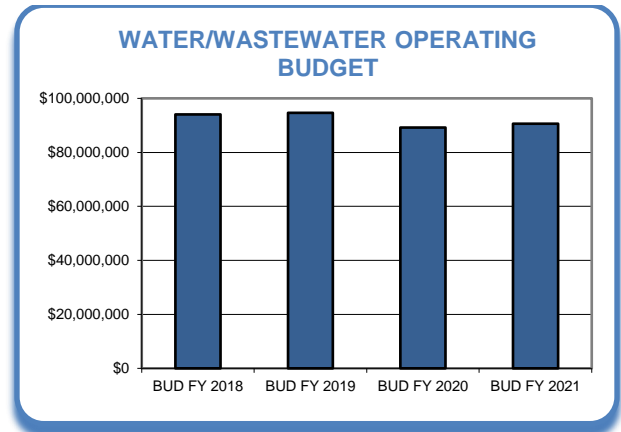
The Water/Wastewater Fund is used to account for the provision of water and sanitary sewer services to the residents of the City of Fayetteville and surrounding urban areas. The activities necessary to provide water and sewer services are accounted for in this fund, including, but not limited to administration, operations, maintenance, financing and related debt service, and billing and collection.

#### Revenues

The operating Water/Wastewater Fund revenues for FY 2021 are budgeted at \$118,602,900. This represents a \$2,921,400 or 2.5% increase compared to FY 2020. Water and wastewater revenues are budgeted using the rate published May 1, 2020.

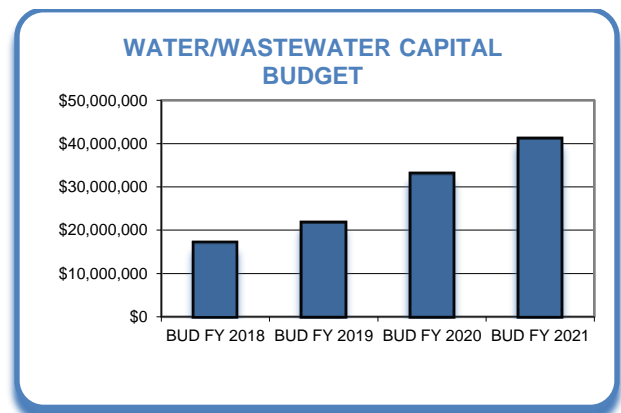
#### Expenditures

The total expenditures in the Water/Wastewater Fund are budgeted at \$100,863,000, excluding capital. This represents an increase of \$2,304,400 or 2.3% compared to the FY 2020 budget. The FY 2021 budget includes a \$250,000 appropriation to the Rate Stabilization Fund to maintain rate competitiveness. The Water/Wastewater Fund also includes two appropriations to Annexation Phase V, \$2,076,400 is PWC's contribution to pay for annexation costs and \$2,457,500 includes payments from assessment and interest to pay for future annexation costs. The Fund also includes a \$5,423,600 Transfer to the NCDOT Reserve to pay for present and future projects in partnership with the NC Department of Transportation.



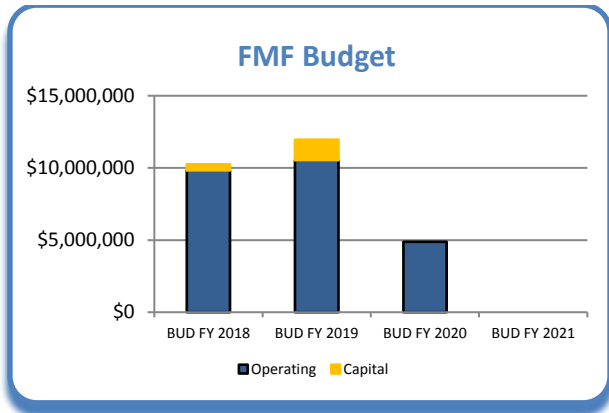
#### Capital Improvements

The capital budget includes projects from the Capital Improvement Program that are funded from the Water/Wastewater Fund, as well as capital items in the operating budget. The recommended Water/Wastewater Fund Capital Budget is \$41,035,500. This is an increase of \$8,079,050 or 24.5%. There are projects totaling \$15,254,000 for water distribution projects and \$13,948,000 for sanitary sewer collection. The capital budget also includes \$4,428,00 for improvements at the Rockfish Treatment plant, \$3,331,000 for Computer Software and Hardware as well as \$2,026,000 for Transportation Equipment.



## FLEET MAINTENANCE FUND

The Fleet Maintenance Fund is used to account for the consolidated fleet functions provided to the City of Fayetteville and PWC. This fund was established in 2006. As of July 1, 2019, the City began outsourcing its fleet maintenance to a third-party vendor. Beginning with the FY 2021 Budget, the Fleet Maintenance Fund has been dissolved and the expense related to the Fleet department is now in the Electric and Water/Wastewater Funds split 40% and 60% respectively.



# Electric, W/WW & Fleet Maintenance Funds Summary

Public Works Commission

DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
ELECTRIC UTILITY OPERATING FUND	\$223,166,783	\$250,402,933	\$243,332,650	\$236,278,900	\$225,594,600
ELECTRIC CAPITAL OUTLAY	\$18,228,619	\$21,967,906	\$37,442,250	\$34,537,750	\$34,436,200
<b>TOTAL ELECTRIC FUND</b>	<b>\$241,395,401</b>	<b>\$272,370,839</b>	<b>\$280,774,900</b>	<b>\$270,816,650</b>	<b>\$260,030,800</b>
WATER/WASTEWATER UTILITIES OPERATING FD	\$94,636,407	\$106,189,460	\$98,558,600	\$93,525,200	\$100,863,000
WATER & WASTEWATER CAPITAL OUTLAY	\$13,295,487	\$17,291,484	\$32,956,450	\$31,592,850	\$41,035,500
<b>TOTAL WATER &amp; WASTEWATER FUND</b>	<b>\$107,931,894</b>	<b>\$123,480,944</b>	<b>\$131,515,050</b>	<b>\$125,118,050</b>	<b>\$141,898,500</b>
<b>TOTAL ELECTRIC &amp; W/WW FUNDS</b>	<b>\$349,327,296</b>	<b>\$395,851,783</b>	<b>\$412,289,950</b>	<b>\$395,934,700</b>	<b>\$401,929,300</b>
FLEET MAINTENANCE OPERATING FUND	\$8,916,461	\$7,759,867	\$4,877,200	\$4,549,900	\$0
FLEET MAINTENANCE FUND CAPITAL OUTLAY	\$8,655	\$774,764	\$0	\$0	\$0
<b>TOTAL FLEET MAINTENANCE FUND</b>	<b>\$8,925,116</b>	<b>\$8,534,631</b>	<b>\$4,877,200</b>	<b>\$4,549,900</b>	<b>\$0</b>
<b>TOTAL BUDGET</b>	<b>\$358,252,412</b>	<b>\$404,386,414</b>	<b>\$417,167,150</b>	<b>\$400,484,600</b>	<b>\$401,929,300</b>

# Electric, W/WW & Fleet Maintenance Funds Summary

DESCRIPTION	FY 2018	FY 2019	FY 2020	FY 2020	FY 2021
ELECTRIC FUND:	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
REVENUES	\$232,476,894	\$242,176,122	\$237,050,400	\$236,507,500	\$228,844,900
CONTRIBUTIONS AND/OR GRANTS	524,807	2,141,175	4,120,000	1,151,500	4,804,300
APPR. FROM RATE STABILIZATION FUND	0	3,335,352	7,066,600	8,414,300	6,982,500
TFR FROM ELECTRIC CAPITAL RESERVE	0	0	0	0	4,719,700
TFR FROM BWGP STARTUP COST RES	0	0	0	0	280,300
TRANSFER FROM REPS	(550,189)	3,509,172	8,314,800	8,348,900	1,413,100
TRANSFER FROM COAL ASH RESERVE	8,943,890	18,918,198	8,513,100	8,612,900	2,806,200
TRANSFER FROM BUDGET CARRYOVER RES	0	0	259,100	259,100	90,000
TRANSFER FROM ELEC CAPITAL PROJ FUNDS	0	800,820	0	0	0
TFR FROM SERIES 2014 LED LIGHTING FD	0	1,490,000	0	0	0
APPR. FROM ELECTRIC NET POSITION	0	0	15,450,900	7,522,450	10,089,800
<b>TOTAL REVENUES ELECTRIC</b>	<b>\$241,395,401</b>	<b>\$272,370,839</b>	<b>\$280,774,900</b>	<b>\$270,816,650</b>	<b>\$260,030,800</b>
EXPENDITURES	\$33,174,639	\$35,794,526	\$43,824,450	\$40,369,300	\$46,766,900
PURCHASED POWER & GENERATION	155,562,287	164,052,086	161,454,200	158,057,000	149,671,000
BOND INTEREST EXPENSE	1,364,477	974,699	962,000	962,000	882,900
BOND INTEREST - AMORTIZATION	(225,925)	(232,943)	(193,800)	(193,800)	(88,800)
OTHER FINANCE COST	13,645	20,289	23,200	23,200	23,700
CAPITALIZED INTEREST EXPENSE	0	0	0	0	0
PAYMENT IN LIEU OF TAXES - CITY	10,428,117	10,938,256	11,098,100	11,098,100	11,450,900
INTERGOV EXP - ECONOMIC DEV	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
CAPITAL EXPENDITURES	18,228,619	21,967,906	37,442,250	34,537,750	34,436,200
TOTAL DEBT RELATED PAYMENTS	2,461,547	1,125,995	1,767,700	1,767,700	1,221,000
APPR. TO RATE STABILIZATION FUND	4,750,000	4,091,500	2,859,000	2,859,000	250,000
TRANSFER TO REPS RESERVE	2,221,754	2,225,206	2,361,400	2,249,900	2,358,500
BWGP START COST RESERVE	270,062	420,645	265,000	243,800	290,000
TRANSFER TO BUDGET CARRYOVER RES	1,060,000	0	0	90,000	0
XFER TO ANNEX PH V RESERVE	2,500,000	4,323,300	3,772,500	3,772,500	4,107,300
TRANSFER TO COAL ASH RESERVE	447,390	2,680,879	6,093,900	6,000,200	2,806,200
TRANS TO ELEC SUBSTATION REBUILD	4,910,000	5,000,000	5,000,000	5,000,000	4,000,000
TRANSFER TO TRANS EQUIPMENT CPF	0	830,000	1,480,000	1,480,000	455,000
TRANS TO DOT E RAEFORD RD CPF	0	0	1,365,000	1,300,000	200,000
TRANSFER TO FLEET MAINT FUND	4,327	387,382	0	0	0
LOAN TO WATER/WASTEWATER FUND	0	0	0	0	0
APPR. TO ELECTRIC NET POSITION	3,024,462	16,571,112	0	0	0
<b>TOTAL EXPENDITURES ELECTRIC</b>	<b>\$241,395,401</b>	<b>\$272,370,839</b>	<b>\$280,774,900</b>	<b>\$270,816,650</b>	<b>\$260,030,800</b>
<b>WATER &amp; WASTEWATER FUND:</b>					
REVENUES	\$92,598,386	\$99,685,046	\$108,183,300	\$112,132,900	\$111,753,700
CONTRIBUTIONS AND/OR GRANTS	5,907,877	14,680,544	5,280,000	2,711,600	3,958,000
INTERGOV REV - ASSESSMENTS	4,153,703	2,545,757	1,883,500	1,805,000	2,561,200
INTERGOV REV - ASSESSMENTS INT	302,552	351,322	334,700	300,000	330,000
TRANSFER FROM CITY - ANNEX	205,071	0	0	0	0

# Electric, W/WW & Fleet Maintenance Funds Summary

DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
RESERVE FOR NCDOT PROJECTS	0	0	0	0	0
TRANSFER FROM W/WW CAPITAL PROJ.	94,966	847,862	0	0	0
TRANSFER FROM ANNEX PH V RES. FUND	2,757,138	4,336,021	5,483,200	4,671,000	4,711,600
TRANSFER FROM CAPITALIZED INT FD	1,288,200	638,733	2,211,000	2,211,000	0
TFR FROM DEBT SVC RES - SR 2008	624,000	0	0	0	0
LOAN FROM ELECTRIC FUND	0	0	0	0	0
APPR. FROM RATE STABILIZATION FUND	0	0	0	0	0
TFR FROM BUDGET CARRRYOVER RESERVE	0	0	0	0	494,000
SERIES 2018 BOND PROCEEDS	0	395,658	0	0	0
APPR. FROM W/WW NET POSITION	0	0	8,139,350	1,286,550	18,090,000
<b>TOTAL REVENUES WATER &amp; WASTEWATER</b>	<b>\$107,931,894</b>	<b>\$123,480,944</b>	<b>\$131,515,050</b>	<b>\$125,118,050</b>	<b>\$141,898,500</b>
EXPENDITURES	\$47,484,622	\$54,629,267	\$62,706,400	\$57,495,000	\$66,610,100
BOND INTEREST EXPENSE	9,015,106	10,129,065	10,869,700	10,869,700	9,923,000
BOND INTEREST EXPENSE - CITY ANNEX.	25,374	18,353	11,400	11,400	4,600
BOND INTEREST - AMORTIZATION	(1,079,445)	(1,256,236)	(1,173,100)	(1,173,100)	(833,500)
LOAN INTEREST EXPENSE	111,754	105,225	98,800	98,800	92,400
OTHER FINANCE COST	21,935	383,296	379,100	379,100	837,500
CAPITAL EXPENDITURES	13,295,487	17,291,484	32,956,450	31,592,850	41,035,500
DEBT RELATED PAYMENTS	15,471,161	15,243,189	14,873,400	14,873,400	12,464,200
BOND PRINCIPAL PAYMENTS - CITY ANNEX.	0	0	0	0	171,000
LOAN PRINCIPAL PAYMENTS	1,331,724	1,495,026	1,386,200	1,386,200	1,386,200
APPR. TO RATE STABILIZATION FUND	250,000	250,000	250,000	250,000	250,000
APPR. TO ANNEXATION PHASE V RESERVE	1,900,200	1,957,200	2,015,900	2,015,900	2,076,400
TRANSFER TO ANNEXATION V RESERVE	2,202,444	2,071,934	2,191,700	1,924,700	2,457,500
TRANSFER TO NCDOT RESERVE	6,000,000	1,000,000	4,949,100	4,900,100	5,423,600
TFR TO HURRICANE MATTHEW FUND	0	80,000	0	0	0
TRANSFER TO FLEET MAINTENANCE FUND	4,327	387,382	0	0	0
TFR TO BUDGET CARRYOVER RESERVE	0	0	0	494,000	0
APPR. TO W/WW NET POSITION	11,897,204	19,695,758	0	0	0
<b>TOTAL EXPEND. WATER &amp; WASTEWATER</b>	<b>\$107,931,894</b>	<b>\$123,480,944</b>	<b>\$131,515,050</b>	<b>\$125,118,050</b>	<b>\$141,898,500</b>
<b>TOTAL ELECTRIC &amp; W/WW</b>	<b>\$349,327,296</b>	<b>\$395,851,783</b>	<b>\$412,289,950</b>	<b>\$395,934,700</b>	<b>\$401,929,300</b>
<b>FLEET MAINTENANCE FUND:</b>					
REVENUES	\$8,925,116	\$8,534,631	\$4,877,200	\$4,549,900	\$0
TRANSFER FROM GENERAL FUND	0	0	0	0	0
<b>TOTAL REVENUES FLEET MAINTENANCE FD</b>	<b>\$8,925,116</b>	<b>\$8,534,631</b>	<b>\$4,877,200</b>	<b>\$4,549,900</b>	<b>\$0</b>
EXPENDITURES	\$8,746,442	\$8,381,602	\$4,728,700	\$4,396,900	\$0
CAPITAL EXPENDITURES	8,655	774,764	0	0	0
APPROPRIATION TO NET POSITION	170,017	(621,735)	148,500	153,000	0
<b>TOTAL EXPENDITURES FLEET MAINT FD</b>	<b>\$8,925,116</b>	<b>\$8,534,631</b>	<b>\$4,877,200</b>	<b>\$4,549,900</b>	<b>\$0</b>
<b>TOTAL ELECTRIC, W/WW &amp; FMF</b>	<b>\$358,252,412</b>	<b>\$404,386,414</b>	<b>\$417,167,150</b>	<b>\$400,484,600</b>	<b>\$401,929,300</b>

# FY 2021 Budget Ordinance (PWCORD2020-xx)

BE IT ORDAINED BY THE FAYETTEVILLE PUBLIC WORKS COMMISSION OF THE CITY OF FAYETTEVILLE, NORTH CAROLINA:

Section 1. It is estimated that the following revenues and other financing sources will be available during the fiscal year beginning July 1, 2020, and ending June 30, 2021, to meet the appropriations listed in Section 2.

## Schedule A: Electric Fund

Electric Revenues	\$	201,596,500
Operating and Other Revenues		14,500,000
BWGP Lease Payment		12,748,400
Customer Contributions		4,804,300
Budgetary Appropriations		26,381,600
<b>Total Estimated Electric Fund Revenues</b>		<b>260,030,800</b>

## Schedule B: Water and Wastewater Fund

Water Revenues		51,344,500
Wastewater Revenues		52,145,800
Operating and Other Revenues		8,263,400
Customer Contributions		3,958,000
Intergovernmental Revenue - Assessments		2,891,200
Budgetary Appropriations		23,295,600
<b>Total Estimated Water and Wastewater Fund Revenues</b>		<b>141,898,500</b>

**Grand Total** **\$ 401,929,300**

Section 2. The following amounts are hereby appropriated for the operations of the Fayetteville Public Works Commission and its activities for the fiscal year beginning July 1, 2020, and ending June 30, 2021, according to the following schedules:

## Schedule A: Electric Fund

Operating Expenditures	\$	196,372,800
Debt Service		2,103,900
Capital		34,436,200
Payment in Lieu of Taxes - City		11,450,900
Intergovernmental Expenditure - Economic Development		1,200,000
Budgetary Appropriations		14,467,000
<b>Total Estimated Electric Fund Expenditures</b>		<b>260,030,800</b>

## Schedule B: Water and Wastewater Fund

Operating Expenditures	\$	66,614,100
Debt Service		24,041,400
Capital		41,035,500
Budgetary Appropriations		10,207,500
<b>Total Estimated Water and Wastewater Fund Expenditures</b>		<b>141,898,500</b>

**Grand Total** **\$ 401,929,300**

# Electric Fund Summary

The Electric Fund is used to account for all revenue and expense associated with the sale of electricity.

DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
ELECTRIC OPERATING REVENUE	\$231,649,709	\$238,960,147	\$233,374,100	\$233,219,500	\$226,759,000
OTHER ELECTRIC REVENUE	827,185	3,215,975	3,676,300	3,288,000	2,085,900
<b>TOTAL OPERATING &amp; OTHER REVENUE</b>	<b>\$232,476,894</b>	<b>\$242,176,122</b>	<b>\$237,050,400</b>	<b>\$236,507,500</b>	<b>\$228,844,900</b>
CONTRIBUTIONS AND/OR GRANTS	\$524,807	\$2,141,175	\$4,120,000	\$1,151,500	\$4,804,300
APPR. FROM RATE STABILIZATION FUND	0	3,335,352	7,066,600	8,414,300	6,982,500
TRANSFER FROM ELECTRIC CAPITAL RESERVE	0	0	0	0	4,719,700
TRANSFER FROM BWGP STARTUP COST RES	0	0	0	0	280,300
TRANSFER FROM REPS	(550,189)	3,509,172	8,314,800	8,348,900	1,413,100
TRANSFER FROM COAL ASH RESERVE	8,943,890	18,918,198	8,513,100	8,612,900	2,806,200
TRANSFER FROM BUDGET CARRYOVER RES	0	0	259,100	259,100	90,000
TRANSFER FROM ELEC CAPITAL PROJ FUNDS	0	800,820	0	0	0
TFR FROM SERIES 2014 LED LIGHTING FD	0	1,490,000	0	0	0
APPR. FROM ELECTRIC NET POSITION	0	0	15,450,900	7,522,450	10,089,800
<b>TOTAL ELECTRIC REVENUE</b>	<b>\$241,395,401</b>	<b>\$272,370,839</b>	<b>\$280,774,900</b>	<b>\$270,816,650</b>	<b>\$260,030,800</b>
ELECTRIC DIVISION - DISTRIBUTION	\$14,915,290	\$17,814,612	\$19,061,000	\$17,780,900	\$19,927,900
ELECT. DIV. - PURCHASED POWER & GEN.	155,562,287	164,052,086	161,454,200	158,057,000	149,671,000
MANAGEMENT DIVISION	2,534,503	2,708,235	3,905,800	3,212,400	3,846,100
COMMUNICATION & COMMUNITY REL. DIV.	678,162	745,489	738,500	734,450	750,900
HUMAN RESOURCES DIVISION	748,044	780,093	924,750	722,300	977,500
CUSTOMER PROGRAMS DIVISION	1,950,949	1,829,670	2,070,950	1,973,050	2,081,700
CORPORATE SERVICES DIVISION	2,509,991	2,828,128	5,075,300	4,204,900	4,540,700
INFORMATION TECHNOLOGY DIVISION	4,144,013	3,939,027	5,178,000	3,901,150	6,014,200
FINANCIAL DIVISION	5,251,064	5,205,334	5,821,100	5,938,900	5,919,000
GENERAL & ADMINISTRATION	3,469,048	6,288,411	7,634,050	6,764,950	8,640,400
DEPRECIATION EXPENSE	16,588,914	16,864,662	16,387,500	16,691,500	17,062,600
OVERHEAD CLEARING	(4,616,584)	(5,167,912)	(6,778,800)	(6,056,200)	(6,020,300)
BOND INTEREST EXPENSE	1,364,477	974,699	962,000	962,000	882,900
BOND INTEREST - AMORTIZATION	(225,925)	(232,943)	(193,800)	(193,800)	(88,800)
OTHER FINANCE COST	13,645	20,289	23,200	23,200	23,700
CAPITALIZED INTEREST EXPENSE	0	0	0	0	0
PAYMENT IN LIEU OF TAXES - CITY	10,428,117	10,938,256	11,098,100	11,098,100	11,450,900
INTERGOV EXP - ECONOMIC DEV	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
<b>TOTAL OPERATING &amp; OTHER EXPENSES</b>	<b>\$216,515,997</b>	<b>\$230,788,136</b>	<b>\$234,561,850</b>	<b>\$227,014,800</b>	<b>\$226,880,400</b>
<b>NET OPERATING RESULTS</b>	<b>\$15,960,897</b>	<b>\$11,387,986</b>	<b>\$2,488,550</b>	<b>\$9,492,700</b>	<b>\$1,964,500</b>
OTHER DEDUCTIONS	\$1,364,233	(\$1,409,504)	\$0	\$873,700	\$0
CAPITAL EXPENDITURES	18,228,619	21,967,906	37,442,250	34,537,750	34,436,200



# Electric Fund Summary

DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
TOTAL DEBT RELATED PAYMENT	2,461,547	1,125,995	1,767,700	1,767,700	1,221,000
DEPRECIATION/AMORTIZATION ADJUSTMENT	(16,362,988)	(16,631,719)	(16,193,700)	(16,372,700)	(16,973,800)
<b>TOTAL SUPPLEMENTAL EXPENDITURES</b>	<b>\$5,691,410</b>	<b>\$5,052,678</b>	<b>\$23,016,250</b>	<b>\$20,806,450</b>	<b>\$18,683,400</b>
<b>TOTAL EXPENSES &amp; SUPPLEMENTAL EXP.</b>	<b>\$222,207,407</b>	<b>\$235,840,814</b>	<b>\$257,578,100</b>	<b>\$247,821,250</b>	<b>\$245,563,800</b>
APPR. TO RATE STABILIZATION FUND	\$4,750,000	\$4,091,500	\$2,859,000	\$2,859,000	\$250,000
TRANSFER TO REPS RESERVE	2,221,754	2,225,206	2,361,400	2,249,900	2,358,500
BWGP START COST RESERVE	270,062	420,645	265,000	243,800	290,000
TRANSFER TO BUDGET CARRYOVER RES	1,060,000	0	0	90,000	0
XFER TO ANNEX PH V RESERVE	2,500,000	4,323,300	3,772,500	3,772,500	4,107,300
TRANSFER TO COAL ASH RESERVE	447,390	2,680,879	6,093,900	6,000,200	2,806,200
TRANSFER TO ELECTRIC SUBSTATION REBUILD	4,910,000	5,000,000	5,000,000	5,000,000	4,000,000
TRANSFER TO TRANS EQUIPMENT CPF	0	830,000	1,480,000	1,480,000	455,000
TRANS TO DOT E RAEFORD RD CPF	0	0	1,365,000	1,300,000	200,000
TRANSFER TO FLEET MAINT FUND	4,327	387,382	0	0	0
LOAN TO WATER/WASTEWATER FUND	0	0	0	0	0
APPR. TO ELECTRIC NET POSITION	3,024,462	16,571,112	0	0	0
<b>TOTAL BUDGETARY APPROPRIATIONS</b>	<b>\$19,187,995</b>	<b>\$36,530,024</b>	<b>\$23,196,800</b>	<b>\$22,995,400</b>	<b>\$14,467,000</b>
<b>TOTAL ELECTRIC EXPENDITURES</b>	<b>\$241,395,401</b>	<b>\$272,370,839</b>	<b>\$280,774,900</b>	<b>\$270,816,650</b>	<b>\$260,030,800</b>

# Water & Wastewater Fund Summary

The Water & Wastewater Fund is used to account for revenue and expense associated with the sale of water and sewer services.

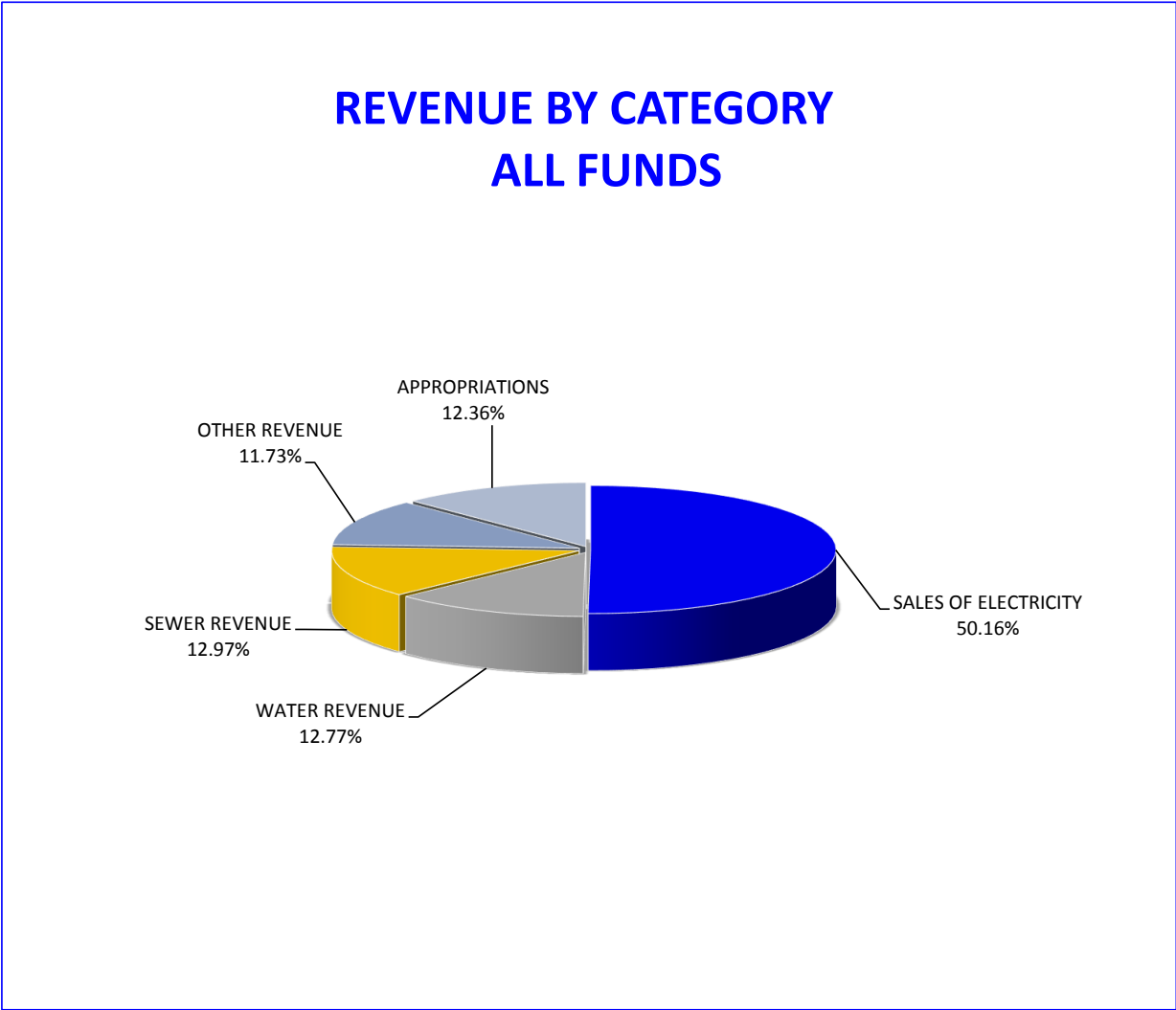
DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
WATER OPERATING REVENUE	\$41,862,404	\$44,732,856	\$48,027,800	\$48,301,400	\$51,344,500
SANITARY SEWER OPERATING REVENUE	46,362,886	49,018,802	50,391,000	50,158,500	52,145,800
OTHER OPERATING REVENUE	3,803,270	4,571,234	7,370,600	7,392,100	7,287,400
OTHER WATER & SAN. SEWER REVENUE	569,826	1,362,155	2,393,900	6,280,900	976,000
<b>TOTAL OPERATING &amp; OTHER REVENUE</b>	<b>\$92,598,386</b>	<b>\$99,685,046</b>	<b>\$108,183,300</b>	<b>\$112,132,900</b>	<b>\$111,753,700</b>
CONTRIBUTIONS AND GRANTS	\$5,907,877	\$14,680,544	\$5,280,000	\$2,711,600	\$3,958,000
INTERGOV REV - ASSESSMENTS	4,153,703	2,545,757	1,883,500	1,805,000	2,561,200
INTERGOV REV - ASSESSMENTS INT	302,552	351,322	334,700	300,000	330,000
TRANSFER FROM CITY - ANNEX	205,071	0	0	0	0
RESERVE FOR NCDOT PROJECTS	0	0	0	0	0
TRANSFER FROM W/WW CAPITAL PROJECTS	94,966	847,862	0	0	0
TRANS. FROM ANNEX PH V RES. FUND	2,757,138	4,336,021	5,483,200	4,671,000	4,711,600
TRANSFER FROM CAPITALIZED INT FD	1,288,200	638,733	2,211,000	2,211,000	0
TRR FROM DEBT SVC RES - SR 2008	624,000	0	0	0	0
LOAN FROM ELECTRIC FUND	0	0	0	0	0
APPR. FROM RATE STABILIZATION FUND	0	0	0	0	0
TRANSFER FROM BUDGET CARRYOVER RES	0	0	0	0	494,000
SERIES 2018 BOND PROCEEDS	0	395,658	0	0	0
APPR. FROM W/WW NET POSITION	0	0	8,139,350	1,286,550	18,090,000
<b>TOTAL WATER &amp; WASTEWATER REV.</b>	<b>\$107,931,894</b>	<b>\$123,480,944</b>	<b>\$131,515,050</b>	<b>\$125,118,050</b>	<b>\$141,898,500</b>
WATER RESOURCES DIVISION	\$30,327,380	\$35,781,578	\$37,911,800	\$36,602,900	\$39,115,400
MANAGEMENT DIVISION	1,644,795	1,606,531	2,515,100	1,787,400	2,531,000
COMMUNICATION & COMMUNITY REL. DIV.	654,327	742,508	738,500	734,450	750,900
HUMAN RESOURCES DIVISION	742,904	770,785	907,150	722,300	977,500
CUSTOMER PROGRAMS DIVISION	1,701,838	1,601,839	1,803,650	1,767,450	1,897,300
CORPORATE SERVICES DIVISION	2,824,780	3,371,012	5,067,200	4,196,800	5,560,200
INFORMATION TECHNOLOGY DIVISION	4,071,140	3,905,131	5,178,000	3,901,150	6,014,200
FINANCIAL DIVISION	4,966,085	5,012,170	6,038,200	5,863,900	5,994,000
GENERAL & ADMINISTRATION	4,584,164	6,662,383	8,275,200	7,647,050	9,960,200
DEPRECIATION EXPENSE - WATER	11,387,056	11,882,526	11,381,800	11,597,800	11,840,400
DEPRECIATION EXPENSE - SEWER	12,478,332	13,185,641	13,146,600	13,113,300	13,352,200
AMORTIZATION - UNDISTRIBUTED	0	0	0	0	0
OVERHEAD CLEARING	(5,386,074)	(6,008,531)	(6,901,500)	(6,901,500)	(7,024,100)
BOND INTEREST EXPENSE	9,015,106	10,129,065	10,869,700	10,869,700	9,923,000
BOND INTEREST EXPENSE - CITY ANNEX.	25,374	18,353	11,400	11,400	4,600
BOND INTEREST - AMORTIZATION	(1,079,445)	(1,256,236)	(1,173,100)	(1,173,100)	(833,500)
LOAN INTEREST EXPENSE	111,754	105,225	98,800	98,800	92,400
OTHER FINANCE COST	21,935	383,296	379,100	379,100	837,500
<b>TOTAL OPERATING &amp; OTHER EXPENSES</b>	<b>\$78,091,450</b>	<b>\$87,893,277</b>	<b>\$96,247,600</b>	<b>\$91,218,900</b>	<b>\$100,993,200</b>
<b>NET OPERATING RESULTS</b>	<b>\$14,506,936</b>	<b>\$11,791,770</b>	<b>\$11,935,700</b>	<b>\$20,914,000</b>	<b>\$10,760,500</b>

# Water & Wastewater Fund Summary

DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
OTHER DEDUCTIONS	\$273,839	(\$72,375)	\$0	\$0	\$0
CAPITAL EXPENDITURES	13,295,487	17,291,484	32,956,450	31,592,850	41,035,500
BOND PRINCIPAL PAYMENTS	15,471,161	15,243,189	14,873,400	14,873,400	12,464,200
BOND PRINCIPAL PAYMENT - CITY ANNEX.	0	0	0	0	171,000
LOAN PRINCIPAL PAYMENTS	1,331,724	1,495,026	1,386,200	1,386,200	1,386,200
DEPRECIATION/AMORTIZATION ADJUSTMENT	(22,785,943)	(23,811,931)	(23,355,300)	(23,538,000)	(24,359,100)
<b>TOTAL SUPPLEMENTAL EXPENDITURES</b>	<b>\$7,586,269</b>	<b>\$10,145,394</b>	<b>\$25,860,750</b>	<b>\$24,314,450</b>	<b>\$30,697,800</b>
<b>TOTAL EXPENSES &amp; SUPPLEMENTAL EXP.</b>	<b>\$85,677,718</b>	<b>\$98,038,671</b>	<b>\$122,108,350</b>	<b>\$115,533,350</b>	<b>\$131,691,000</b>
APPR. TO RATE STABILIZATION FUND	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
APPR. TO ANNEXATION PHASE V RESERVE	1,900,200	1,957,200	2,015,900	2,015,900	2,076,400
TRANSFER TO ANNEXATION V RESERVE	2,202,444	2,071,934	2,191,700	1,924,700	2,457,500
TRANSFER TO NCDOT RESERVE	6,000,000	1,000,000	4,949,100	4,900,100	5,423,600
APPR. TO CAPITAL PROJ RESERVE	0	0	0	0	0
TFR TO HURRICANE MATTHEW FUND	0	80,000	0	0	0
TRANSFER TO FLEET MAINTENANCE FUND	4,327	387,382	0	0	0
TFR TO BUDGET CARRYOVER RESERVE	0	0	0	494,000	0
APPR. TO W/WW NET POSITION	11,897,204	19,695,758	0	0	0
<b>TOTAL BUDGETARY APPROPRIATIONS</b>	<b>\$22,254,175</b>	<b>\$25,442,274</b>	<b>\$9,406,700</b>	<b>\$9,584,700</b>	<b>\$10,207,500</b>
<b>TOTAL WATER &amp; W/W EXPENDITURES</b>	<b>\$107,931,894</b>	<b>\$123,480,944</b>	<b>\$131,515,050</b>	<b>\$125,118,050</b>	<b>\$141,898,500</b>

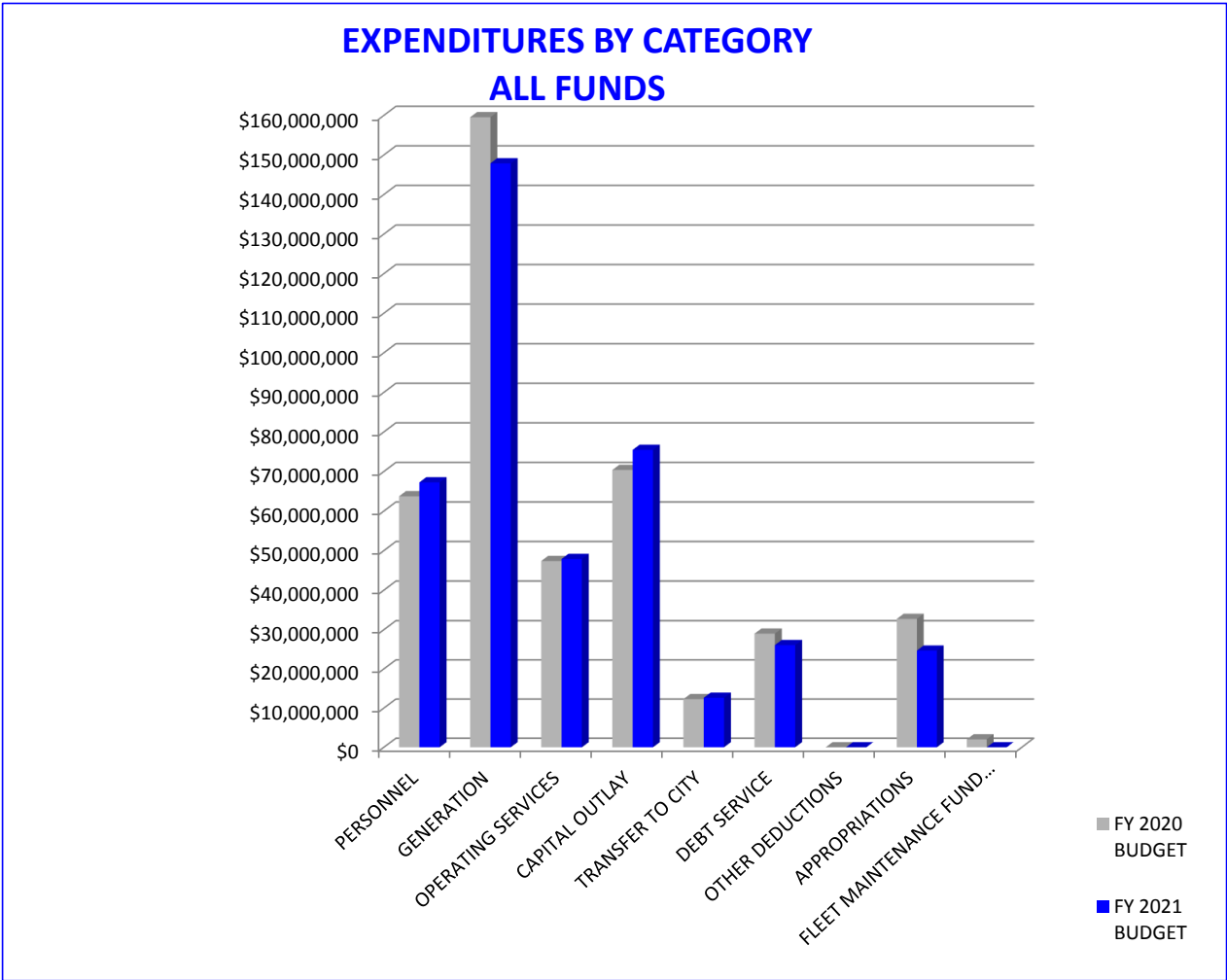
# Revenue By Category All Funds

SALES OF ELECTRICITY	\$201,596,500
WATER REVENUE	51,344,500
SEWER REVENUE	52,145,800
OTHER REVENUE	47,165,300
APPROPRIATIONS	49,677,200
<b>TOTAL REVENUE</b>	<b>\$401,929,300</b>



# Expenditures By Category All Funds

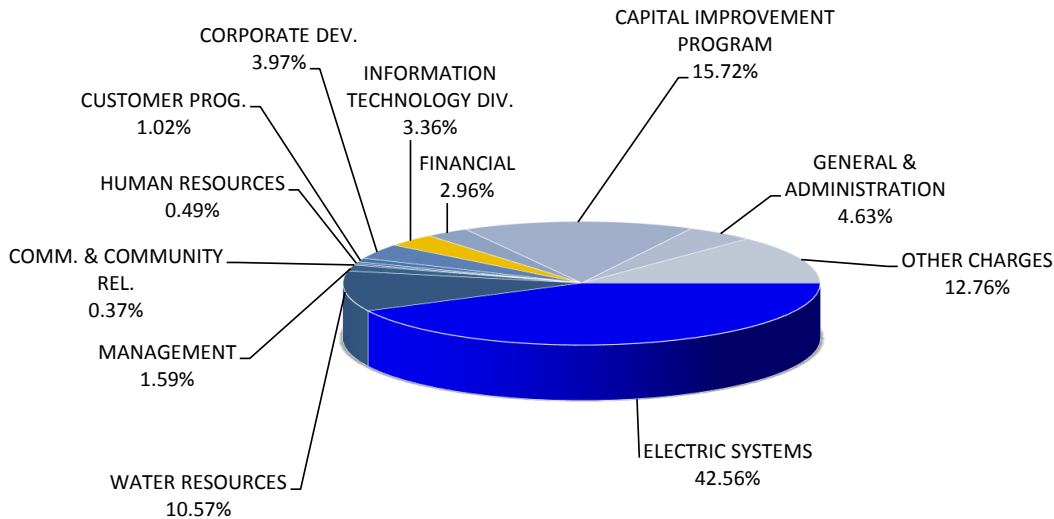
	FY 2020 BUDGET	FY 2021 BUDGET
PERSONNEL	\$63,746,900	\$67,264,400
GENERATION	159,550,900	147,893,800
OPERATING SERVICES	47,392,750	47,889,800
CAPITAL OUTLAY	70,398,700	75,471,700
TRANSFER TO CITY	12,298,100	12,650,900
DEBT SERVICE	29,004,600	26,084,200
OTHER DEDUCTIONS	0	0
APPROPRIATIONS	32,752,000	24,674,500
FLEET MAINTENANCE FUND EXPENDITURES	2,023,200	0
<b>TOTAL EXPENDITURES</b>	<b>\$417,167,150</b>	<b>\$401,929,300</b>



# Expenditure Summary By Division All Funds

DIVISION	ELECTRIC FUND	WWW FUND	EXPENDITURES (INCLUDING CAPITAL)
ELECTRIC SYSTEMS	\$171,055,900	\$0	\$171,055,900
WATER RESOURCES	0	42,481,400	42,481,400
MANAGEMENT DIVISION	3,846,100	2,531,000	6,377,100
COMM. & COMMUNITY REL. DIV.	750,900	750,900	1,501,800
HUMAN RESOURCES DIVISION	977,500	977,500	1,955,000
CUSTOMER PROGRAMS DIVISION	2,161,700	1,951,300	4,113,000
CORPORATE SERVICES DIVISION	7,526,700	8,426,200	15,952,900
INFORMATION TECHNOLOGY DIV.	6,756,700	6,756,700	13,513,400
FINANCIAL DIVISION	5,919,000	5,994,000	11,913,000
CAPITAL IMPROVEMENT PROGRAM	29,170,700	34,007,000	63,177,700
GENERAL & ADMINISTRATION	8,640,400	9,960,200	18,600,600
OTHER CHARGES	23,225,200	28,062,300	51,287,500
<b>TOTAL BUDGET</b>	<b>\$260,030,800</b>	<b>\$141,898,500</b>	<b>\$401,929,300</b>

## EXPENDITURES BY DIVISION ALL FUNDS



# Capital Budget Summary Comparison All Funds

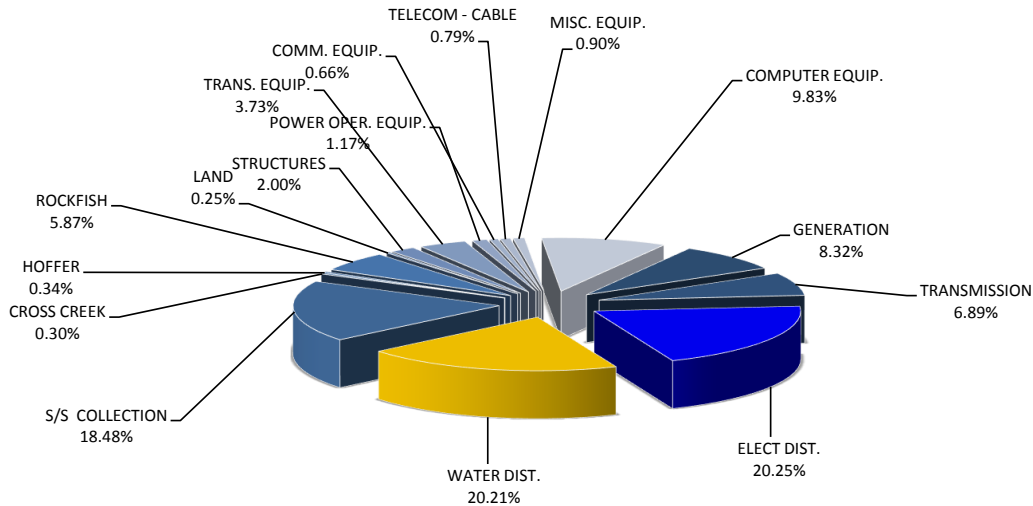
DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
<b><u>ELECTRIC FUND</u></b>					
GENERATION - PLANT ADDITIONS	\$63,149	\$565,341	\$1,930,000	\$1,930,000	\$6,280,000
TRANSMISSION - PLANT ADDITIONS	819,298	2,458,586	3,657,600	3,157,600	5,200,000
DISTRIBUTION - PLANT ADDITIONS	8,344,976	11,017,645	19,943,900	18,643,900	15,283,700
LAND AND LAND RIGHTS	0	0	0	0	150,000
STRUCTURES AND IMPROVEMENTS	5,009	1,362,726	6,330,700	5,442,700	915,000
COMMUNICATION EQUIPMENT	6,954	0	382,200	382,200	447,500
TRANSPORTATION EQUIPMENT	667,251	1,242,894	1,012,600	1,012,600	791,000
POWER OPERATED CONSTRUCTION EQUIP.	36,595	0	0	0	511,000
TELECOM - CABLE INFRASTRUCTURE	174,847	193,692	0	129,000	600,000
MISCELLANEOUS EQUIPMENT	126,295	53,452	210,800	210,800	167,000
COMPUTER SOFTWARE AND HARDWARE	579,889	251,983	3,974,450	2,764,950	4,091,000
ELECTRIC CWIP	7,404,356	4,821,588	0	864,000	0
<b>TOTAL ELECTRIC CAPITAL EXPENDITURES</b>	<b>\$18,228,619</b>	<b>\$21,967,906</b>	<b>\$37,442,250</b>	<b>\$34,537,750</b>	<b>\$34,436,200</b>
<b><u>WATER &amp; WASTEWATER FUND</u></b>					
GLENVILLE LAKE - PLANT ADDITIONS	\$42,449	\$13,820	\$136,600	\$136,600	\$0
P.O. HOFFER - PLANT ADDITIONS	525,854	50,725	602,100	452,100	260,000
WATER DISTRIBUTION SYSTEM	6,727,342	14,888,469	8,485,200	6,269,200	15,254,000
SANITARY SEWER COLLECTION SYSTEM	4,536,154	8,534,416	9,732,500	8,878,900	13,948,000
CROSS CREEK TREATMENT PLANT	(60,244)	1,138,787	909,700	909,700	225,000
ROCKFISH TREATMENT PLANT	256,403	998,059	2,341,800	1,791,800	4,428,000
LAND AND LAND RIGHTS	53,833	87,701	259,000	259,000	40,000
STRUCTURES AND IMPROVEMENTS	77,309	212,739	4,929,900	4,229,900	595,000
COMMUNICATION EQUIPMENT	15,000	16,230	400,000	400,000	47,500
TRANSPORTATION EQUIPMENT	576,614	626,365	1,809,900	1,809,900	2,026,000
POWER OPERATED CONSTRUCTION EQUIP.	0	0	0	0	370,000
MISCELLANEOUS EQUIPMENT	397,481	155,741	187,000	187,000	511,000
COMPUTER SOFTWARE AND HARDWARE	465,872	286,553	3,162,750	2,403,250	3,331,000
WATER/WASTEWATER CWIP	(318,579)	(9,718,121)	0	3,865,500	0
<b>TOTAL WWWW CAPITAL EXPENDITURES</b>	<b>\$13,295,487</b>	<b>\$17,291,484</b>	<b>\$32,956,450</b>	<b>\$31,592,850</b>	<b>\$41,035,500</b>
<b><u>FLEET MAINTENANCE FUND</u></b>					
STRUCTURES AND IMPROVEMENTS	\$8,655	\$774,764	\$0	\$0	\$0
COMPUTER SOFTWARE AND HARDWARE	0	0	0	0	0
POWER OPERATED EQUIPMENT	0	0	0	0	0
MISCELLANEOUS EQUIPMENT	0	0	0	0	0
<b>TOTAL FLEET MAINT FD CAPITAL EXPENDITURE</b>	<b>\$8,655</b>	<b>\$774,764</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL CAPITAL BUDGET</b>	<b>\$31,532,763</b>	<b>\$40,034,155</b>	<b>\$70,398,700</b>	<b>\$66,130,600</b>	<b>\$75,471,700</b>



# Capital Budget Summary All Funds

	ELECTRIC SYSTEMS DIVISION	WATER RESOURCES DIVISION	MGT/COMM/HR/CP CS/IT/FIN DIVISIONS	CAPITAL IMPROVEMENT PROGRAM	TOTAL
GENERATION - PLANT ADDITIONS	\$0	\$0	\$0	\$6,280,000	\$6,280,000
TRANSMISSION - PLANT ADDITIONS	0	0	0	5,200,000	5,200,000
DISTRIBUTION - PLANT ADDITIONS	63,000	0	0	15,220,700	15,283,700
WATER DISTRIBUTION SYSTEM	0	0	0	15,254,000	15,254,000
S/S COLLECTION SYSTEM	0	0	0	13,948,000	13,948,000
CROSS CREEK TREATMENT PLANT	0	225,000	0	0	225,000
P.O. HOFFER PLANT	0	260,000	0	0	260,000
GLENVILLE LAKE PLANT	0	0	0	0	0
ROCKFISH TRMT. PLANT	0	13,000	0	4,415,000	4,428,000
LAND & LAND RIGHTS	0	0	0	190,000	190,000
STRUCTURES & IMPROVEMENTS	0	170,000	270,000	1,070,000	1,510,000
OFFICE FURNITURE & EQUIPMENT	0	0	0	0	0
TRANSPORTATION EQUIPMENT	514,000	1,775,000	528,000	0	2,817,000
POWER OPERATED CONST. EQUIP.	511,000	370,000	0	0	881,000
COMMUNICATION EQUIPMENT	192,000	42,000	11,000	250,000	495,000
TELECOM - CABLE INFRAS.	0	0	0	600,000	600,000
MISCELLANEOUS EQUIPMENT	167,000	511,000	0	0	678,000
COMPUTER SOFT. & HARD.	10,000	0	6,662,000	750,000	7,422,000
<b>TOTAL CAPITAL BUDGET</b>	<b>\$1,457,000</b>	<b>\$3,366,000</b>	<b>\$7,471,000</b>	<b>\$63,177,700</b>	<b>\$75,471,700</b>

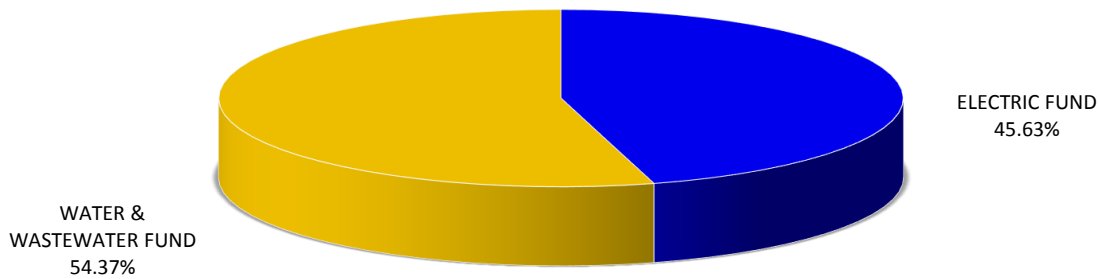
## CAPITAL BY CATEGORY ALL FUNDS



# Capital Budget Summary By Division

DIVISION	ELECTRIC FUND	WWW FUND	TOTAL
ELECTRIC DIVISION	\$1,457,000	\$0	\$1,457,000
WATER RESOURCES DIVISION	0	3,366,000	3,366,000
MANAGEMENT DIVISION	0	0	0
COMM. & COMMUNITY RELATIONS DIV.	0	0	0
HUMAN RESOURCES DIVISION	0	0	0
CUSTOMER PROGRAMS DIVISION	80,000	54,000	134,000
CORPORATE SERVICES DIVISION	2,986,000	2,866,000	5,852,000
INFORMATION TECHNOLOGY DIVISION	742,500	742,500	1,485,000
FINANCIAL DIVISION	0	0	0
CAPITAL IMPROVEMENT PROGRAM	29,170,700	34,007,000	63,177,700
<b>TOTAL CAPITAL BUDGET</b>	<b>\$34,436,200</b>	<b>\$41,035,500</b>	<b>\$75,471,700</b>

TOTAL CAPITAL BY FUND



# Electric Fund Revenues

ACCOUNT/DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
4400 RESIDENTIAL SALES	\$105,343,778	\$106,377,855	\$103,059,600	\$102,500,400	\$99,766,900
4410 NON RESIDENTIAL	65,107,331	66,647,670	63,330,100	66,464,500	61,912,200
4420 LARGE USER	28,868,440	27,877,714	28,216,200	27,241,600	26,665,600
4430 AREA LIGHTING	2,958,957	2,955,249	2,941,800	2,949,300	3,081,600
4441 OUTSIDE STREET LIGHTING	300,758	301,754	306,000	303,600	303,600
4443 COMMUNITY STREET LIGHTING	3,857,435	3,865,473	3,934,100	3,904,700	3,978,400
4444 PRIVATE THOROUGHFARE LIGHTING	1,039,351	1,040,234	1,034,400	1,040,500	1,072,800
4480 INTERDEPARTMENTAL SALES	3,126,939	3,162,007	3,691,200	3,099,700	3,434,300
4450 CITY ELECTRIC SALES	1,465,492	1,469,447	1,350,000	1,406,900	1,402,700
4453 WHOLESALE POWER COST ADJUSTMENT	(3,769,557)	222	0	0	0
1090 CUSTOMER ADJUSTMENTS	(921)	(2,334)	0	0	0
4490 ECONOMIC DEVELOPMENT DISCOUNTS	0	(4,052)	(12,000)	(18,700)	(20,400)
4495 RENEWABLE ENERGY CREDIT	(374)	(2,084)	(1,500)	(2,800)	(1,200)
<b>TOTAL SALES OF ELECTRICITY</b>	<b>\$208,297,628</b>	<b>\$213,689,157</b>	<b>\$207,849,900</b>	<b>\$208,889,700</b>	<b>\$201,596,500</b>
4498 NC RENEWABLE ENERGY RID	\$2,221,754	\$2,225,206	\$2,361,400	\$2,249,900	\$2,358,500
4454 COAL ASH RIDER	447,449	2,680,879	2,797,500	2,703,800	2,806,200
4560 COMMUNITY SOLAR REVENUE	700	500	69,500	20,000	73,000
1002 LATE PAYMENT FEE	2,970,727	2,659,762	2,576,400	1,443,400	1,925,500
1004 RECONNECT FEE	727,650	1,034,860	730,000	678,700	895,600
1005 SET SERVICE CHARGES	645,447	625,128	630,000	695,000	655,000
1006 MISCELLANEOUS SERVICE REVENUES	378,223	330,420	340,000	620,000	350,000
1007 METER TAMPERING CHARGES	3,900	6,900	5,000	7,200	6,000
1009 RENT FROM ELECTRIC PROPERTY	188,028	203,346	196,900	211,400	202,900
1021 LATE PAYMENT INTEREST FEE	0	44,177	858,800	544,400	363,000
2003 JOINT USE UTILITY POLES	671,620	429,866	726,000	725,800	737,200
2004 RENT FROM RCW BUSINESS CENTER	726,699	728,695	685,400	740,400	799,300
2005 MISCELLANEOUS ELECTRIC REVENUES	8,622	301,636	5,000	240,000	10,000
2007 LEASE OF FIBER REVENUE	812,496	867,054	833,900	855,300	901,900
2008 BWGP LEASE PAYMENT	12,748,400	12,936,369	12,595,400	12,480,500	12,748,400
2009 BWGP REIMBURSABLE COSTS	800,368	196,193	113,000	114,000	330,000
<b>TOTAL OTHER OPERATING REVENUE</b>	<b>\$23,352,081</b>	<b>\$25,270,989</b>	<b>\$25,524,200</b>	<b>\$24,329,800</b>	<b>\$25,162,500</b>
<b>TOTAL ELECTRIC OPERATING REVENUE</b>	<b>\$231,649,709</b>	<b>\$238,960,147</b>	<b>\$233,374,100</b>	<b>\$233,219,500</b>	<b>\$226,759,000</b>

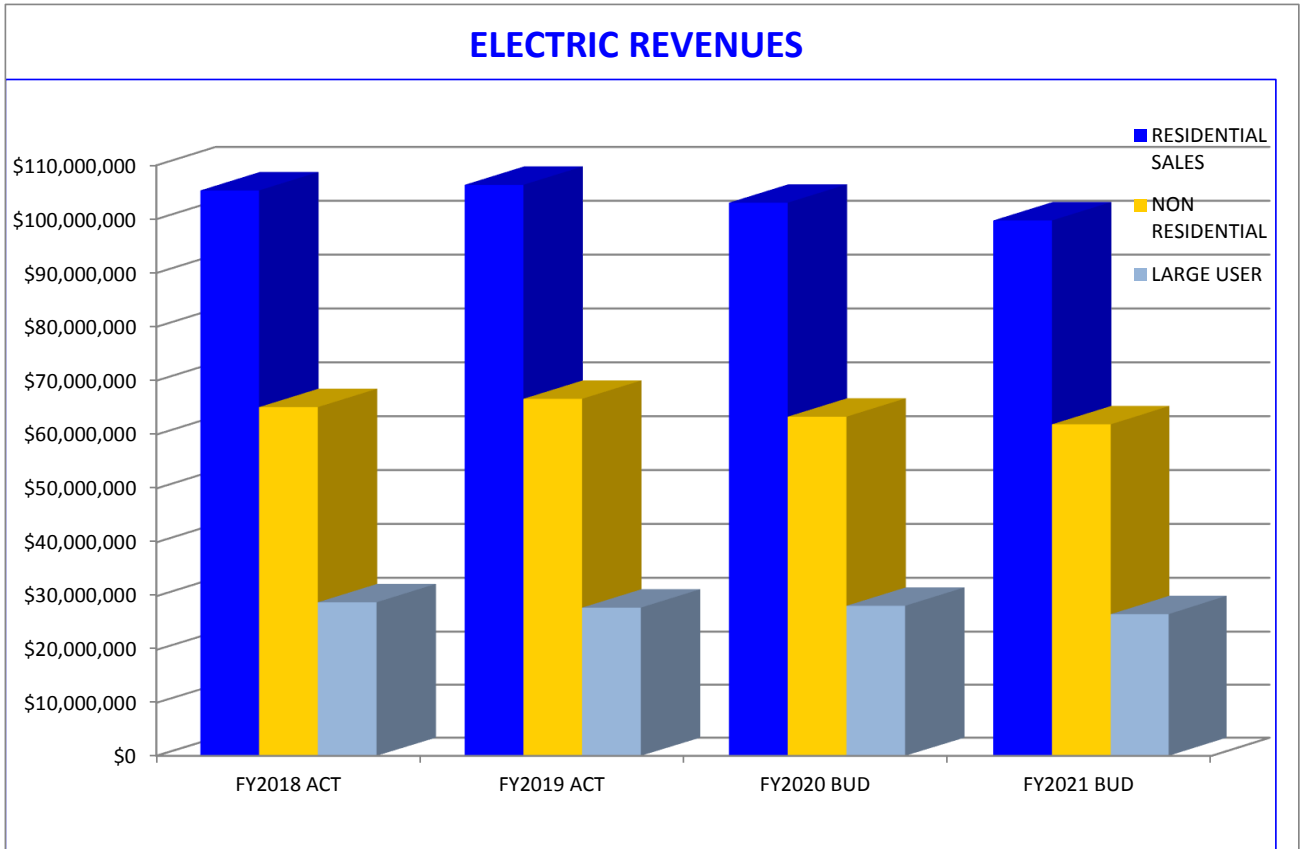
# Electric Fund Revenues

Public Works Commission

ACCOUNT/DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
2021 MERCHANDISING AND CONTRACT WORK	\$109,063	\$214,596	\$198,200	\$184,000	\$160,700
2022 INTEREST INCOME	1,685,551	2,243,363	2,585,000	2,812,000	1,449,000
2023 ADJUSTMENT TO MARKET INTEREST	(456,520)	869,478	0	326,000	0
2024 7% SALES TAX DISCOUNT	549,917	619,565	592,000	500,000	475,000
2025 MISC. NON-OPERATING INCOME	(1,004)	(9,492)	1,100	80,000	1,200
2026 PURCHASE DISCOUNT	105	306	0	0	0
2027 GAIN OR LOSS ON SALE OF PROPERTY	(1,060,418)	(721,838)	0	(1,661,300)	0
2028 INSURANCE RECOVERY	492	(2)	300,000	1,047,300	0
<b>TOTAL OTHER ELECTRIC REVENUE</b>	<b>\$827,185</b>	<b>\$3,215,975</b>	<b>\$3,676,300</b>	<b>\$3,288,000</b>	<b>\$2,085,900</b>
<b>TOTAL ELECTRIC OPERATING &amp; OTHER REVENUE</b>	<b>\$232,476,894</b>	<b>\$242,176,122</b>	<b>\$237,050,400</b>	<b>\$236,507,500</b>	<b>\$228,844,900</b>
2031 CUST CONTRIBUTIONS - FIBER OPTIC	\$3,245	\$56,925	\$0	\$2,000	\$2,000
2033 STATE CONTRIBUTIONS	103,125	2,051,691	1,508,000	300,000	2,400,000
2035 LOCAL GOV CONTR - FIBER OPTIC	35,435	10,417	112,000	70,000	50,000
2036 FEDERAL GRANTS	318,503	16,457	2,500,000	779,500	2,352,300
2037 OTHER GRANTS	64,499	5,684	0	0	0
<b>TOTAL CONTRIBUTIONS AND GRANTS</b>	<b>\$524,807</b>	<b>\$2,141,175</b>	<b>\$4,120,000</b>	<b>\$1,151,500</b>	<b>\$4,804,300</b>
<b>TOTAL REVENUES</b>	<b>\$233,001,701</b>	<b>\$244,317,297</b>	<b>\$241,170,400</b>	<b>\$237,659,000</b>	<b>\$233,649,200</b>
2042 APPR. FROM RATE STABILIZATION FUND	\$0	\$3,335,352	\$7,066,600	\$8,414,300	6,982,500
TFR FROM ELECTRIC CAPITAL RESERVE	0	0	0	0	4,719,700
TFR FROM BWGP STARTUP COST RES	0	0	0	0	280,300
2047 TRANSFER FROM REPS	(550,189)	3,509,172	8,314,800	8,348,900	1,413,100
2097 TRANSFER FROM COAL ASH RESERVE	8,943,890	18,918,198	8,513,100	8,612,900	2,806,200
2098 TFR FROM BUDGET CARRYOVER RES	0	0	259,100	259,100	90,000
2099 TFR FROM ELEC CAPITAL PROJ FUNDS	0	800,820	0	0	0
TFR FROM SERIES 2014 LED LIGHTING FD	0	1,490,000	0	0	0
2048 APPR. FROM ELECTRIC NET POSITION	0	0	15,450,900	7,522,450	10,089,800
<b>TOTAL BUDGETARY APPROPRIATIONS</b>	<b>\$8,393,701</b>	<b>\$28,053,542</b>	<b>\$39,604,500</b>	<b>\$33,157,650</b>	<b>\$26,381,600</b>
<b>TOTAL ELECTRIC FUND REVENUES</b>	<b>\$241,395,401</b>	<b>\$272,370,839</b>	<b>\$280,774,900</b>	<b>\$270,816,650</b>	<b>\$260,030,800</b>

# Electric Fund Revenues

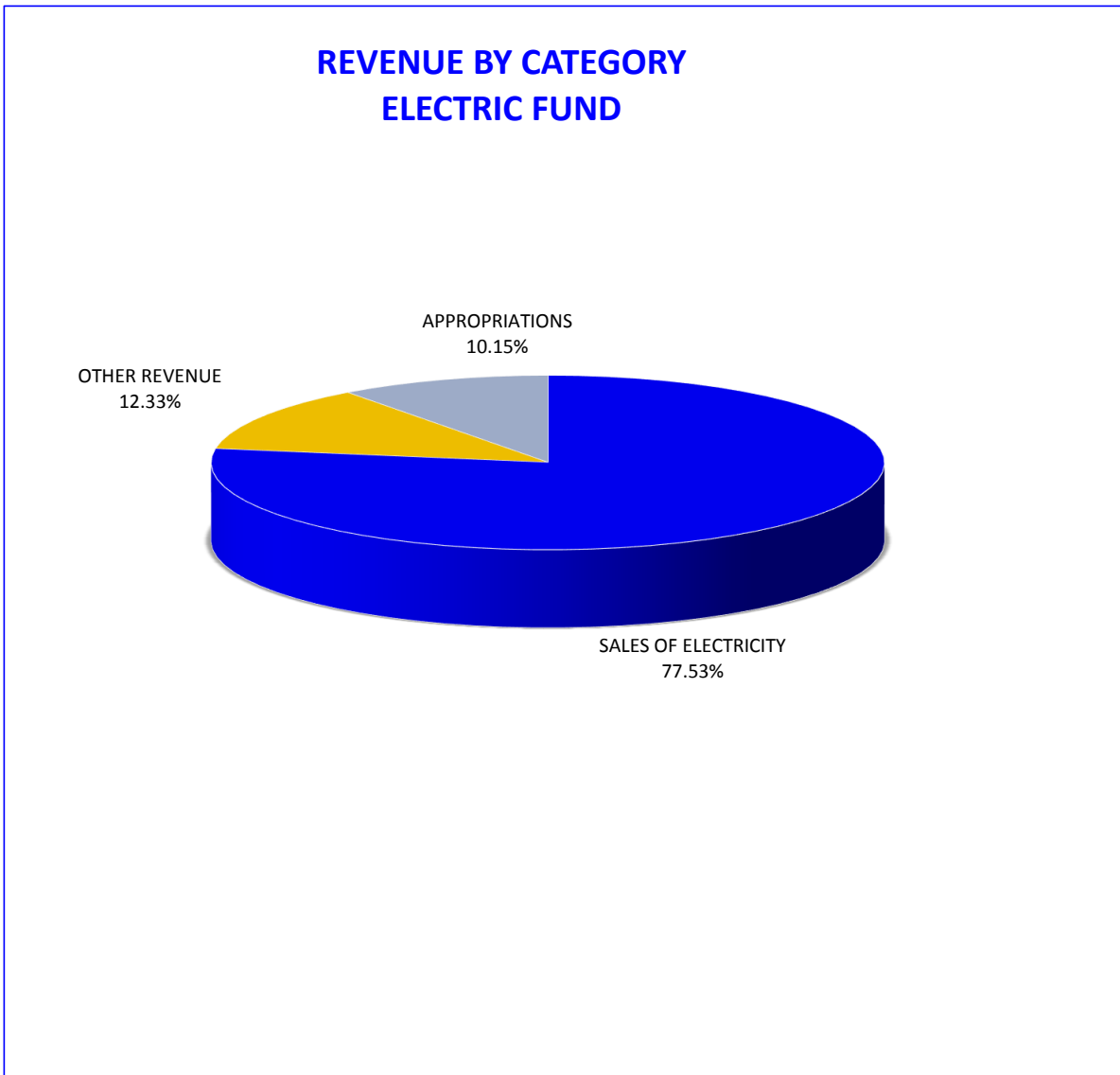
ACCOUNT/DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
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The primary revenue source for the Electric Fund is the Sale of Electricity. Residential, Non Residential and Large User provide the bulk of this revenue. A number of assumptions were used in developing the revenue estimate for FY 2020-2021. The number of electric customers per class is based on the number of customers on hand as of September 2019, along with a 3 year average of consumption per class. There were assumptions made with the Time of Use customers that included Monthly Elasticity of Demand, Conservation and Customer Behavioral affects. The Electric Fund revenues are budgeted using the rate schedules as published as of May 1, 2020.

# Revenue By Category Electric Fund

SALES OF ELECTRICITY	\$201,596,500
OTHER REVENUE	32,052,700
APPROPRIATIONS	26,381,600
<b>TOTAL ELECTRIC REVENUE</b>	<b>\$260,030,800</b>



# Electric Fund Expenditures

FUND DIVISION/DEPARTMENT  
001 0911, 0912, 0913, 0914

ACCOUNT/DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
ELECTRIC DIVISION - DISTRIBUTION	\$14,915,290	\$17,814,612	\$19,061,000	\$17,780,900	\$19,927,900
ELECT. DIV. - PUR. POWER & GEN.	155,562,287	164,052,086	161,454,200	158,057,000	149,671,000
MANAGEMENT DIVISION	2,534,503	2,708,235	3,905,800	3,212,400	3,846,100
COMM. & COMMUNITY RELATIONS DIV.	678,162	745,489	738,500	734,450	750,900
HUMAN RESOURCES DIVISION	748,044	780,093	924,750	722,300	977,500
CUSTOMER PROGRAMS DIVISION	1,950,949	1,829,670	2,070,950	1,973,050	2,081,700
CORPORATE SERVICES DIVISION	2,509,991	2,828,128	5,075,300	4,204,900	4,540,700
INFORMATION TECHNOLOGY DIVISION	4,144,013	3,939,027	5,178,000	3,901,150	6,014,200
FINANCIAL DIVISION	5,251,064	5,205,334	5,821,100	5,938,900	5,919,000
GENERAL & ADMINISTRATION	3,469,048	6,288,411	7,634,050	6,764,950	8,640,400
<b>TOTAL DEPT. OPERATING EXPENSES</b>	<b>\$191,763,353</b>	<b>\$206,191,085</b>	<b>\$211,863,650</b>	<b>\$203,290,000</b>	<b>\$202,369,400</b>
0520 TOTAL DEPRECIATION EXPENSE	\$16,588,914	\$16,864,662	\$16,387,500	\$16,691,500	\$17,062,600
0859 AMORTIZATION - UNDISTRIBUTED	0	0	0	0	0
<b>TOTAL DEPRECIATION &amp; AMORT.</b>	<b>\$16,588,914</b>	<b>\$16,864,662</b>	<b>\$16,387,500</b>	<b>\$16,691,500</b>	<b>\$17,062,600</b>
0855 LABOR OVERHEAD	(\$1,940,002)	(\$2,178,770)	(\$2,000,000)	(\$2,070,700)	(\$2,000,000)
INTRADEPARTMENTAL UTILITY CLEAR.	(533,560)	(530,743)	(633,500)	(553,000)	(637,400)
0812 MINOR MATERIALS - STORE	618,058	773,101	600,000	652,100	652,000
0853 STORES EXPENSE CLEARING	(1,028,641)	(1,376,715)	(1,210,000)	(1,535,000)	(1,278,000)
0851 VEHICLE/EQUIPMENT CLEARING	(1,732,440)	(1,854,785)	(3,535,300)	(2,549,600)	(2,756,900)
<b>TOTAL OVERHEAD CLEARING</b>	<b>(\$4,616,584)</b>	<b>(\$5,167,912)</b>	<b>(\$6,778,800)</b>	<b>(\$6,056,200)</b>	<b>(\$6,020,300)</b>
0824 BOND INTEREST EXPENSE	\$1,364,477	\$974,699	\$962,000	\$962,000	\$882,900
0824 BOND INTEREST - AMORTIZATION	(225,925)	(232,943)	(193,800)	(193,800)	(88,800)
0824 OTHER FINANCE COST	13,645	20,289	23,200	23,200	23,700
CAPITALIZED INTEREST EXPENSE	0	0	0	0	0
<b>TOTAL DEBT INTEREST EXPENSE</b>	<b>\$1,152,197</b>	<b>\$762,045</b>	<b>\$791,400</b>	<b>\$791,400</b>	<b>\$817,800</b>
0489 PAYMENT IN LIEU OF TAXES - CITY	\$10,428,117	\$10,938,256	\$11,098,100	\$11,098,100	\$11,450,900
4930 INTERGOV EXP - ECONOMIC DEV	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
<b>TOTAL REMITTANCES TO CITY</b>	<b>\$11,628,117</b>	<b>\$12,138,256</b>	<b>\$12,298,100</b>	<b>\$12,298,100</b>	<b>\$12,650,900</b>
<b>TOTAL EXPENSES</b>	<b>\$216,515,997</b>	<b>\$230,788,136</b>	<b>\$234,561,850</b>	<b>\$227,014,800</b>	<b>\$226,880,400</b>
<b>NET OPERATING RESULTS</b>	<b>\$15,960,897</b>	<b>\$11,387,986</b>	<b>\$2,488,550</b>	<b>\$9,492,700</b>	<b>\$1,964,500</b>

# Electric Fund Expenditures

Public Works Commission

FUND DIVISION/DEPARTMENT  
001 0915, 0917, 0918

ACCOUNT/DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
0108 INCR/DECR-GAS AND DIESEL INVEN.	(\$11,627)	(\$258,218)	\$0	\$387,600	\$0
0104 INCR/DECR-GENERATION INVENTORY	34,372	64,537	0	37,300	0
0104 INCR/DECR-MATERIALS INVENTORY	1,674,080	(1,300,495)	0	416,000	0
0104 INCR/DECR-STORES EXP.-UNDIST.	0	0	0	(62,700)	0
0104 INCR/DECR-INVENTORY - RECS.	(332,592)	84,672	0	95,500	0
<b>TOTAL OTHER DEDUCTIONS</b>	<b>\$1,364,233</b>	<b>(\$1,409,504)</b>	<b>\$0</b>	<b>\$873,700</b>	<b>\$0</b>
GENERATION - PLANT ADDITIONS	\$63,149	\$565,341	\$1,930,000	\$1,930,000	\$6,280,000
TRANSMISSION - PLANT ADDITIONS	819,298	2,458,586	3,657,600	3,157,600	5,200,000
DISTRIBUTION - PLANT ADDITIONS	8,344,976	11,017,645	19,943,900	18,643,900	15,283,700
LAND AND LAND RIGHTS	0	0	0	0	150,000
STRUCTURES AND IMPROVEMENTS	5,009	1,362,726	6,330,700	5,442,700	915,000
COMMUNICATION EQUIPMENT	6,954	0	382,200	382,200	447,500
TRANSPORTATION EQUIPMENT	667,251	1,242,894	1,012,600	1,012,600	791,000
POWER OPERATED CONST. EQUIP.	36,595	0	0	0	511,000
TELECOM - CABLE INFRASTRUCTURE	174,847	193,692	0	129,000	600,000
MISCELLANEOUS EQUIPMENT	126,295	53,452	210,800	210,800	167,000
COMP. SOFTWARE AND HARDWARE	579,889	251,983	3,974,450	2,764,950	4,091,000
ELECTRIC CWIP	7,404,356	4,821,588	0	864,000	0
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$18,228,619</b>	<b>\$21,967,906</b>	<b>\$37,442,250</b>	<b>\$34,537,750</b>	<b>\$34,436,200</b>
0822 BOND PRINCIPAL PAYMENTS	\$2,461,547	\$1,125,995	\$1,767,700	\$1,767,700	\$1,221,000
<b>TOTAL DEBT RELATED PAYMENTS</b>	<b>\$2,461,547</b>	<b>\$1,125,995</b>	<b>\$1,767,700</b>	<b>\$1,767,700</b>	<b>\$1,221,000</b>
0531 DEPRECIATION ADJUSTMENT	(\$16,588,914)	(\$16,864,662)	(\$16,387,500)	(\$16,566,500)	(\$17,062,600)
0532 AMORTIZATION - BOND ISSUE COST	225,925	232,943	193,800	193,800	88,800
0532 AMORTIZATION - UNDISTRIBUTED	0	0	0	0	0
<b>TOTAL ADJUSTMENTS</b>	<b>(\$16,362,988)</b>	<b>(\$16,631,719)</b>	<b>(\$16,193,700)</b>	<b>(\$16,372,700)</b>	<b>(\$16,973,800)</b>
<b>TOTAL SUPPLEMENTAL EXPENDITURES</b>	<b>\$5,691,410</b>	<b>\$5,052,678</b>	<b>\$23,016,250</b>	<b>\$20,806,450</b>	<b>\$18,683,400</b>

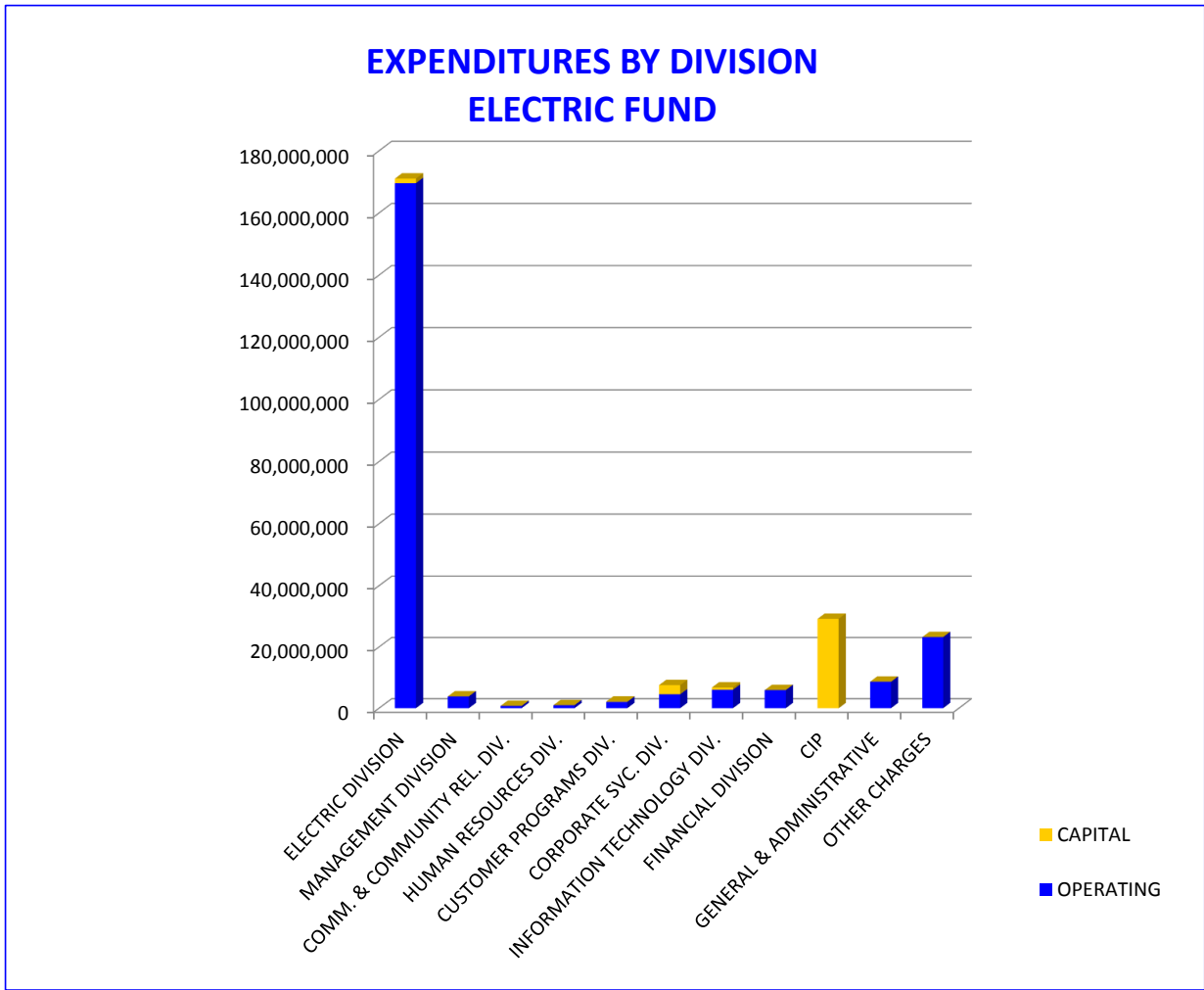


# Electric Fund Expenditures

FUND	DIVISION/DEPARTMENT					
001	0919					
ACCOUNT/DESCRIPTION		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
<b>TOTAL EXPENDITURES</b>		<b>\$222,207,407</b>	<b>\$235,840,814</b>	<b>\$257,578,100</b>	<b>\$247,821,250</b>	<b>\$245,563,800</b>
0834	APPR. TO RATE STABILIZATION FUND	\$4,750,000	\$4,091,500	\$2,859,000	\$2,859,000	\$250,000
0834	TRANSFER TO REPS RESERVE	2,221,754	2,225,206	2,361,400	2,249,900	2,358,500
0834	BWGP START COST RESERVE	270,062	420,645	265,000	243,800	290,000
0834	TRANS TO BUDGET CARRYOVER RES	1,060,000	0	0	90,000	0
0834	XFER TO ANNEX PH V RESERVE	2,500,000	4,323,300	3,772,500	3,772,500	4,107,300
0834	TRANSFER TO COAL ASH RESERVE	447,390	2,680,879	6,093,900	6,000,200	2,806,200
0834	TRANS TO ELEC SUBSTATION REBUILD	4,910,000	5,000,000	5,000,000	5,000,000	4,000,000
0834	TRANSFER TO TRANS EQUIPMENT CPF	0	830,000	1,480,000	1,480,000	455,000
0834	TRANS TO DOT E RAEFORD RD CPF	0	0	1,365,000	1,300,000	200,000
0834	TRANSFER TO FLEET MAINT FUND	4,327	387,382	0	0	0
0834	LOAN TO WATER/WASTEWATER FUND	0	0	0	0	0
0834	APPR. TO ELECTRIC NET POSITION	3,024,462	16,571,112	0	0	0
	<b>TOTAL BUDGETARY APPROPRIATIONS</b>	<b>\$19,187,995</b>	<b>\$36,530,024</b>	<b>\$23,196,800</b>	<b>\$22,995,400</b>	<b>\$14,467,000</b>
	<b>TOTAL ELECTRIC UTILITY</b>	<b>\$241,395,401</b>	<b>\$272,370,839</b>	<b>\$280,774,900</b>	<b>\$270,816,650</b>	<b>\$260,030,800</b>

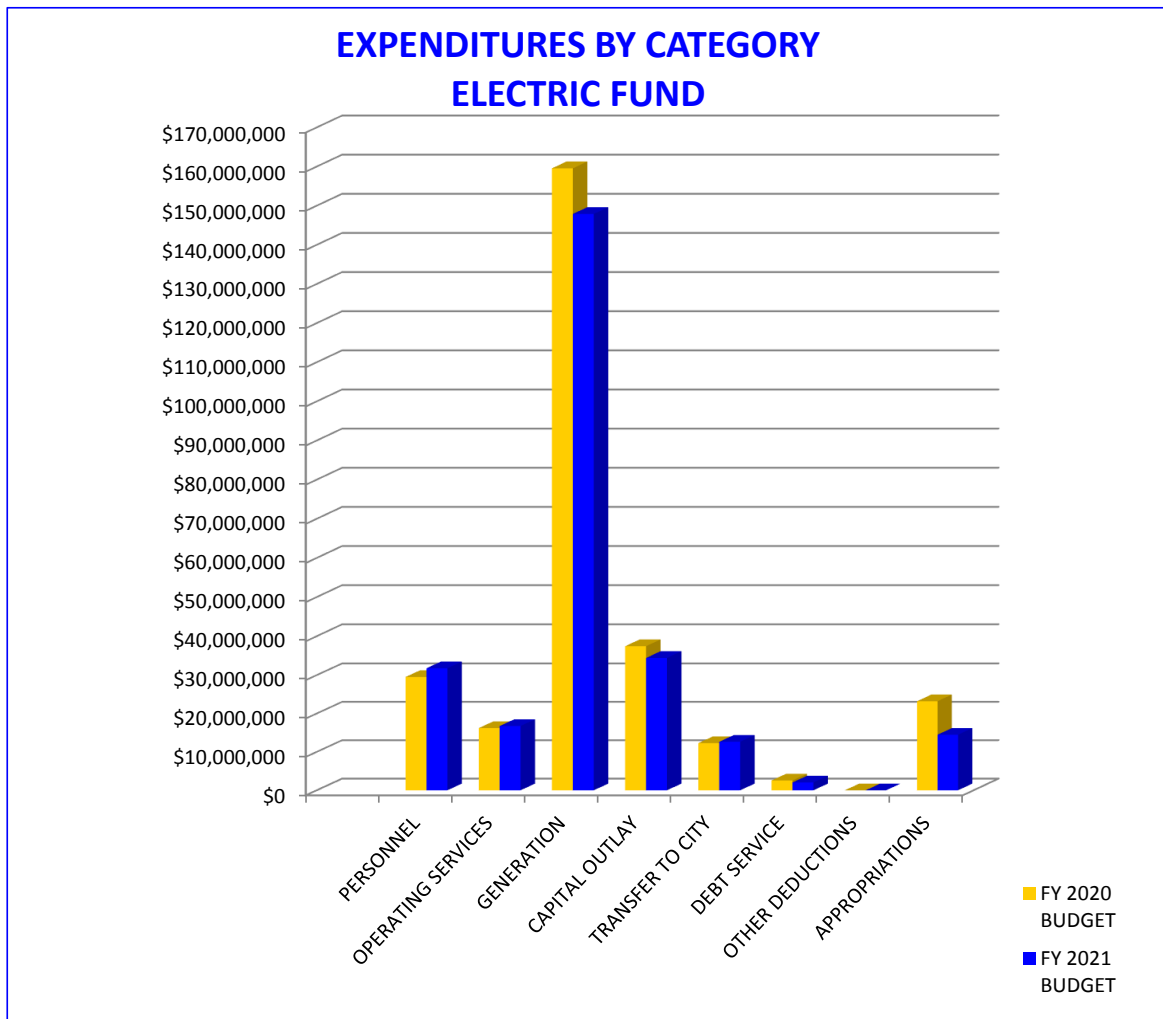
# Expenditure Summary By Division Electric Fund

DIVISION	OPERATING	CAPITAL	TOTAL EXPENDITURES
ELECTRIC DIVISION	\$169,598,900	\$1,457,000	\$171,055,900
MANAGEMENT DIVISION	3,846,100	0	3,846,100
COMM. & COMMUNITY RELATIONS DIV.	750,900	0	750,900
HUMAN RESOURCES DIVISION	977,500	0	977,500
CUSTOMER PROGRAMS DIVISION	2,081,700	80,000	2,161,700
CORPORATE SERVICES DIVISION	4,540,700	2,986,000	7,526,700
INFORMATION TECHNOLOGY DIVISION	6,014,200	742,500	6,756,700
FINANCIAL DIVISION	5,919,000	0	5,919,000
CAPITAL IMPROVEMENT PROGRAM	0	29,170,700	29,170,700
GENERAL & ADMINISTRATION	8,640,400	0	8,640,400
OTHER CHARGES	23,225,200	0	23,225,200
<b>TOTAL BUDGET</b>	<b>\$225,594,600</b>	<b>\$34,436,200</b>	<b>\$260,030,800</b>



# Expenditures By Category Electric Fund

DESCRIPTION	FY 2020 BUDGET	FY 2021 BUDGET
PERSONNEL	\$29,520,650	\$31,793,200
OPERATING SERVICES	16,207,100	16,750,900
GENERATION	159,550,900	147,893,800
CAPITAL OUTLAY	37,442,250	34,436,200
TRANSFER TO CITY	12,298,100	12,650,900
DEBT SERVICE	2,559,100	2,038,800
OTHER DEDUCTIONS	0	0
APPROPRIATIONS	23,196,800	14,467,000
<b>TOTAL EXPENDITURES</b>	<b>\$280,774,900</b>	<b>\$260,030,800</b>

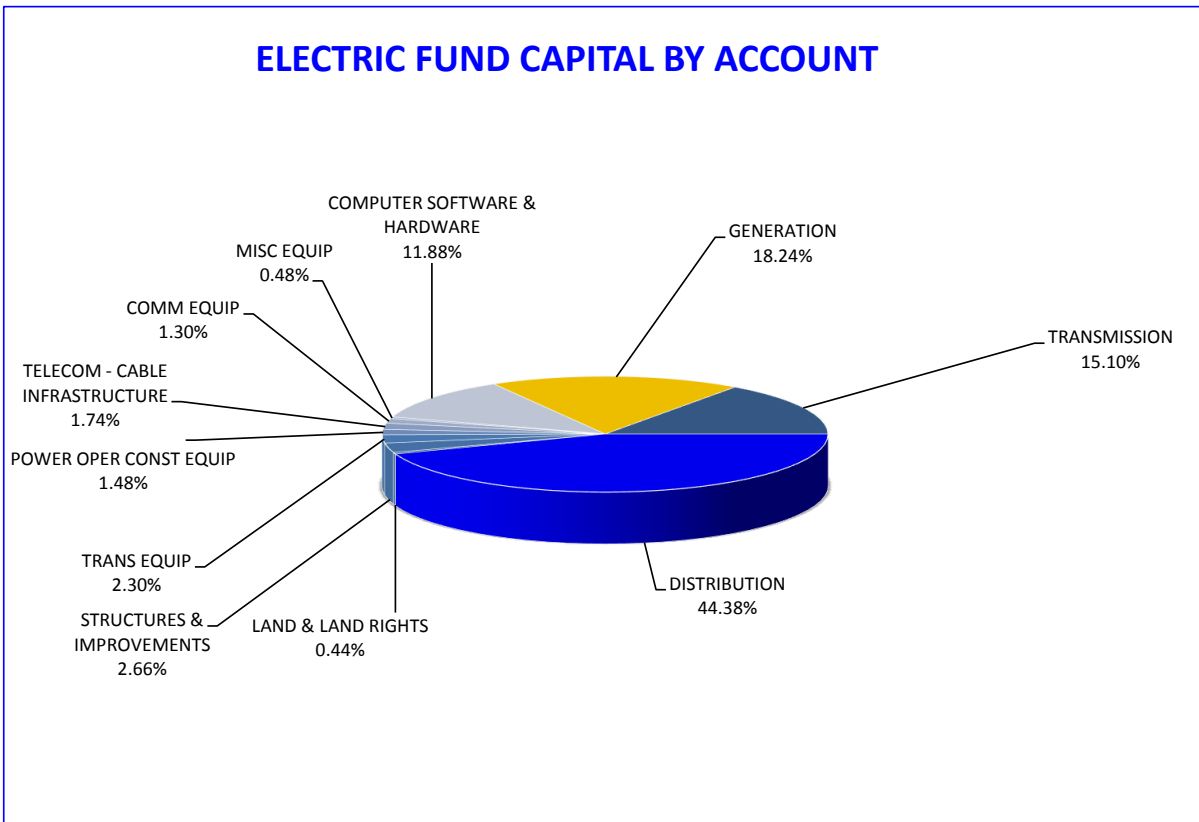


# Capital Budget Summary

## Electric Fund

	ELECTRIC SYSTEMS DIVISION	ALLOCATION OF MGMT/COMM REL HR/CUST SVC/INFO DIVISIONS	ELECTRIC FUND CAPITAL IMPROVEMENT PROGRAM	TOTAL
GENERATION - PLANT ADDITIONS	\$0	\$0	\$6,280,000	\$6,280,000
TRANSMISSION - PLANT ADDITIONS	0	0	5,200,000	5,200,000
DISTRIBUTION - PLANT ADDITIONS	\$63,000	0	15,220,700	15,283,700
LAND & LAND RIGHTS	0	0	150,000	150,000
STRUCTURES & IMPROVEMENTS	0	195,000	720,000	915,000
TRANSPORTATION EQUIPMENT	514,000	277,000	0	791,000
POWER OPERATED CONSTRUCTION EQUIPMENT	511,000	0	0	511,000
TELECOM - CABLE INFRASTRUCTURE	0	0	600,000	600,000
COMMUNICATION EQUIPMENT	192,000	5,500	250,000	447,500
MISCELLANEOUS EQUIPMENT	167,000	0	0	167,000
COMPUTER SOFTWARE & HARDWARE	10,000	3,331,000	750,000	4,091,000
<b>TOTAL CAPITAL BUDGET</b>	<b>\$1,457,000</b>	<b>\$3,808,500</b>	<b>\$29,170,700</b>	<b>\$34,436,200</b>

**ELECTRIC FUND CAPITAL BY ACCOUNT**



# Electric Fund General & Administration

Public Works Commission

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001	0910	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
ACCOUNT/DESCRIPTION						
0233	DISABILITY INSURANCE	\$54,622	\$94,605	\$122,100	\$123,000	\$127,000
0234	MEDICAL INSURANCE	3,679,096	4,530,362	4,052,100	4,014,300	4,077,400
0235	LIFE INSURANCE	67,574	60,027	101,400	75,000	78,600
0243	DENTAL INSURANCE	21,934	(15,475)	6,800	17,000	26,200
0260	SICK PAY ACCRUAL EXPENSE	(23,087)	93,947	46,100	46,100	47,700
0488	UNEMPLOYMENT	16,236	7,035	18,100	28,600	31,600
0502	WORKERS' COMPENSATION	114,801	14,491	117,500	12,600	85,000
0507	BENEFIT PLAN EXPENSE	3,395	3,395	3,500	3,400	3,600
0509	MEDICAL REIMBURSEMENT FEES	7,930	585	1,500	1,500	1,500
0534	OPEB EXPENSE	(603,914)	(321,675)	529,500	698,500	746,000
0876	LGERS GASB 68	(248,718)	21,969	0	0	0
<b>TOTAL PERSONNEL SERVICES</b>		<b>\$3,089,868</b>	<b>\$4,489,265</b>	<b>\$4,998,600</b>	<b>\$5,020,000</b>	<b>\$5,224,600</b>
0104	MATERIALS & SUPPLIES - WAREHOUSE	\$14,187	\$13,337	\$14,000	\$12,000	\$14,000
0106	MATERIALS & SUPPLIES	47,685	35,270	39,000	39,000	39,000
0108	FUEL	0	26	0	0	0
0125	ELECTRIC METERS	0	0	0	0	0
0146	EMERGENCY SUPPORT	0	0	0	0	0
0150	TOOLS	327	768	200	200	0
0152	EQUIPMENT & REPAIR PARTS	720	55	200	200	0
0160	POWER COST	426,323	433,475	442,000	438,300	440,700
0401	OFFICE SUPPLIES	0	15	200	0	0
0402	POSTAGE, PRINT, STATIONARY	17,565	19,148	22,500	20,000	20,000
0403	BANK SERVICE CHARGES	26	0	500	100	500
0409	TELEPHONE EXPENSE	21,939	11,929	40,000	7,900	20,000
0410	JANITORIAL SUPPLIES	28,013	29,065	30,000	30,000	30,000
0412	RENTAL OF EQUIPMENT	980	3,071	200	200	200
0416	OFFICE FURNITURE & SMALL EQUIP.	5,878	3,468	300	300	300
0417	COMPUTER EQUIPMENT & SUPPLIES	6,936	7,632	10,000	7,000	5,000
0439	PROPERTY INSURANCE	104,321	129,271	115,000	115,000	150,000
0440	AUTO & TRUCK INSURANCE	36,033	16,175	85,000	85,000	97,500
0443	EXCESS INSURANCE PROGRAM	177,298	193,514	215,000	192,800	240,000
0445	CUSTOMER CLAIMS	52,094	107,738	130,000	130,000	100,000
0446	DIR/OFFICERS' LIABILITY INSURANCE	22,649	22,399	23,000	23,000	25,000
0448	EMPLOYEE MOVING EXPENSE	10,344	39,375	0	5,400	0
0450	CONTINGENCY - ELECTRIC FUND	0	0	805,250	0	1,303,800
0452	MISCELLANEOUS	12,925	970	2,000	100	100
0453	DUES & FEES	89	54,348	43,400	22,100	22,700
0457	FREIGHT	1,423	1,292	800	800	800
0458	COMMISSIONERS' FEES	0	0	0	0	0
0463	WATER UTILITIES	13,975	20,673	16,500	29,100	32,700
0464	SEWER UTILITIES	13,027	13,315	13,500	14,500	16,300

# Electric Fund General & Administration

Public Works Commission

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001	0910	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
ACCOUNT/DESCRIPTION						
0469	MAINTENANCE AGREEMENTS	71,130	146,319	30,000	58,000	58,000
0477	COMPUTER SYSTEM CONTRACTS	0	94	0	0	0
0481	NATURAL GAS UTILITIES	159	146	1,900	200	200
0486	EXCESS WORKERS COMP. INSURANCE	34,000	35,103	38,000	37,000	40,000
0496	COLLECTION AGENCY FEE	76,308	46,873	37,500	71,000	62,000
0497	SAFETY SUPPLIES & EXPENSE	504	2	100	100	100
0503	EMPLOYEE WELFARE	9,376	90,192	29,200	29,200	29,200
0504	CUSTOMER RELATIONS	0	41	0	0	0
0505	EMPLOYEE EDUCATION/SEMINARS	0	0	0	0	0
0522	CUSTOMER CHARGEOFFS	529,596	1,018,420	812,500	650,000	975,000
0536	AUTO DEDUCTIBLE PAYMENTS	0	0	20,000	20,000	20,000
0537	INLAND MARINE COVERAGE	0	0	5,500	5,500	6,000
0538	CRIME POLICY	0	0	5,000	5,000	5,500
0539	SURPLUS LINES - TAX	0	0	12,500	12,500	15,000
0540	BOND - CFO	0	0	300	300	500
0564	FACILITIES & GROUNDS	902,242	1,033,200	1,030,650	1,030,600	1,090,700
0566	CYBER LIABILITY COVERAGE	0	11,347	25,000	24,300	30,000
0567	BROKER AND INSPECTION FEES	0	0	35,000	35,000	40,000
0575	PROCUREMENT CARD CHARGES CLEAR.	(431,552)	18,133	0	143,800	0
0595	SUBROGATION NU RECOVERY FEES	0	0	0	0	10,000
0596	TPA SERVICE FEES	0	0	0	0	15,000
0701	FLEET SERVICES	0	302	0	300	0
0702	ADMINISTRATIVE FLEET OVERHEAD	(280,400)	(244,238)	0	0	0
0703	PURCHASING ADMIN. OVERHEAD	0	0	0	0	0
0725	ALLOCATED RENTS	333,507	325,561	295,750	295,750	301,000
0727	ALLOCATED RENTS - CLEARING	(1,990,902)	(1,963,710)	(1,923,600)	(1,923,600)	(1,968,600)
0728	ALLOCATED FIBER - CLEARING	(92,000)	(73,400)	(92,000)	(92,000)	(92,000)
0817	JOB COST RECLASS	0	0	0	0	0
<b>TOTAL OPERATING SERVICES</b>		<b>\$176,725</b>	<b>\$1,600,714</b>	<b>\$2,411,850</b>	<b>\$1,575,950</b>	<b>\$3,196,200</b>
0424	AUDIT EXPENSE	\$16,500	\$25,942	\$19,000	\$19,000	\$20,000
0425	LEGAL SERVICES	915	0	15,000	0	0
0435	CONTRACTUAL SERVICES	11,135	789	0	0	0
0438	SECURITY SERVICES	173,905	171,701	189,600	150,000	199,600
<b>TOTAL CONTRACTUAL SERVICES</b>		<b>\$202,455</b>	<b>\$198,431</b>	<b>\$223,600</b>	<b>\$169,000</b>	<b>\$219,600</b>
<b>TOTAL GENERAL &amp; ADMINISTRATION</b>		<b>\$3,469,048</b>	<b>\$6,288,411</b>	<b>\$7,634,050</b>	<b>\$6,764,950</b>	<b>\$8,640,400</b>

# Electric Utility Ten Year Capital Projections

	FY2021	FY2022	FY2023	FY2024	FY2025	FY26 - FY30	TOTAL
<b>CAPITAL IMPROVEMENT PROGRAM</b>							
<b>CUSTOMER PROGRAMS</b>							
ELECTRIC DISTRIBUTION	\$215,000	\$218,000	\$220,000	\$222,000	\$224,000	\$1,155,000	\$2,254,000
<b>CORPORATE SERVICES</b>							
STRUCTURES & IMPROVE.	720,000	60,000	360,000	8,970,000	1,200,000	300,000	11,610,000
<b>ELECTRIC</b>							
GENERATION PLANT	6,280,000	7,250,000	2,250,000	6,000,000	10,000,000	0	31,780,000
LAND & LAND RIGHTS	150,000	150,000	150,000	150,000	150,000	750,000	1,500,000
TRANSMISSION PLANT	5,200,000	1,950,000	4,450,000	1,950,000	1,950,000	9,750,000	25,250,000
DISTRIBUTION PLANT	16,400,000	18,725,000	21,525,000	19,400,000	16,975,000	132,400,000	225,425,000
TELECOM-CABLE INFRA.	600,000	500,000	500,000	500,000	500,000	2,500,000	5,100,000
COMMUNICATION EQUIP	250,000	250,000	250,000	250,000	50,000	150,000	1,200,000
INHOUSE COMPUTER SYSTEM	750,000	250,000	0	0	0	0	1,000,000
<b>TOTAL CIP</b>	<b>\$30,565,000</b>	<b>\$29,353,000</b>	<b>\$29,705,000</b>	<b>\$37,442,000</b>	<b>\$31,049,000</b>	<b>\$147,005,000</b>	<b>\$305,119,000</b>

	FY2021	FY2022	FY2023	FY2024	FY2026	FY2025	TOTAL
<b>GENERAL PLANT</b>							
COMPUTER SOFT. & HARD	\$3,341,000	\$0	\$0	\$0	\$0	\$0	\$3,341,000
GENERATION PLANT	0	0	0	0	0	0	0
STRUCTURES & IMPROVE.	195,000	0	0	10,000	10,000	10,000	225,000
OFFICE FURNITURE & EQUIP.	0	0	0	0	0	0	0
TRANSPORTATION EQUIP.	791,000	1,663,000	1,227,000	850,000	704,000	686,000	5,921,000
DISTRIBUTION PLANT	63,000	0	0	0	0	0	63,000
POWER-OPERATED EQUIP.	511,000	0	0	0	0	0	511,000
COMMUNICATION EQUIP.	197,500	0	0	0	0	0	197,500
MISCELLANEOUS EQUIP.	167,000	0	10,000	0	10,000	20,000	207,000
<b>TOTAL GENERAL PLANT</b>	<b>\$5,265,500</b>	<b>\$1,663,000</b>	<b>\$1,237,000</b>	<b>\$860,000</b>	<b>\$724,000</b>	<b>\$716,000</b>	<b>\$10,465,500</b>
JOB COST RECLASS.	(1,394,300)	0	0	0	0	0	(1,394,300)
<b>TOTAL ELECTRIC UTILITY</b>	<b>\$34,436,200</b>	<b>\$31,016,000</b>	<b>\$30,942,000</b>	<b>\$38,302,000</b>	<b>\$31,773,000</b>	<b>\$147,721,000</b>	<b>\$314,190,200</b>

# Water & Wastewater Fund Revenues

ACCOUNT/DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
4609 RESIDENTIAL SALES	\$27,714,033	\$29,864,618	\$32,781,000	\$32,760,300	\$35,090,900
4610 NON RESIDENTIAL	8,260,954	8,702,187	9,161,600	9,524,700	9,934,400
4613 LARGE USER	2,433,096	2,541,426	2,533,500	2,463,200	2,684,000
4615 CITY WATER SERVICES	341,176	354,972	346,900	376,500	432,800
4616 INTERDEPARTMENTAL SALES	63,092	78,744	44,300	46,200	46,600
4620 WHOLESALE	3,184,237	3,333,279	3,290,500	3,290,500	3,335,800
4650 CUSTOMER ADJUSTMENTS	(134,185)	(142,369)	(130,000)	(160,000)	(180,000)
<b>TOTAL WATER REVENUES</b>	<b>\$41,862,404</b>	<b>\$44,732,856</b>	<b>\$48,027,800</b>	<b>\$48,301,400</b>	<b>\$51,344,500</b>
4711 RESIDENTIAL SALES	\$32,775,329	\$34,725,861	\$35,983,300	\$36,521,700	\$37,772,300
4712 NON RESIDENTIAL	10,391,976	10,696,750	10,986,700	10,416,000	11,080,000
4713 LARGE USER	2,590,625	2,794,627	2,794,800	2,609,800	2,723,600
4715 CITY SEWER SERVICES	129,687	161,358	138,400	163,900	138,700
4717 INTERDEPARTMENTAL SALES	52,467	56,388	43,800	50,100	44,900
4720 WHOLESALE	486,485	722,403	555,000	555,000	546,300
4716 SANITARY SEWER CHARGES	197,195	130,424	150,000	102,000	120,000
4750 CUSTOMER ADJUSTMENTS	(260,878)	(269,009)	(261,000)	(260,000)	(280,000)
4905 GRINDER PUMP REIMBURSEMENT	0	0	0	0	0
<b>TOTAL SEWER REVENUES</b>	<b>\$46,362,886</b>	<b>\$49,018,802</b>	<b>\$50,391,000</b>	<b>\$50,158,500</b>	<b>\$52,145,800</b>
1002 LATE PAYMENT FEE	\$1,506,037	\$1,294,861	\$1,258,400	\$694,400	\$1,176,000
1003 DISCONNECT ATTEMPT FEE	0	0	0	0	0
1004 RECONNECT FEE	159,120	207,570	160,000	177,900	237,000
1021 LATE PAYMENT INTEREST FEE -WATER	0	10,938	209,800	122,300	89,700
1022 LATE PAYMENT INTEREST FEE -SEWER	0	13,782	209,700	146,900	89,800
2051 TAPPING FEES - WATER	138,994	203,484	150,000	160,600	160,000
2053 TAPPING FEES - SEWER	93,663	75,475	90,000	86,300	90,000
2054 SERVICE LATERAL CHARGES - SEWER	97,433	111,914	100,000	122,900	100,000
2055 MISCELLANEOUS SEWER REVENUES	15,298	126,968	25,000	89,300	61,000
1005 SET SERVICE CHARGES	231,600	232,428	220,000	237,800	230,000
2056 MISC. W/WW SERVICE REVENUES	145,567	171,690	70,000	400,000	160,000
1008 METER TESTING CHARGES - WATER	135	0	0	11,700	0
2057 REVENUE FROM W/S SYS. PERMIT	2,149	150	2,000	7,000	2,500
2058 SEPTAGE RECEIVING FEES	181,058	210,374	180,000	143,000	180,000
2059 PUMP & HAUL SEWER CHARGES	2,830	1,706	2,300	400	1,000
2060 REVENUE FROM FARM OPERATIONS	101,229	23,312	90,000	39,000	50,000
2061 SERVICE LATERAL CHARGES - WATER	296,623	216,371	160,000	223,900	200,000
2062 REVENUE FROM OPER & MAINT. AGRM.	106,649	275,997	140,000	253,500	156,900
2063 RENTS FROM W/WW PROPERTY	724,884	831,535	854,300	1,026,100	879,900
4660 UTILITY LINE RELOCATION RIDER - WATEF	0	449,757	2,298,800	2,298,800	2,290,700
4760 UTILITY LINE RELOCATION RIDER - SEWEF	0	112,919	1,150,300	1,150,300	1,132,900
<b>TOTAL OTHER OPERATING REVENUE</b>	<b>\$3,803,270</b>	<b>\$4,571,234</b>	<b>\$7,370,600</b>	<b>\$7,392,100</b>	<b>\$7,287,400</b>
<b>TOTAL W/WW OPERATING REVENUE</b>	<b>\$92,028,560</b>	<b>\$98,322,891</b>	<b>\$105,789,400</b>	<b>\$105,852,000</b>	<b>\$110,777,700</b>

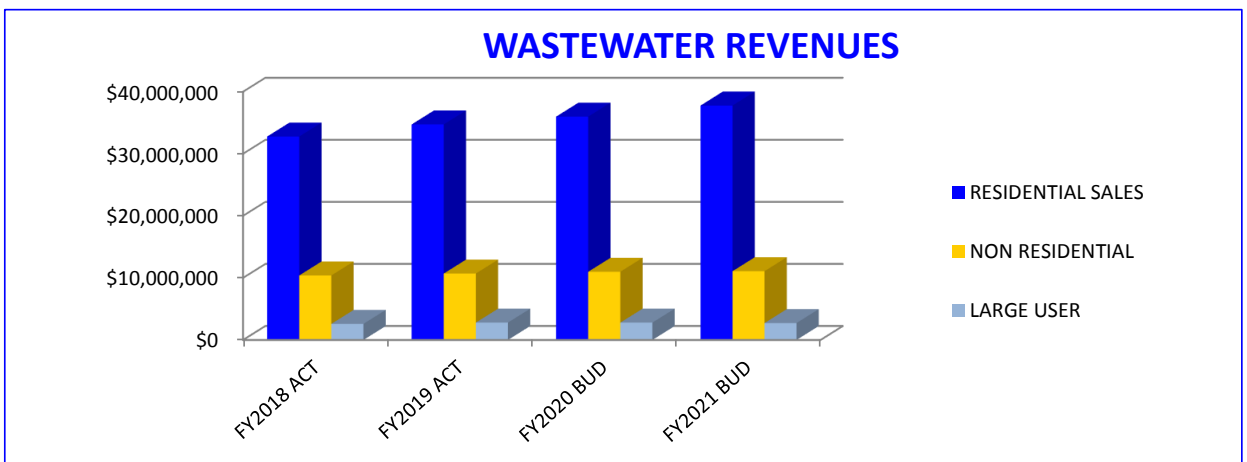
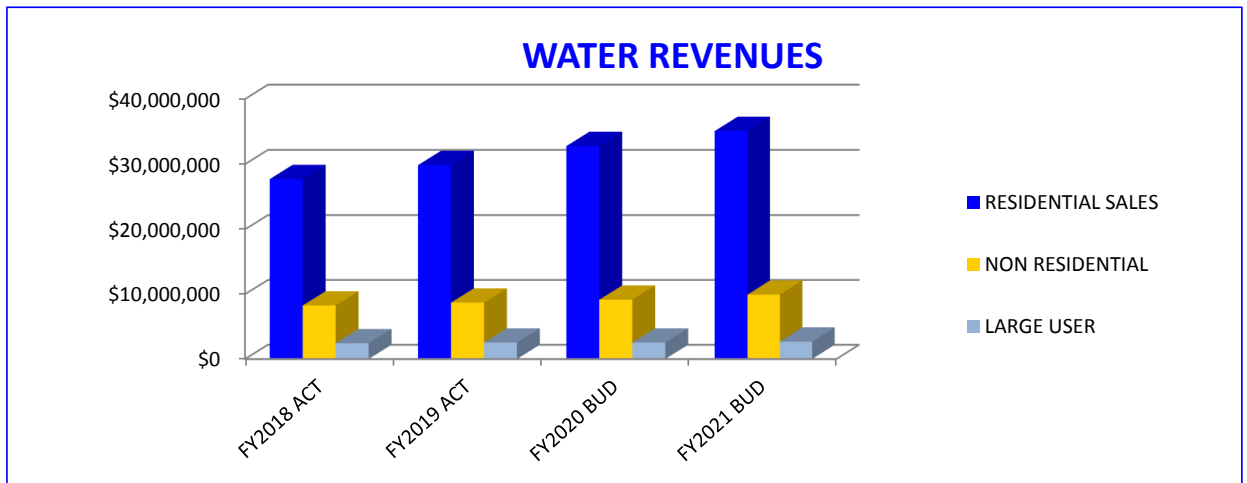


# Water & Wastewater Fund Revenues

ACCOUNT/DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
2021 MERCHANDISING & CONTRACT WORK	\$10,810	\$10,810	\$57,900	\$8,000	\$0
2022 INTEREST INCOME	732,153	1,297,848	1,128,000	1,668,000	966,000
ADJUSTMENT TO MARKET INTEREST	(195,651)	372,633	0	424,000	0
2025 MISC. NON-OPERATING INCOME	3,350	5,450	5,000	4,600	5,000
2026 PURCHASE DISCOUNT	2,995	8,358	3,000	10,000	5,000
2027 GAIN (LOSS) ON SALE OF PROPERTY	15,699	(332,942)	0	(44,000)	0
2028 INSURANCE RECOVERY	470	(2)	1,200,000	4,210,300	0
<b>TOTAL OTHER WWW REVENUE</b>	<b>\$569,826</b>	<b>\$1,362,155</b>	<b>\$2,393,900</b>	<b>\$6,280,900</b>	<b>\$976,000</b>
<b>TOTAL OPERATING &amp; OTHER REVENUE</b>	<b>\$92,598,386</b>	<b>\$99,685,046</b>	<b>\$108,183,300</b>	<b>\$112,132,900</b>	<b>\$111,753,700</b>
2064 CUSTOMER CONTRIBUTIONS-WATER	\$1,554,063	\$6,101,466	\$0	\$0	\$0
2065 CUSTOMER CONTRIBUTIONS-SEWER	1,361,017	6,682,276	0	0	0
2068 LOCAL GOV'T CONT.-WATER	6,225	0	0	0	0
2069 LOCAL GOV'T CONT.-SEWER	0	500	0	0	0
2070 STATE CONTRIBUTIONS - WATER	94,067	0	0	0	0
2071 STATE CONTRIBUTIONS - SEWER	5,000	0	0	0	0
2072 FIF CONTRIBUTION-WATER	533,669	473,391	570,000	776,000	776,000
2073 FIF CONTRIBUTION-SEWER	519,692	830,884	710,000	1,082,000	1,082,000
2074 FEDERAL GRANTS	1,385,922	443,871	4,000,000	853,600	2,100,000
2076 STATE GRANTS	448,223	148,156	0	0	0
2078 CONTRIBUTION - CIP	0	0	0	0	0
<b>TOTAL CONTRIBUTIONS AND GRANTS</b>	<b>\$5,907,877</b>	<b>\$14,680,544</b>	<b>\$5,280,000</b>	<b>\$2,711,600</b>	<b>\$3,958,000</b>
2065 INTERGOV REV - ASSESSMENTS	\$4,153,703	\$2,545,757	1,883,500	\$1,805,000	\$2,561,200
2022 INTERGOV REV - ASSESSMENTS INT	302,552	351,322	334,700	300,000	330,000
2095 TRANSFER FROM CITY - ANNEX	205,071	0	0	0	0
<b>TOTAL REMITTANCES FROM CITY</b>	<b>\$4,661,326</b>	<b>\$2,897,079</b>	<b>\$2,218,200</b>	<b>\$2,105,000</b>	<b>\$2,891,200</b>
<b>TOTAL REVENUES</b>	<b>\$103,167,589</b>	<b>\$117,262,669</b>	<b>\$115,681,500</b>	<b>\$116,949,500</b>	<b>\$118,602,900</b>
2083 ADV FROM ELEC RATE STAB FUND	\$0	\$0	\$0	\$0	\$0
2086 RESERVE FOR NCDOT PROJECTS	0	0	0	0	0
2088 TRANSFER FROM WWW CAPITAL PROJ.	94,966	847,862	0	0	0
2090 APPR. FROM ANNEX PH V RES. FUND	2,757,138	4,336,021	5,483,200	4,671,000	4,711,600
2094 TRANSFER FROM CAPITALIZED INT FD	1,288,200	638,733	2,211,000	2,211,000	0
TFR FROM DEBT SVC RES - SR 2008	624,000	0	0	0	0

# Water & Wastewater Fund Revenues

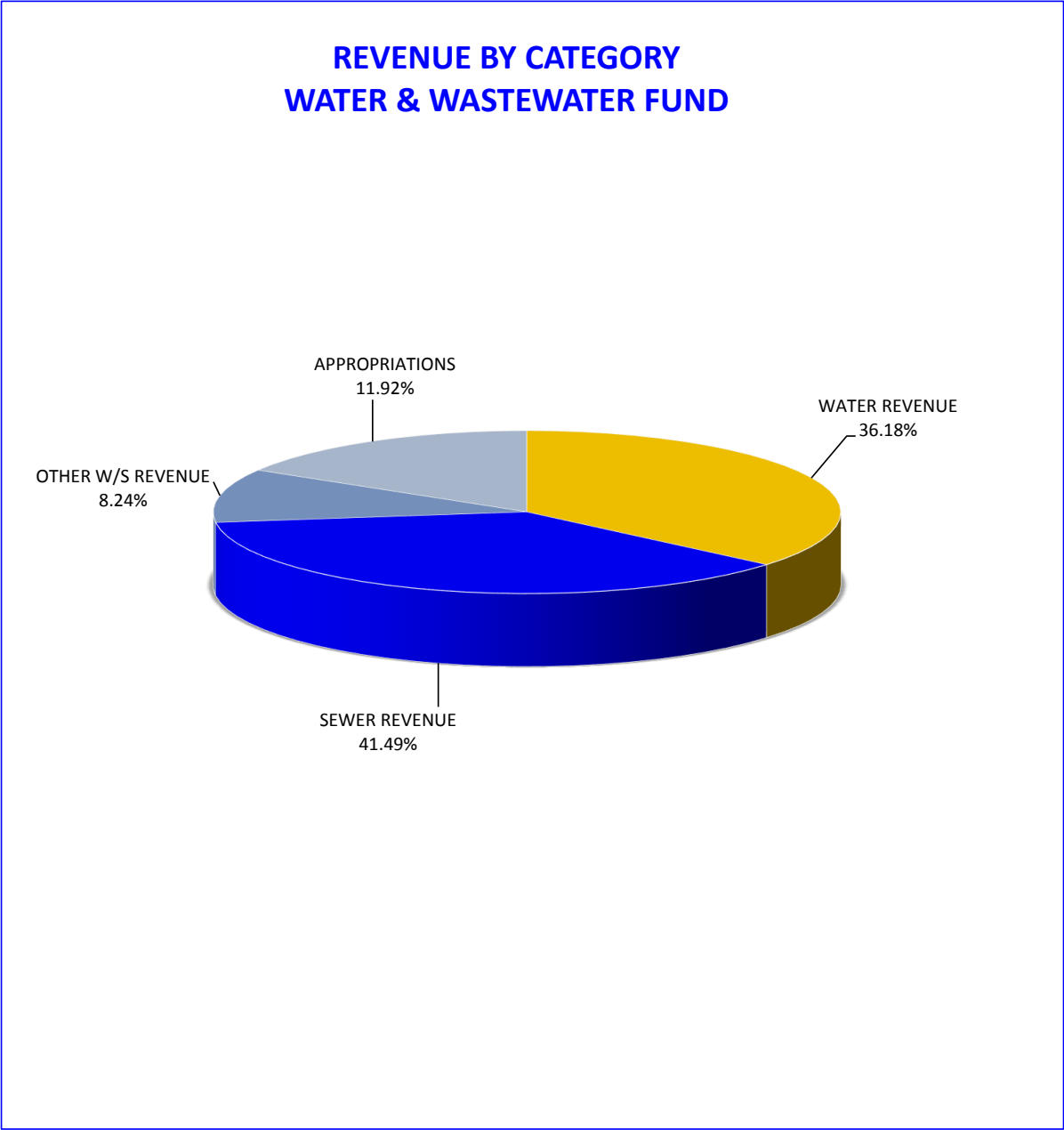
ACCOUNT/DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
2096 LOAN FROM ELECTRIC FUND	0	0	0	0	0
2091 APPR. FROM RATE STABILIZATION FUND	0	0	0	0	0
2098 TFR FROM BUDGET CARRYOVER RES	0	0	0	0	494,000
4910 SERIES 2018 BOND PROCEEDS	0	395,658	0	0	0
2092 APPR. FROM W/WW NET POSITION	0	0	8,139,350	1,286,550	18,090,000
<b>TOTAL BUDGETARY APPROPRIATIONS</b>	<b>\$4,764,304</b>	<b>\$6,218,274</b>	<b>\$15,833,550</b>	<b>\$8,168,550</b>	<b>\$23,295,600</b>
<b>TOTAL WATER AND WASTEWATER REVENUES</b>	<b>\$107,931,894</b>	<b>\$123,480,944</b>	<b>\$131,515,050</b>	<b>\$125,118,050</b>	<b>\$141,898,500</b>



Sales of Water and Wastewater Services are the major revenue source for the Water/Wastewater Fund. The revenue is categorized by Residential, Commercial and Industrial sales. The number of water customers per class is based on January 2020. The revenues are budgeted using the rate schedules published as of May 1, 2020. The current outside city differential is 75%.

# Revenue By Category Water & Wastewater Fund

WATER REVENUE	\$51,344,500
SEWER REVENUE	52,145,800
OTHER W/S REVENUE	15,112,600
APPROPRIATIONS	23,295,600
<b>TOTAL WATER &amp; WASTEWATER REVENUE</b>	<b>\$141,898,500</b>



# Water & Wastewater Fund Expenditures

**FUND DIVISION/DEPARTMENT**
**002 0911, 0912, 0913, 0914**

ACCOUNT/DESCRIPTION	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
WATER RESOURCES DIVISION	\$30,327,380	\$35,781,578	\$37,911,800	\$36,602,900	\$39,115,400
MANAGEMENT DIVISION	1,644,795	1,606,531	2,515,100	1,787,400	2,531,000
COMM. & COMMUNITY RELATIONS DIV.	654,327	742,508	738,500	734,450	750,900
HUMAN RESOURCES DIVISION	742,904	770,785	907,150	722,300	977,500
CUSTOMER PROGRAMS DIVISION	1,701,838	1,601,839	1,803,650	1,767,450	1,897,300
CORPORATE SERVICES DIVISION	2,824,780	3,371,012	5,067,200	4,196,800	5,560,200
INFORMATION TECHNOLOGY DIVISION	4,071,140	3,905,131	5,178,000	3,901,150	6,014,200
FINANCIAL DIVISION	4,966,085	5,012,170	6,038,200	5,863,900	5,994,000
GENERAL & ADMINISTRATION	4,584,164	6,662,383	8,275,200	7,647,050	9,960,200
<b>TOTAL DEPT. OPERATING EXPENSES</b>	<b>\$51,517,413</b>	<b>\$59,453,936</b>	<b>\$68,434,800</b>	<b>\$63,223,400</b>	<b>\$72,800,700</b>
0520 DEPRECIATION EXPENSE-WATER	\$11,387,056	\$11,882,526	\$11,381,800	\$11,597,800	\$11,840,400
0520 DEPRECIATION EXPENSE-SEWER	12,478,332	13,185,641	13,146,600	13,113,300	13,352,200
0859 AMORTIZATION - UNDISTRIBUTED	0	0	0	0	0
<b>TOTAL DEPRECIATION EXPENSE</b>	<b>\$23,865,388</b>	<b>\$25,068,167</b>	<b>\$24,528,400</b>	<b>\$24,711,100</b>	<b>\$25,192,600</b>
0855 LABOR OVERHEAD	(\$2,491,192)	(\$2,683,058)	(\$2,350,000)	(\$2,350,000)	(\$2,350,000)
0812 MINOR MATERIALS - STORE	232,764	205,544	250,000	250,000	230,000
INTRADEPARTMENTAL UTILITY CLEARING	(249,619)	(259,935)	(309,000)	(309,000)	(283,800)
0853 STORES EXPENSE CLEARING	(737,189)	(758,260)	(855,800)	(855,800)	(852,300)
0851 VEHICLE/EQUIPMENT CLEARING	(2,140,838)	(2,512,823)	(3,636,700)	(3,636,700)	(3,768,000)
<b>TOTAL OVERHEAD CLEARING</b>	<b>(\$5,386,074)</b>	<b>(\$6,008,531)</b>	<b>(\$6,901,500)</b>	<b>(\$6,901,500)</b>	<b>(\$7,024,100)</b>
0824 BOND INTEREST EXPENSE	\$9,015,106	\$10,129,065	\$10,869,700	\$10,869,700	\$9,923,000
0824 BOND INTEREST EXPENSE - CITY ANNEX	25,374	18,353	11,400	11,400	4,600
0824 BOND INTEREST - AMORTIZATION	(1,079,445)	(1,256,236)	(1,173,100)	(1,173,100)	(833,500)
0824 LOAN INTEREST EXPENSE	111,754	105,225	98,800	98,800	92,400
0824 OTHER FINANCE COST	21,935	383,296	379,100	379,100	837,500
<b>TOTAL DEBT INTEREST EXPENSE</b>	<b>\$8,094,724</b>	<b>\$9,379,704</b>	<b>\$10,185,900</b>	<b>\$10,185,900</b>	<b>\$10,024,000</b>
<b>TOTAL EXPENSES</b>	<b>\$78,091,450</b>	<b>\$87,893,277</b>	<b>\$96,247,600</b>	<b>\$91,218,900</b>	<b>\$100,993,200</b>
<b>NET OPERATING RESULTS</b>	<b>\$14,506,936</b>	<b>\$11,791,770</b>	<b>\$11,935,700</b>	<b>\$20,914,000</b>	<b>\$10,760,500</b>

# Water & Wastewater Fund Expenditures

**FUND DIVISION/DEPARTMENT**
**002 0915, 0917, 0918**

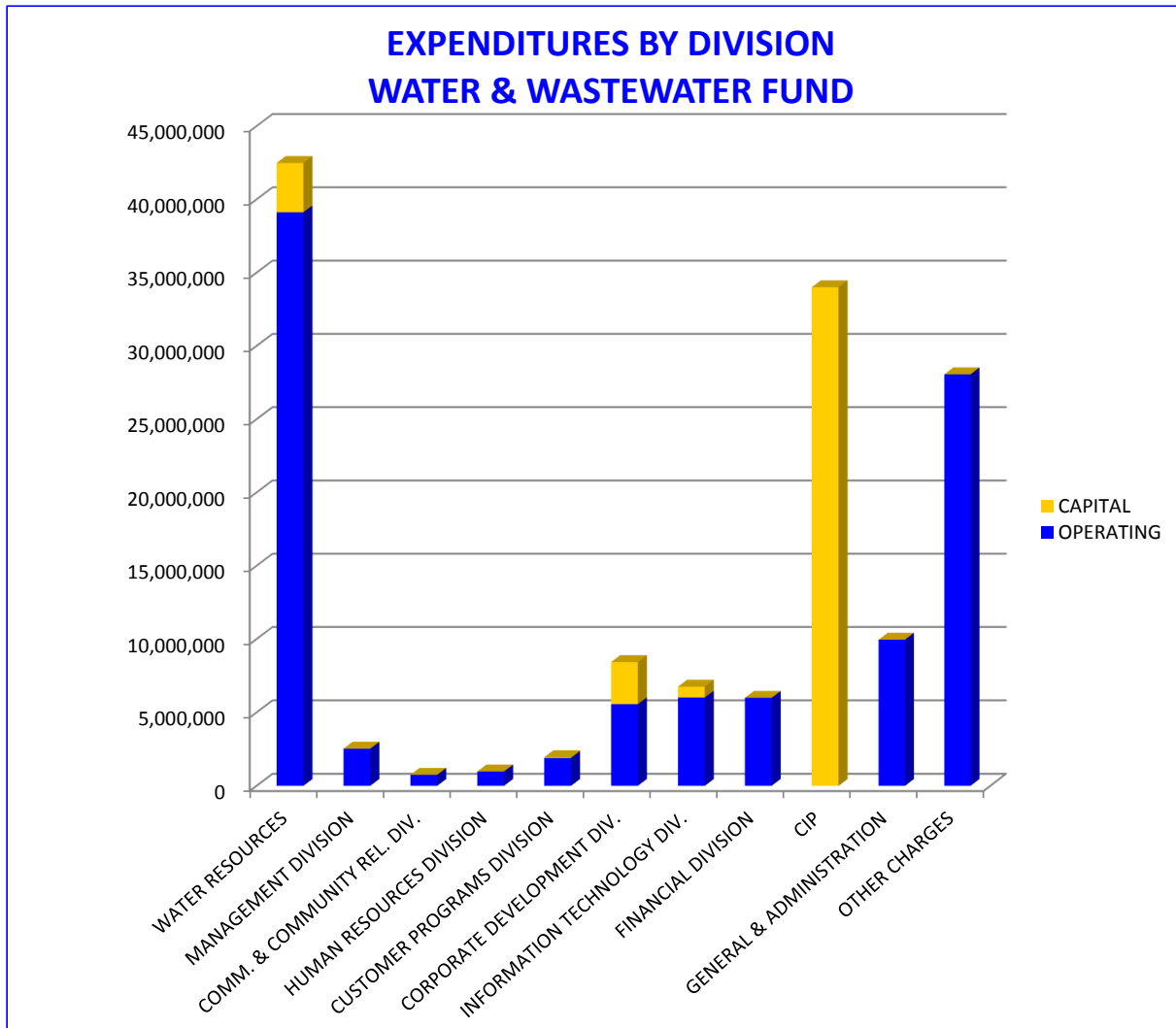
<b>ACCOUNT/DESCRIPTION</b>	<b>FY 2018 ACTUAL</b>	<b>FY 2019 ACTUAL</b>	<b>FY 2020 BUDGET</b>	<b>FY 2020 ESTIMATE</b>	<b>FY 2021 RECOMMENDED</b>
0108 INCR/(DECR)-GAS AND DIESEL INVEN.	(\$13,917)	\$2,676	\$0	\$0	\$0
0104 INCR/(DECR)-MATERIALS INVENTORY	287,756	(75,051)	0	0	0
0104 INCR/(DECR)-STORES EXP.-UNDIST.	0	0	0	0	0
<b>TOTAL OTHER DEDUCTIONS</b>	<b>\$273,839</b>	<b>(\$72,375)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
GLENVILLE LAKE PLANT	\$42,449	\$13,820	\$136,600	\$136,600	\$0
P.O. HOFFER PLANT	525,854	50,725	602,100	452,100	260,000
WATER DISTRIBUTION SYSTEM	6,727,342	14,888,469	8,485,200	6,269,200	15,254,000
SANITARY SEWER COLLECTION SYS.	4,536,154	8,534,416	9,732,500	8,878,900	13,948,000
CROSS CREEK TREATMENT PLANT	(60,244)	1,138,787	909,700	909,700	225,000
ROCKFISH TREATMENT PLANT	256,403	998,059	2,341,800	1,791,800	4,428,000
LAND AND LAND RIGHTS	53,833	87,701	259,000	259,000	40,000
STRUCTURES AND IMPROVEMENTS	77,309	212,739	4,929,900	4,229,900	595,000
COMMUNICATION EQUIPMENT	15,000	16,230	400,000	400,000	47,500
TRANSPORTATION EQUIPMENT	576,614	626,365	1,809,900	1,809,900	2,026,000
POWER OPERATED CONST. EQUIP.	0	0	0	0	370,000
MISCELLANEOUS EQUIPMENT	397,481	155,741	187,000	187,000	511,000
COMP. SOFTWARE AND HARDWARE	465,872	286,553	3,162,750	2,403,250	3,331,000
WATER/WASTEWATER CWIP	(318,579)	(9,718,121)	0	3,865,500	0
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$13,295,487</b>	<b>\$17,291,484</b>	<b>\$32,956,450</b>	<b>\$31,592,850</b>	<b>\$41,035,500</b>
0822 BOND PRINCIPAL PAYMENTS	\$15,471,161	\$15,243,189	\$14,873,400	\$14,873,400	\$12,464,200
0822 BOND PRINCIPAL PYMT. - CITY ANNEX.	0	0	0	0	171,000
0822 LOAN PRINCIPAL PAYMENTS	1,331,724	1,495,026	1,386,200	1,386,200	1,386,200
<b>TOTAL DEBT RELATED PAYMENTS</b>	<b>\$16,802,885</b>	<b>\$16,738,216</b>	<b>\$16,259,600</b>	<b>\$16,259,600</b>	<b>\$14,021,400</b>
0531 DEPRECIATION ADJUSTMENT	(\$23,865,388)	(\$25,068,167)	(\$24,528,400)	(\$24,711,100)	(\$25,192,600)
0532 AMORTIZATION - BOND ISSUE COST	1,079,445	1,256,236	1,173,100	1,173,100	833,500
0532 AMORTIZATION - UNDISTRICTED	0	0	0	0	0
<b>TOTAL ADJUSTMENTS</b>	<b>(\$22,785,943)</b>	<b>(\$23,811,931)</b>	<b>(\$23,355,300)</b>	<b>(\$23,538,000)</b>	<b>(\$24,359,100)</b>
<b>TOTAL SUPPLEMENTAL EXPENDITURES</b>	<b>\$7,586,269</b>	<b>\$10,145,394</b>	<b>\$25,860,750</b>	<b>\$24,314,450</b>	<b>\$30,697,800</b>
<b>TOTAL EXPENDITURES</b>	<b>\$85,677,718</b>	<b>\$98,038,671</b>	<b>\$122,108,350</b>	<b>\$115,533,350</b>	<b>\$131,691,000</b>

# Water & Wastewater Fund Expenditures

FUND DIVISION/DEPARTMENT 002 0919		FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ESTIMATE	FY 2021 RECOMMENDED
ACCOUNT/DESCRIPTION						
0834	APPR. TO RATE STABILIZATION FUND	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
0834	APPR. TO ANNEXATION PHASE V RES.	1,900,200	1,957,200	2,015,900	2,015,900	2,076,400
0834	TRANSFER TO ANNEXATION V RESERVE	2,202,444	2,071,934	2,191,700	1,924,700	2,457,500
0834	TRANSFER TO NCDOT RESERVE	6,000,000	1,000,000	4,949,100	4,900,100	5,423,600
0834	APPR. TO CAPITAL PROJ RESERVE	0	0	0	0	0
0834	TFR TO HURRICANE MATTHEW FUND	0	80,000	0	0	0
0834	TRANSFER TO FLEET MAINT FUND	4,327	387,382	0	0	0
0834	TFR TO BUDGET CARRYOVER RESERVE	0	0	0	494,000	0
0834	APPR. TO W/WW NET POSITION	11,897,204	19,695,758	0	0	0
	<b>TOTAL BUDGETARY APPROPRIATIONS</b>	<b>\$22,254,175</b>	<b>\$25,442,274</b>	<b>\$9,406,700</b>	<b>\$9,584,700</b>	<b>\$10,207,500</b>
	<b>TOTAL WATER &amp; WASTEWATER UTILITY</b>	<b>\$107,931,894</b>	<b>\$123,480,944</b>	<b>\$131,515,050</b>	<b>\$125,118,050</b>	<b>\$141,898,500</b>

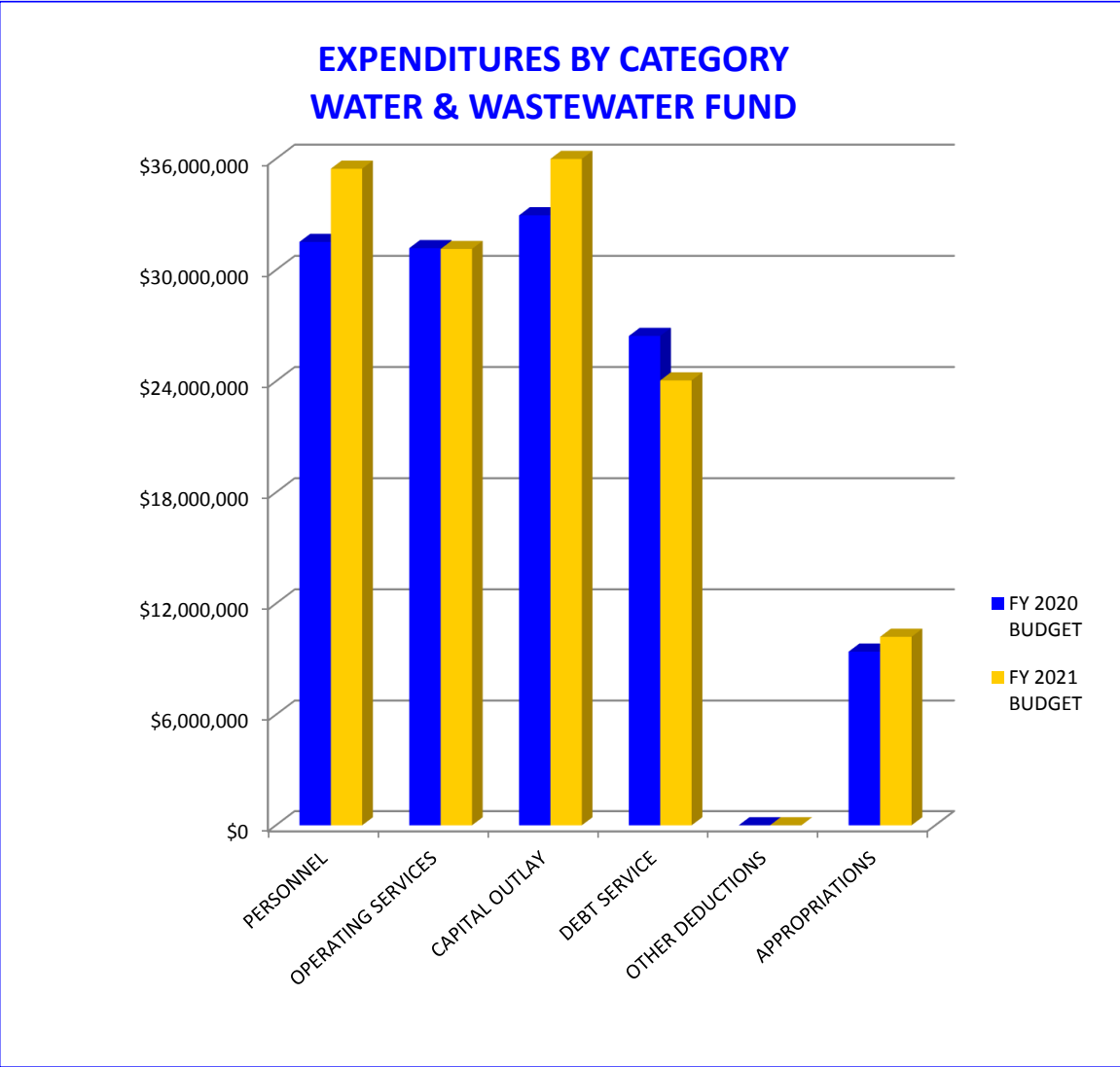
# Expenditure Summary By Division W/WW Fund

DIVISION	OPERATING	CAPITAL	EXPENDITURES
WATER RESOURCES	\$39,115,400	\$3,366,000	\$42,481,400
MANAGEMENT DIVISION	2,531,000	0	2,531,000
COMM. & COMMUNITY RELATIONS DIV	750,900	0	750,900
HUMAN RESOURCES DIVISION	977,500	0	977,500
CUSTOMER PROGRAMS DIVISION	1,897,300	54,000	1,951,300
CORPORATE SERVICES DIVISION	5,560,200	2,866,000	8,426,200
INFORMATION TECHNOLOGY DIVISION	6,014,200	742,500	6,756,700
FINANCIAL DIVISION	5,994,000	0	5,994,000
CAPITAL IMPROVEMENT PROGRAM	0	34,007,000	34,007,000
GENERAL & ADMINISTRATION	9,960,200	0	9,960,200
OTHER CHARGES	28,062,300	0	28,062,300
<b>TOTAL BUDGET</b>	<b>\$100,863,000</b>	<b>\$41,035,500</b>	<b>\$141,898,500</b>



# Expenditures By Category W/WW Fund

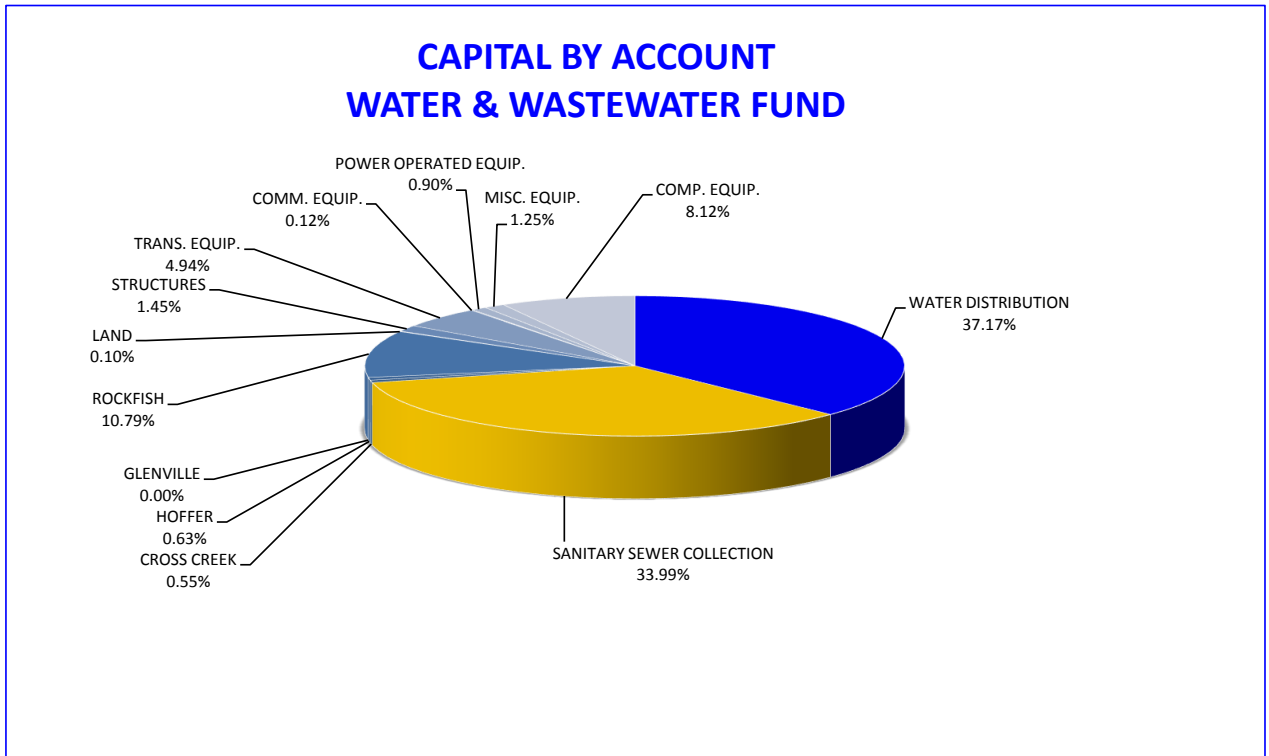
DESCRIPTION	FY 2020 BUDGET	FY 2021 BUDGET
PERSONNEL	\$31,520,750	\$35,471,200
OPERATING SERVICES	31,185,650	31,138,900
CAPITAL OUTLAY	32,956,450	41,035,500
DEBT SERVICE	26,445,500	24,045,400
OTHER DEDUCTIONS	0	0
APPROPRIATIONS	9,406,700	10,207,500
<b>TOTAL EXPENDITURES</b>	<b>\$131,515,050</b>	<b>\$141,898,500</b>





# Capital Budget Summary W/WW Fund

	WATER RESOURCES DIVISION	ALLOCATION OF MGMT/COMM REL/HR/ CUST PROG /CORP SVC/INFO TECH/FIN DIVISIONS	WWW FUND CAPITAL IMPROVEMENT PROGRAM	TOTAL
WATER DISTRIBUTION SYSTEM	\$0	\$0	\$15,254,000	\$15,254,000
SANITARY SEWER COLLECTION SYSTEM	0	0	13,948,000	13,948,000
CROSS CREEK TREATMENT PLANT	225,000	0	0	225,000
P.O. HOFFER PLANT	260,000	0	0	260,000
GLENVILLE LAKE PLANT	0	0	0	0
ROCKFISH TREATMENT PLANT	13,000	0	4,415,000	4,428,000
LAND & LAND RIGHTS	0	0	40,000	40,000
STRUCTURES & IMPROVEMENTS	170,000	75,000	350,000	595,000
TRANSPORTATION EQUIPMENT	1,775,000	251,000	0	2,026,000
COMMUNICATION EQUIPMENT	42,000	5,500	0	47,500
POWER OPERATED CONSTRUCTION EQUIP.	370,000	0	0	370,000
MISCELLANEOUS EQUIPMENT	511,000	0	0	511,000
COMPUTER SOFTWARE & HARDWARE	0	3,331,000	0	3,331,000
<b>TOTAL CAPITAL BUDGET</b>	<b>\$3,366,000</b>	<b>\$3,662,500</b>	<b>\$34,007,000</b>	<b>\$41,035,500</b>



# Water & Wastewater Fund

## General & Administration

FUND	DIVISION/DEPARTMENT	FY 2018	FY 2019	FY 2020	FY 2020	FY 2021
002	0910	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
ACCOUNT/DESCRIPTION						
0233	DISABILITY INSURANCE	\$58,653	\$96,595	\$123,800	\$123,000	\$129,000
0234	MEDICAL INSURANCE	4,005,025	4,901,555	4,209,900	4,309,400	4,370,400
0235	LIFE INSURANCE	71,961	63,783	110,200	75,000	80,400
0243	DENTAL INSURANCE	3,014	(30,390)	6,800	6,300	4,800
0260	SICK PAY ACCRUAL EXPENSE	(21,093)	39,778	46,100	46,100	48,500
0488	UNEMPLOYMENT	19,261	8,047	18,100	28,600	32,400
0502	WORKERS' COMPENSATION	214,643	98,966	167,500	145,600	165,000
0507	BENEFIT PLAN EXPENSE	3,395	3,395	3,500	3,400	3,600
0509	MEDICAL REIMBURSEMENT FEES	7,930	585	1,500	1,500	1,500
0534	OPEB EXPENSE	(716,239)	(381,966)	617,700	702,500	749,000
0876	LGERS GASB 68	(294,991)	26,056	0	0	0
	<b>TOTAL PERSONNEL SERVICES</b>	<b>\$3,351,560</b>	<b>\$4,826,406</b>	<b>\$5,305,100</b>	<b>\$5,441,400</b>	<b>\$5,584,600</b>
0104	MATERIALS & SUPPLIES - WAREHOUSE	\$878	\$235	\$7,250	\$100	\$500
0106	MATERIALS & SUPPLIES	3,563	4,274	5,000	2,200	5,000
0108	FUEL	0	26	0	0	0
0150	TOOLS	0	0	200	100	100
0152	EQUIPMENT & REPAIR PARTS	0	55	0	0	0
0401	OFFICE SUPPLIES	0	15	200	0	200
0402	POSTAGE, PRINT, AND STATIONARY	17,565	19,148	22,500	20,000	20,000
0403	BANK SERVICE CHARGES	22	60	500	100	500
0409	TELEPHONE EXPENSE	21,938	10,441	40,000	7,900	20,000
0410	JANITORIAL SUPPLIES	3,371	3,075	4,000	4,000	4,000
0412	RENTAL OF EQUIPMENT	0	0	0	0	0
0416	OFFICE FURNITURE & SMALL EQUIP.	4,551	199	700	400	400
0417	COMPUTER EQUIPMENT & SUPPLIES	6,936	7,632	10,000	7,000	5,000
0439	PROPERTY INSURANCE	31,837	39,452	115,000	115,000	150,000
0440	AUTO & TRUCK INSURANCE	32,673	3,775	85,000	85,000	97,500
0443	EXCESS INSURANCE PROGRAM	177,298	193,514	215,000	192,800	240,000
0445	CUSTOMER CLAIMS	229,511	137,846	200,000	200,000	260,000
0446	DIR/OFFICERS' LIABILITY INSURANCE	22,649	22,398	23,000	23,000	25,000
0448	EMPLOYEE MOVING EXPENSES	5,142	37,251	0	5,400	0
0450	CONTINGENCY - WATER/SEWER FD.	0	0	192,150	0	1,676,300
0452	MISCELLANEOUS	12,885	300	0	0	0
0453	DUES & FEES	512	102,028	63,800	22,100	22,700
0457	FREIGHT	0	122	200	200	200
0458	COMMISSIONERS' FEES	0	0	0	0	0
0469	MAINTENANCE AGREEMENTS	0	88,695	30,000	0	0

# Water & Wastewater Fund

## General & Administration

FUND	DIVISION/DEPARTMENT	FY 2018	FY 2019	FY 2020	FY 2020	FY 2021
002	0910	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
ACCOUNT/DESCRIPTION						
0477	COMPUTER SYSTEM MAINTENANCE	0	94	0	0	0
0481	NATURAL GAS UTILITIES	159	146	500	200	500
0486	EXCESS WORKERS COMP INSURANCE	34,000	35,103	38,000	37,000	40,000
0496	COLLECTION AGENCY FEES	32,235	43,388	37,500	71,000	62,000
0497	SAFETY SUPPLIES & EXPENSE	0	0	0	0	0
0503	EMPLOYEE WELFARE	9,376	89,899	29,200	29,200	29,200
0504	UNIFORM & JACKET EXPENSE	0	0	0	0	0
0505	EMPLOYEE EDUCATION/SEMINARS	0	0	0	0	0
0522	CUSTOMER CHARGEOFFS	221,938	555,864	437,500	650,000	525,000
0536	AUTO DEDUCTIBLE PAYMENTS	0	0	20,000	20,000	20,000
0537	INLAND MARINE COVERAGE	0	0	5,500	5,500	6,000
0538	CRIME POLICY	0	0	5,000	5,000	5,500
0539	SURPLUS LINES - TAX	0	0	12,500	12,500	15,000
0540	BOND - CFO	0	0	300	300	500
0564	FACILITIES & GROUNDS	268,343	296,166	286,450	286,400	346,700
0566	CYBER LIABILITY INSURANCE	0	11,347	25,000	24,400	30,000
0567	BROKER AND INSPECTION FEES	0	0	35,000	35,000	40,000
0571	WELL ABANDONMENT FEE	0	0	566,300	0	260,000
0595	SUBROGATION NU RECOVERY FEES	0	0	0	0	40,000
0596	TPA SERVICE FEES	0	0	0	0	15,000
0702	ADMINISTRATIVE FLEET OVERHEAD	(280,400)	(244,238)	0	0	0
0703	PURCHASING ADMIN. OVERHEAD	0	0	0	0	0
0725	ALLOCATED RENTS	333,507	325,561	295,750	295,750	301,000
1450	GRINDER PUMP REIMBURSEMENT	0	0	117,500	8,400	67,200
	<b>TOTAL OPERATING SERVICES</b>	<b>\$1,190,487</b>	<b>\$1,783,871</b>	<b>\$2,926,500</b>	<b>\$2,165,950</b>	<b>\$4,331,000</b>
0424	AUDIT EXPENSE	\$16,500	\$25,942	\$19,000	\$19,000	\$20,000
0425	LEGAL SERVICES	2,035	545	0	100	0
0435	CONTRACTUAL SERVICES	43	772	0	0	0
0438	SECURITY SERVICES	23,538	24,848	24,600	20,600	24,600
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$42,116</b>	<b>\$52,106</b>	<b>\$43,600</b>	<b>\$39,700</b>	<b>\$44,600</b>
	<b>TOTAL GENERAL &amp; ADMINISTRATION</b>					
	<b>BUDGET</b>	<b>\$4,584,164</b>	<b>\$6,662,383</b>	<b>\$8,275,200</b>	<b>\$7,647,050</b>	<b>\$9,960,200</b>

# Water & Wastewater Utility Ten Year Capital

	FY2021	FY2022	FY2023	FY2024	FY2025	FY26 - FY30	TOTAL
<b>CAPITAL IMPROVEMENT PROGRAM</b>							
<b>CUSTOMER PROGRAMS</b>							
WATER DISTRIBUTION	\$283,000	\$289,000	\$297,000	\$299,000	\$304,000	\$1,635,000	\$3,107,000
<b>CORPORATE SERVICES</b>							
STRUCTURES & IMPROVE.	350,000	0	0	0	0	0	350,000
<b>WATER</b>							
LAND & LAND RIGHTS	40,000	40,000	40,000	40,000	40,000	200,000	400,000
WATER DISTRIBUTION	14,971,000	15,491,000	14,058,000	14,646,000	15,308,000	79,146,000	153,620,000
S/S COLLECTION SYSTEM	13,948,000	20,297,000	15,685,000	15,569,000	19,795,000	100,747,000	186,041,000
GLENVILLE LAKE	0	2,145,000	0	0	0	0	2,145,000
CROSS CREEK TRMT. PLANT	0	2,135,000	0	0	0	0	2,135,000
HOFFER	0	0	1,985,000	0	0	0	1,985,000
ROCKFISH	4,415,000	940,000	955,000	940,000	0	0	7,250,000
<b>TOTAL CIP</b>	<b>\$34,007,000</b>	<b>\$41,337,000</b>	<b>\$33,020,000</b>	<b>\$31,494,000</b>	<b>\$35,447,000</b>	<b>\$181,728,000</b>	<b>\$357,033,000</b>

	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	TOTAL
<b>GENERAL PLANT</b>							
COMPUTER SOFT. & HARD.	\$3,331,000	\$0	\$0	\$0	\$0	\$0	\$3,331,000
STRUCTURES & IMPROVE.	245,000	0	0	10,000	10,000	10,000	275,000
CROSS CREEK TRMT. PLANT	225,000	0	0	0	0	0	225,000
ROCKFISH	13,000	0	0	0	0	0	13,000
P.O. HOFFER	260,000	0	0	0	0	0	260,000
TRANSPORTATION EQUIP.	2,026,000	1,432,000	1,491,000	1,745,000	963,000	1,682,000	9,339,000
POWER-OPERATED EQUIP.	370,000	0	0	0	0	0	370,000
COMMUNICATION EQUIPMENT	47,500	0	0	0	0	0	47,500
MISCELLANEOUS EQUIPMENT	511,000	0	25,000	102,000	28,000	34,500	700,500
<b>TOTAL GENERAL PLANT</b>	<b>\$7,028,500</b>	<b>\$1,432,000</b>	<b>\$1,516,000</b>	<b>\$1,857,000</b>	<b>\$1,001,000</b>	<b>\$1,726,500</b>	<b>\$14,561,000</b>
<b>TOTAL W/WWW UTILITY</b>	<b>\$41,035,500</b>	<b>\$42,769,000</b>	<b>\$34,536,000</b>	<b>\$33,351,000</b>	<b>\$36,448,000</b>	<b>\$183,454,500</b>	<b>\$371,594,000</b>

# Management Division

## PURPOSE AND OVERVIEW

The Management Division is responsible for the general management of the Public Works Commission. In addition to the CEO/General Manager, this division includes the Officers for each of the other divisions and the Senior Executive Assistant/Clerk to the PWC Board and two Executive Assistants.

## SUMMARY OF BUDGET CHANGES

- \* Overall, the Management Division Budget decreased by 0.68%.
- \* Personnel Services includes funds for additional pension liability. Three positions transferred to Internal Audit, Water Resource Engineering and Watershed cost centers.

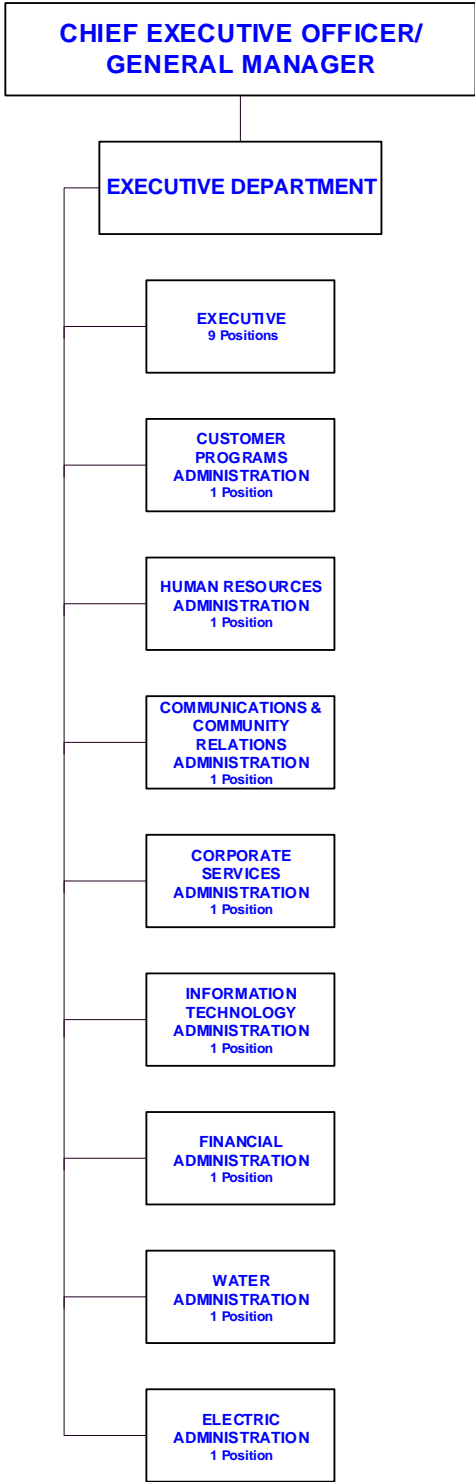
## PERSONNEL SUMMARY

	AUTHORIZED FY 2017	AUTHORIZED FY 2018	AUTHORIZED FY 2019	AUTHORIZED FY 2020	AUTHORIZED FY 2021
FULL TIME	18	15	12	20	17
PART TIME	0	0	0	0	0
CONTRACT	0	0	0	0	0

## BUDGET SUMMARY

DEPARTMENTS	FY2019 Actual	FY2020 Budget	FY2021 Recommended	FY2021 Adopted	% Change FY2021 / FY2020
EXECUTIVE	\$4,314,766	\$6,420,900	\$6,377,100	\$0	-0.68%
<b>TOTAL OPERATING BUDGET</b>	<b>\$4,314,766</b>	<b>\$6,420,900</b>	<b>\$6,377,100</b>	<b>\$0</b>	<b>-0.68%</b>
<b>TOTAL CAPITAL BUDGET</b>	<b>\$139,618</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>
<b>TOTAL BUDGET</b>	<b>\$4,454,384</b>	<b>\$6,420,900</b>	<b>\$6,377,100</b>	<b>\$0</b>	<b>-0.68%</b>

# MANAGEMENT DIVISION



# Management Division

## Expenditures

Public Works Commission

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001 / 002	0110, 0121, 0125, 0130, 0135, 0138, 0140, 0160, 0170	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
COST TYPE/DESCRIPTION						
	REGULAR SALARIES	\$1,710,345	\$1,911,184	\$2,466,500	\$2,068,500	\$2,354,200
	FICA EXPENSE	119,499	121,365	210,500	108,400	201,600
	BENEFITS	516,196	483,375	785,000	619,400	972,800
	LABOR OVERHEAD	746	901	0	600	0
	<b>TOTAL PERSONNEL SERVICES</b>	<b>\$2,346,786</b>	<b>\$2,516,825</b>	<b>\$3,462,000</b>	<b>\$2,796,900</b>	<b>\$3,528,600</b>
0104	MATERIALS & SUPPLIES - WAREHOUSE	\$0	\$0	\$800	\$200	\$300
0106	MATERIALS & SUPPLIES	25	0	0	0	0
0108	FUEL	110	0	200	0	200
0401	OFFICE SUPPLIES	5,524	4,977	5,200	4,800	5,400
0402	POSTAGE/PRINT/STATIONERY	108	295	500	400	500
0405	VEHICLE ALLOWANCE	31,365	34,852	41,500	37,200	41,600
0406	BUSINESS TRAVEL	13,014	4,000	31,600	10,500	22,400
0409	TELEPHONE EXPENSE	12,314	9,814	14,600	17,100	15,500
0416	OFFICE FURNITURE & SMALL EQUIP.	9,118	8,954	16,000	12,000	5,700
0417	COMPUTER EQUIPMENT & SUPPLIES	4,978	3,166	4,000	4,000	5,100
0418	PHOTOCOPIER EXPENSE	5,215	3,410	5,700	2,100	4,900
0452	MISCELLANEOUS	6,423	7,299	11,300	9,800	12,300
0453	DUES AND FEES*	281,822	278,162	317,200	292,700	322,100
0454	COMMUNITY RELATIONS	1,300	800	0	200	0
0456	PUBLICATIONS & SUBSCRIPTIONS	2,979	3,935	6,500	5,100	6,800
0457	FREIGHT	(2,353)	2,826	600	500	400
0458	COMMISSIONERS' SALARIES	26,106	26,665	27,200	13,400	27,800
0459	COMMISSIONERS TRAVEL EXPENSE**	5,384	10,557	12,200	4,500	12,200
0460	COMMUNITY ECON. DEVELOP. SUPP.***	312,000	322,750	325,000	322,000	325,000
0469	MAINTENANCE AGREEMENTS	0	0	0	0	200
0477	COMPUTER SYSTEM CONTRACTS	134	18,296	0	9,000	0
0497	SAFETY SUPPLIES & EXPENSE	15	380	0	0	400
0503	EMPLOYEE WELFARE	96	138	500	0	500
0504	UNIFORM & JACKET EXPENSE	2,677	3,934	2,800	2,800	2,800
0505	EMPLOYEE EDUCATION/SEMINARS ****	59,232	90,767	102,100	84,000	113,900
0564	FACILITIES & GROUNDS MAINTENANCE	171	238	400	0	400
0725	ALLOCATED RENTS	67,756	77,155	77,600	77,600	80,400
0817	JOB COST RECLASS	0	2,959	0	800	3,000
0850	VEHICLE & EQUIPMENT	662	622	200	300	300
	<b>TOTAL OPERATING SERVICES</b>	<b>\$846,175</b>	<b>\$916,949</b>	<b>\$1,003,700</b>	<b>\$911,000</b>	<b>\$1,010,100</b>
0422	TEMPORARY PERSONNEL FEES	\$0	\$0	\$20,000	\$20,000	\$21,000
0425	LEGAL SERVICES	360,709	247,734	767,000	572,300	705,000
0426	MANAGEMENT CONSULTING	618,437	621,529	1,168,200	902,900	1,112,400
0435	CONTRACTUAL SERVICES	7,191	11,729	0	18,900	0
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$986,337</b>	<b>\$880,992</b>	<b>\$1,955,200</b>	<b>\$1,514,100</b>	<b>\$1,838,400</b>

# Management Division Expenditures

Public Works Commission

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001 / 002	0110, 0121, 0125, 0130, 0135, 0138, 0140, 0160, 0170	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
COST TYPE/DESCRIPTION						
	TOTAL OPERATING BUDGET	\$4,179,300	\$4,314,766	\$6,420,900	\$5,222,000	\$6,377,100
	TOTAL CAPITAL BUDGET	\$0	\$139,618	\$0	\$30,200	\$0
	TOTAL EXECUTIVE DEPARTMENT BUDGET	\$4,179,300	\$4,454,384	\$6,420,900	\$5,252,200	\$6,377,100

\*THE DUES AND FEES ACCOUNT IS BUDGETED \$284,400 TO THE ELECTRIC FUND AND \$37,700 TO WWW FUND.

\*\*THE COMMISSIONERS' TRAVEL EXPENSE ACCOUNT IS BUDGETED \$10,200 TO ELECTRIC FUND AND \$2,000 TO WWW FUND.

\*\*\*THE COMMUNITY ECONOMIC DEVELOPMENT SUPPORT ACCOUNT IS BUDGETED 100% TO THE ELECTRIC FUND.

\*\*\*\*THE EMPLOYEE EDUC/SEMINARS ACCOUNT IS BUDGETED \$64,800 TO THE ELECTRIC FUND AND \$49,100 TO THE WWW FUND



# Communications & Community Relations Division

## PURPOSE AND OVERVIEW

The Communications & Community Relations Division is responsible for communication activities involving customers, employees, stakeholders and the general public. It is comprised of three sections: External Communications, Internal Communications and Community Relations. Specific functions of the Communications & Community Relations Division include managing customer communications, media relations, community relations and public relations.

## SUMMARY OF BUDGET CHANGES

\* Overall, the Communications & Community Relations Division Budget increased by 1.68%.

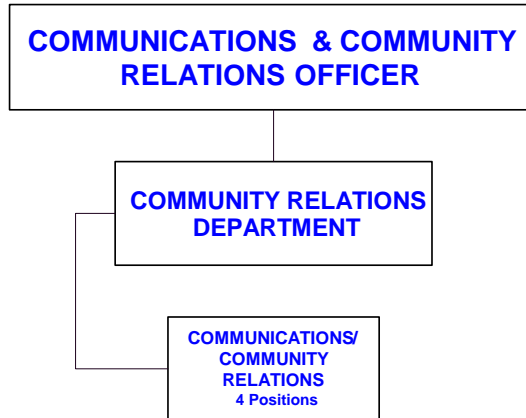
## PERSONNEL SUMMARY

	AUTHORIZED FY 2017	AUTHORIZED FY 2018	AUTHORIZED FY 2019	AUTHORIZED FY 2020	AUTHORIZED FY 2021
FULL TIME	3	4	4	4	4
PART TIME	0	0	0	0	0
CONTRACT	0	0	0	0	0

## BUDGET SUMMARY

DEPARTMENTS	FY2019 Actual	FY2020 Budget	FY2021 Recommended	FY2021 Adopted	% Change FY2021 / FY2020
COMMUNITY RELATIONS	\$1,487,996	\$1,477,000	\$1,501,800	\$0	1.68%
<b>TOTAL OPERATING BUDGET</b>	<b>\$1,487,996</b>	<b>\$1,477,000</b>	<b>\$1,501,800</b>	<b>\$0</b>	<b>1.68%</b>
<b>TOTAL CAPITAL BUDGET</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>
<b>TOTAL BUDGET</b>	<b>\$1,487,996</b>	<b>\$1,477,000</b>	<b>\$1,501,800</b>	<b>\$0</b>	<b>1.68%</b>

# COMMUNICATIONS & COMMUNITY RELATIONS DIVISION



# Community & Community Relations Division Exp.

Public Works Commission

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001 / 002 0210		ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
COST TYPE/DESCRIPTION						
	REGULAR SALARIES	\$236,048	\$261,131	\$244,400	\$271,400	\$254,700
	FICA EXPENSE	20,931	22,836	21,600	23,400	21,700
	BENEFITS	53,585	62,373	78,000	76,700	83,600
	LABOR OVERHEAD	0	(0)	0	1,100	0
	<b>TOTAL PERSONNEL SERVICES</b>	<b>\$310,564</b>	<b>\$346,340</b>	<b>\$344,000</b>	<b>\$372,600</b>	<b>\$360,000</b>
0104	MATERIALS & SUPPLIES - WAREHOUSE	\$51	\$47	\$200	\$0	\$0
0106	MATERIALS & SUPPLIES	68	0	100	0	0
0108	FUEL GAS & DIESEL	79	382	0	300	0
0150	TOOLS	0	28	0	0	0
0401	OFFICE SUPPLIES	4,526	3,760	7,500	3,000	7,500
0402	POSTAGE/PRINT/STATIONERY	149,448	229,335	194,900	221,600	194,900
0406	BUSINESS TRAVEL	2,695	4	0	0	500
0409	TELEPHONE EXPENSE	5,997	5,095	4,800	5,400	5,400
0410	JANITORIAL SUPPLIES	0	6	0	100	0
0416	OFFICE FURNITURE & SMALL EQUIP.	17,169	138	1,000	1,000	2,000
0417	COMPUTER EQUIPMENT & SUPPLIES	3,409	3,443	5,000	5,000	2,500
0418	PHOTOCOPIER EXPENSE	645	366	700	300	600
0447	ADS AND NOTICES	0	0	300	0	0
0452	MISCELLANEOUS	92	1,032	900	1,000	1,500
0453	DUES AND FEES	7,681	14,155	12,200	12,000	10,400
0454	CUSTOMER EDUCATION	782,896	821,038	655,000	612,000	658,000
0456	PUBLICATIONS & SUBSCRIPTIONS	0	1,626	0	0	0
0457	FREIGHT	4,044	2,883	4,200	1,900	5,000
0477	COMPUTER SYSTEM CONTRACTS	5,425	10,505	14,800	11,500	20,000
0497	SAFETY SUPPLIES & EXPENSE	144	12	100	900	0
0503	EMPLOYEE WELFARE	24	32	0	0	0
0504	UNIFORM & JACKET EXPENSE	86	128	0	100	0
0505	EMPLOYEE EDUCATION/SEMINARS	4,924	8,179	10,000	7,200	15,000
0506	EDUCATION ASSISTANCE EXPENSE	0	630	1,200	1,100	0
0572	FAY TV SPONSORSHIP	0	0	85,000	85,000	85,000
0573	COMMUNITY SPONSORSHIPS	0	0	85,000	85,000	85,000
0701	FLEET SERVICES	931	3,884	1,100	600	1,800
0725	ALLOCATED RENTS	9,399	13,104	13,200	13,200	13,700
0850	VEHICLE & EQUIPEMNT	0	0	800	500	0
	<b>TOTAL OPERATING SERVICES</b>	<b>\$999,733</b>	<b>\$1,119,811</b>	<b>\$1,098,000</b>	<b>\$1,068,700</b>	<b>\$1,108,800</b>
0422	TEMPORARY PERSONNEL FEES	\$1,098	\$751	\$3,000	\$1,500	\$3,000
0435	CONTRACTUAL SERVICES	21,094	21,094	32,000	26,100	30,000
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$22,192</b>	<b>\$21,845</b>	<b>\$35,000</b>	<b>\$27,600</b>	<b>\$33,000</b>

# Community & Community Relations Division Exp.

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001 / 002 0210		ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
	COST TYPE/DESCRIPTION					
	TOTAL OPERATING BUDGET	\$1,332,489	\$1,487,996	\$1,477,000	\$1,468,900	\$1,501,800
	TOTAL CAPITAL BUDGET	\$0	\$0	\$0	\$0	\$0
	TOTAL COMMUNITY RELATIONS DEPARTMENT BUDGET	\$1,332,489	\$1,487,996	\$1,477,000	\$1,468,900	\$1,501,800

# Human Resources Division

## PURPOSE AND OVERVIEW

The Human Resources Division initiates and fosters collaborative partnerships that enrich the work and learning environment for PWC staff and seeks solutions in support of strategic initiatives through leadership, engagement, and innovation. In addition, the roles of Human Resources are to manage policies, processes, and procedures relative to the hiring, training, maintaining, and appropriately compensating a highly competent, diverse workforce that supports the mission, vision and values of PWC.

## SUMMARY OF BUDGET CHANGES

- \* Overall, the Human Resource Division Budget increased by 5.62%.
- \* Operating Expenses decreased due to employee recruitment, substance abuse testing, and office furniture & small equipment.
- \* Contractual Services includes funds for PA fees and medical training.
- \* The Capital Budget decreased due to a Fittesting machine purchased in FY20.

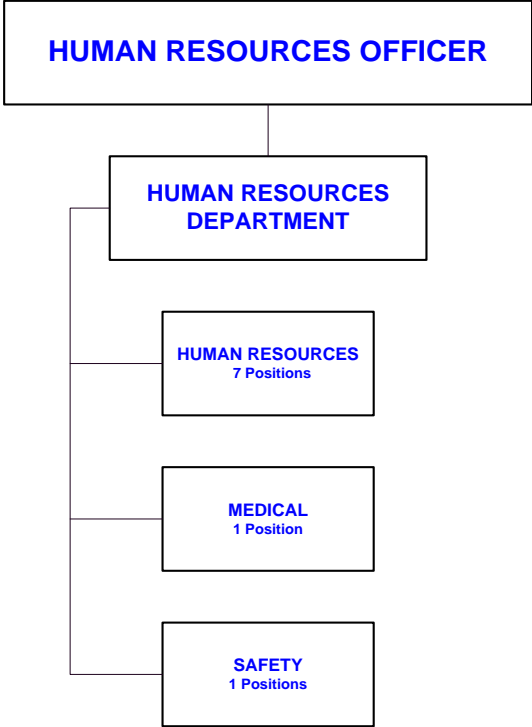
## PERSONNEL SUMMARY

	AUTHORIZED FY 2017	AUTHORIZED FY 2018	AUTHORIZED FY 2019	AUTHORIZED FY 2020	AUTHORIZED FY 2021
FULL TIME	7	8	9	9	9
PART TIME	0	0	0	0	0
CONTRACT	1	1	1	0	0

## BUDGET SUMMARY

DEPARTMENTS	FY2019 Actual	FY2020 Budget	FY2021 Recommended	FY2021 Adopted	% Change FY2021 / FY2020
HUMAN RESOURCES	\$1,550,878	\$1,831,900	\$1,955,000	\$0	6.72%
<b>TOTAL OPERATING BUDGET</b>	<b>\$1,550,878</b>	<b>\$1,831,900</b>	<b>\$1,955,000</b>	<b>\$0</b>	<b>6.72%</b>
<b>TOTAL CAPITAL BUDGET</b>	<b>\$23,517</b>	<b>\$19,000</b>	<b>\$0</b>	<b>\$0</b>	<b>-100.00%</b>
<b>TOTAL BUDGET</b>	<b>\$1,574,395</b>	<b>\$1,850,900</b>	<b>\$1,955,000</b>	<b>\$0</b>	<b>5.62%</b>

# HUMAN RESOURCES DIVISION



# Human Resources Division Expenditures

Public Works Commission

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001 / 002	0260, 0261, 0262	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
COST TYPE/DESCRIPTION						
	REGULAR SALARIES	\$490,599	\$501,392	\$556,100	\$579,800	\$572,400
	FICA EXPENSE	46,015	45,730	47,600	52,200	48,400
	BENEFITS	160,314	142,922	170,400	156,700	184,000
	<b>TOTAL PERSONNEL SERVICES</b>	<b>\$696,927</b>	<b>\$690,044</b>	<b>\$774,100</b>	<b>\$788,700</b>	<b>\$804,800</b>
0104	MATERIALS & SUPPLIES - WAREHOUSE	\$50	\$0	\$100	\$100	\$800
0106	MATERIALS & SUPPLIES	12,359	27,261	30,000	21,400	33,000
0108	FUEL GAS & DIESEL	140	226	2,800	2,900	2,000
0145	SAFETY SUPPLIES & EXPENSES	0	0	4,000	0	4,500
0146	EMERGENCY SUPPORT	0	43	200	200	500
0152	EQUIPMENT & REPAIR PARTS	4,221	3,990	0	0	4,500
0401	OFFICE SUPPLIES	6,068	7,385	9,600	8,300	10,600
0402	POSTAGE/PRINT/STATIONERY	1,201	3,303	2,200	2,300	5,400
0406	BUSINESS TRAVEL	43	148	900	1,100	300
0409	TELEPHONE EXPENSE	4,515	4,206	4,700	5,800	7,100
0416	OFFICE FURNITURE & SMALL EQUIP.	388	2,419	20,900	10,000	3,000
0417	COMPUTER EQUIPMENT & SUPPLIES	8,992	19,416	7,500	5,000	4,500
0418	PHOTOCOPIER EXPENSE	3,921	3,493	4,100	4,200	5,600
0447	ADS AND NOTICES	7,362	8,717	8,000	7,200	15,000
0452	MISCELLANEOUS	1,812	3,908	4,000	4,500	7,500
0453	DUES & FEES	13,866	18,874	16,800	16,500	15,700
0454	COMMUNITY RELATIONS	2,053	62	5,000	5,000	500
0456	PUBLICATIONS & SUBSCRIPTIONS	34,145	79,315	64,500	4,000	67,500
0457	FREIGHT	6,182	6,137	7,600	5,700	8,100
0469	MAINTENANCE AGREEMENTS	465	323	2,100	2,000	1,400
0477	COMPUTER SYSTEM CONTRACTS	2,689	2,346	6,100	1,700	2,200
0497	SAFETY SUPPLIES & EXP. - WAREHOUSE	4,607	697	500	3,400	100
0503	EMPLOYEE WELFARE	105,496	66,747	101,000	60,300	93,000
0504	UNIFORM & JACKET EXPENSE	157	221	1,000	1,000	2,000
0505	EMPLOYEE EDUCATION/SEMINARS	17,113	21,246	46,800	17,500	40,000
0506	EDUCATION ASSISTANCE EXPENSE	0	(8)	0	0	0
0527	TRAINING SUPPLIES	0	1,100	4,500	3,500	4,500
0528	EMPLOYEE SERVICE AWARDS	60,378	57,147	71,500	61,000	65,000
0529	SAFETY AWARDS PROGRAM	34,103	12,490	13,200	300	25,000
0563	RECRUITING EXPENSES	90,131	110,871	147,000	47,000	100,000
0564	FACILITIES & GROUND MAINTENANCE	209	238	2,800	2,800	400
0647	SUBSTANCE ABUSE TESTING EXPENSE	5,483	23,888	19,900	8,500	0
0701	FLEET SERVICES	614	1,537	600	600	1,100
0725	ALLOCATED RENTS	74,061	64,677	74,300	74,300	84,400
	<b>TOTAL OPERATING SERVICES</b>	<b>\$502,824</b>	<b>\$552,424</b>	<b>\$684,200</b>	<b>\$388,100</b>	<b>\$615,200</b>

# Human Resources Division Expenditures

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001 / 002	0260, 0261, 0262	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
	COST TYPE/DESCRIPTION					
0422	TEMPORARY PERSONNEL FEES	\$46,046	\$73,742	\$30,000	\$10,000	\$75,000
0425	LEGAL SERVICES	25,812	21,837	61,000	50,000	25,000
0426	MANAGEMENT CONSULTING	32,092	58,205	32,800	15,400	20,000
0435	CONTRACTUAL SERVICES	187,246	154,626	249,800	192,400	415,000
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$291,196</b>	<b>\$308,409</b>	<b>\$373,600</b>	<b>\$267,800</b>	<b>\$535,000</b>
	<b>TOTAL OPERATING BUDGET</b>	<b>\$1,490,948</b>	<b>\$1,550,878</b>	<b>\$1,831,900</b>	<b>\$1,444,600</b>	<b>\$1,955,000</b>
	<b>TOTAL CAPITAL BUDGET</b>	<b>\$0</b>	<b>\$23,517</b>	<b>\$19,000</b>	<b>\$10,000</b>	<b>\$0</b>
	<b>TOTAL HUMAN RESOURCES DEPARTMENT BUDGET</b>	<b>\$1,490,948</b>	<b>\$1,574,395</b>	<b>\$1,850,900</b>	<b>\$1,454,600</b>	<b>\$1,955,000</b>



# Customer Programs Division

## PURPOSE AND OVERVIEW

The Customer Programs Division encompasses Customer Programs Department, Development & Marketing Department and Metering Services Department. These groups, individually and in coordination with other PWC departments, help provide for a positive customer experience when dealing with PWC, ensure that PWC assets are protected, and provide innovative programs and services to meet the needs of our business and customers. Each section within the Customer Programs Division will strive to: excel at internal and external customer satisfaction through prompt and courteous service; ensure integrity through billing accuracy and identification of potential theft; and work diligently to provide for the thoughtful expansion of PWC's Electric, Water and Wastewater services, while at the same time promoting sustainability and economic development.

## SUMMARY OF BUDGET CHANGES

- \* Overall, the Customer Programs Division Budget decreased by 2.09%.
- \* The Water Meter Shop and Electric Meter Shop budgets include Salvage Returns for meters returned to inventory. This is an accounting change from FY19.

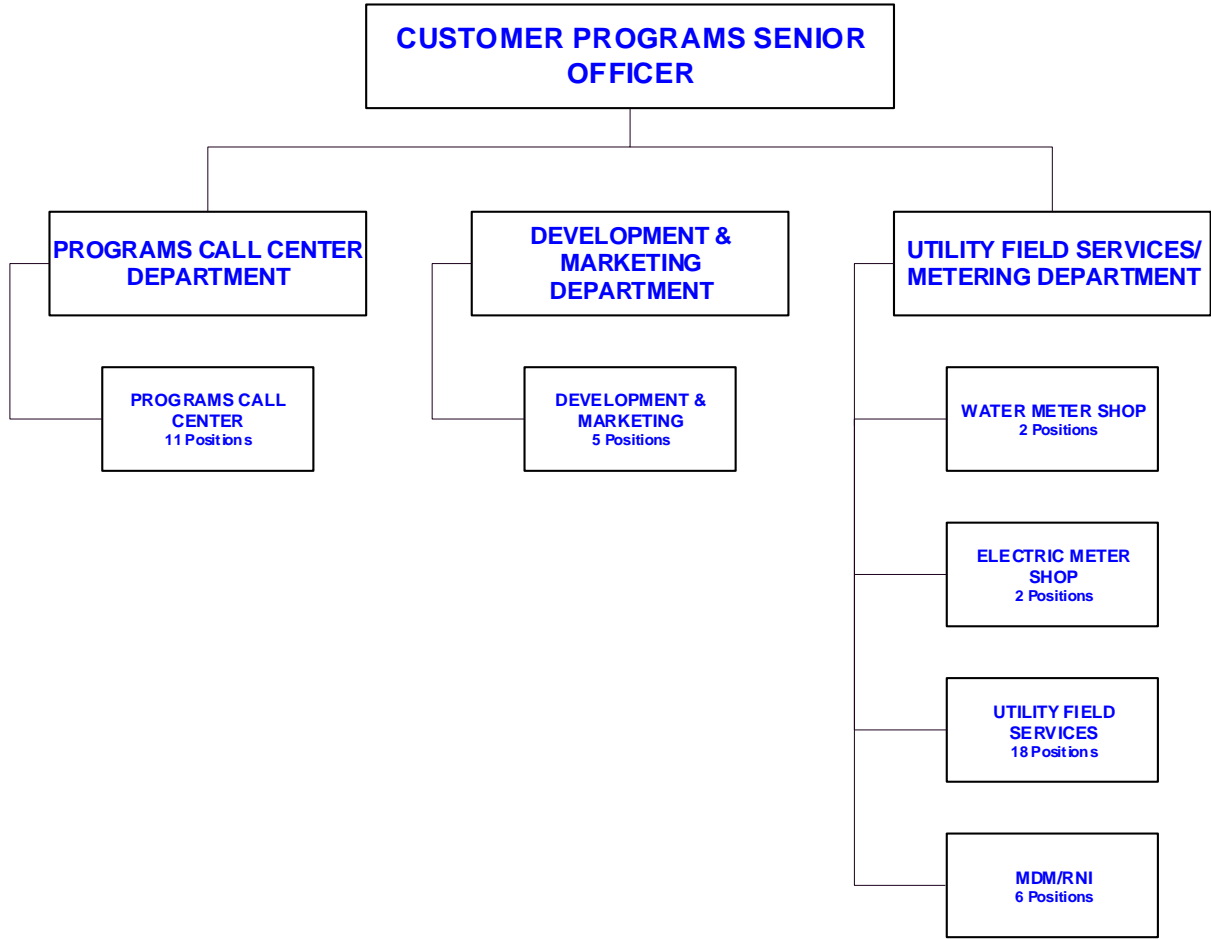
## PERSONNEL SUMMARY

	AUTHORIZED FY 2017	AUTHORIZED FY 2018	AUTHORIZED FY 2019	AUTHORIZED FY 2020	AUTHORIZED FY 2021
FULL TIME	45	44	44	44	44
PART TIME	0	0	0	0	0
CONTRACT	0	0	0	0	0

## BUDGET SUMMARY

DEPARTMENTS	FY2019 Actual	FY2020 Budget	FY2021 Recommended	FY2021 Adopted	% Change FY2021 / FY2020
PROGRAMS CALL CENTER	\$813,459	\$951,900	\$975,900	\$0	2.52%
DEVELOPMENT & MARKETING	581,672	682,100	773,000	0	13.33%
METERING SERVICES	2,036,377	2,240,600	2,230,100	0	-0.47%
<b>TOTAL OPERATING BUDGET</b>	<b>\$3,431,509</b>	<b>\$3,874,600</b>	<b>\$3,979,000</b>	<b>\$0</b>	<b>2.69%</b>
<b>TOTAL CAPITAL BUDGET</b>	<b>\$76,158</b>	<b>\$326,300</b>	<b>\$134,000</b>	<b>\$0</b>	<b>-58.93%</b>
<b>TOTAL BUDGET</b>	<b>\$3,507,667</b>	<b>\$4,200,900</b>	<b>\$4,113,000</b>	<b>\$0</b>	<b>-2.09%</b>

# CUSTOMER PROGRAMS DIVISION



# Customer Programs Division Expenditures

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001 / 002	0311,0315,0320,0321,0322,0324	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
COST TYPE/DESCRIPTION						
	REGULAR SALARIES	\$2,142,423	\$2,520,224	\$2,456,900	\$2,360,800	\$2,532,900
	FICA EXPENSE	190,580	223,685	185,100	215,200	189,200
	BENEFITS	557,591	645,848	676,200	685,200	727,100
	LABOR OVERHEAD	0	12,295	0	1,700	0
	<b>TOTAL PERSONNEL SERVICES</b>	<b>\$2,890,594</b>	<b>\$3,402,052</b>	<b>\$3,318,200</b>	<b>\$3,262,900</b>	<b>\$3,449,200</b>
0104	MATERIALS & SUPPLIES - WAREHOUSE	\$33,470	\$56,714	\$44,100	\$43,100	\$48,300
0106	MATERIALS & SUPPLIES	6,566	6,538	94,100	15,100	15,200
0108	FUEL	50,101	53,498	54,600	50,500	53,800
0120	SALVAGE RETURNS	0	0	(527,500)	(325,000)	(450,000)
0122	SALVAGE-SOLD FOR SCRAP	(18,039)	(1,700)	(26,000)	0	(15,700)
0124	WATER METERS - WAREHOUSE	0	0	2,000	300	1,400
0125	WATER METERS	43,910	(256,106)	22,000	20,000	4,000
0126	ELECTRIC METERS	1,411	(422,087)	5,000	3,000	2,000
0145	SAFETY SUPPLIES & EXPENSES	9,077	5,262	4,800	4,800	7,100
0146	EMERGENCY SUPPORT	18	78	0	0	100
0150	TOOLS	1,883	3,964	5,500	8,100	34,900
0152	EQUIPMENT & REPAIR PARTS	10,599	2,506	6,600	5,600	5,500
0156	CHEMICALS	27	84	100	100	0
0160	POWER COSTS	9,234	8,614	10,200	8,900	9,600
0401	OFFICE SUPPLIES	10,025	6,444	6,400	6,400	7,900
0402	POSTAGE/PRINT/STATIONERY	120	108	600	500	800
0406	BUSINESS TRAVEL	562	1,250	800	800	1,400
0409	TELEPHONE EXPENSE	43,549	43,649	46,900	42,600	45,900
0410	JANITORIAL SUPPLIES	134	149	400	400	100
0416	OFFICE FURNITURE & SMALL EQUIP.	4,447	0	1,200	1,200	1,400
0417	COMPUTER EQUIPMENT & SUPPLIES	12,075	6,852	21,600	7,900	400
0418	PHOTOCOPIER EXPENSE	8,808	4,160	8,200	2,600	5,400
0453	DUES AND FEES	2,672	1,194	2,600	2,600	2,600
0454	COMMUNITY RELATIONS	2,936	4,842	6,000	500	3,400
0455	NEWSPAPER & LEGAL NOTICES	461	220	1,600	1,600	1,900
0456	PUBLICATIONS & SUBSCRIPTIONS	0	0	500	500	500
0457	FREIGHT	590	107	4,800	800	1,200
0463	WATER UTILITIES	470	530	900	700	700
0464	SEWER UTILITIES	573	641	1,000	900	700
0469	MAINTENANCE AGREEMENTS	1,950	1,950	11,100	10,800	2,400
0477	COMPUTER SYSTEM CONTRACTS*	22,828	24,132	52,100	35,600	51,200
0481	NATURAL GAS UTILITIES	4,947	4,306	3,800	3,400	4,100
0497	SAFETY SUPPLIES & EXPENSE	1,339	2,546	2,400	2,200	1,800
0503	EMPLOYEE WELFARE	5,755	6,485	8,600	8,500	5,500
0504	UNIFORM & JACKET EXPENSE	26,163	31,561	29,600	33,900	38,600
0505	EMPLOYEE EDUCATION/SEMINARS	102,594	105,158	157,300	115,000	140,000
0506	EMPLOYEE EDUCATION EXPENSE	4,122	2,496	7,000	4,000	10,000

# Customer Programs Division Expenditures

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001 / 002	0311,0315,0320,0321,0322,0324	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
	COST TYPE/DESCRIPTION					
0529	SAFETY AWARDS PROGRAM	0	0	400	0	0
0533	CUSTOMER EFFICIENCY INCENTIVES *	135,809	100,396	206,800	85,000	215,400
0564	FACILITIES & GROUNDS	22,776	27,801	39,200	31,800	39,500
0701	FLEET SERVICES	97,429	89,958	124,300	127,900	103,000
0725	ALLOCATED RENTS	69,901	69,901	70,000	70,000	72,700
0850	VEHICLE & EQUIPMENT	0	6,998	1,300	1,600	7,000
0852	MATERIALS OVERHEAD	0	16,932	300	400	0
1450	GRINDER PUMP FEE REIMBURSEMENT	15,003	9,390	0	0	0
	<b>TOTAL OPERATING SERVICES</b>	<b>\$746,294</b>	<b>\$27,523</b>	<b>\$513,200</b>	<b>\$434,600</b>	<b>\$481,700</b>
0422	TEMPORARY PERSONNEL FEES	\$14,007	\$1,242	\$42,200	\$42,200	\$39,200
0435	CONTRACTUAL SERVICES	1,200	0	0	0	7,900
0438	SECURITY SERVICES	692	692	1,000	800	1,000
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$15,899</b>	<b>\$1,934</b>	<b>\$43,200</b>	<b>\$43,000</b>	<b>\$48,100</b>
	<b>TOTAL OPERATING BUDGET</b>	<b>\$3,652,787</b>	<b>\$3,431,509</b>	<b>\$3,874,600</b>	<b>\$3,740,500</b>	<b>\$3,979,000</b>
	<b>TOTAL CAPITAL BUDGET</b>	<b>\$99,138</b>	<b>\$76,158</b>	<b>\$326,300</b>	<b>\$295,400</b>	<b>\$134,000</b>
	<b>TOTAL CUSTOMER PROGRAMS</b>					
	<b>DIVISION BUDGET</b>	<b>\$3,751,925</b>	<b>\$3,507,667</b>	<b>\$4,200,900</b>	<b>\$4,035,900</b>	<b>\$4,113,000</b>

\* NEWSPAPER LEGAL NOTICES ARE BUDGETED \$50 TO THE ELECTRIC FUND AND \$1,850 TO THE WWW FUND.

\* COMPUTER SYSTEM CONTRACTS ARE BUDGETED \$38,450 TO THE ELECTRIC FUND AND \$12,750 TO THE WWW FUND.

\* THE CUSTOMER EFFICIENCY INCENTIVES ACCT. IS BUDGETED \$191,400 TO THE ELECTRIC FUND AND \$24,000 TO WWW FUND.

# Customer Programs Division Capital Budget

FUND 001 / 002 BUDGET CODE	DIVISION/DEPARTMENT 0311, 0315, 0320, 0321, 0322, 0324	QTY.	DESCRIPTION	FY2021 REQUESTED	ADD/ REPL.	DESCRIBE REASON FOR PURCHASE	FY2021 RECOMMENDED
<b>392000 <u>TRANSPORTATION EQUIPMENT</u></b>							
		1	VEHICLE	\$26,000	REPL.	TO REPLACE VEHICLE # 144, 2005 GM SIERRA 1500; LTD MILEAGE 60,938; LTD MAINT. \$18,576	\$26,000
		1	VEHICLE	36,000	REPL.	TO REPLACE VEHICLE # 573, 2012 FORD F250 SD; LTD MILEAGE 132,837; LTD MAINT. \$25,676	36,000
		1	VEHICLE	36,000	REPL.	TO REPLACE VEHICLE # 574, 2013 FORD F150; LTD MILEAGE 130,319; LTD MAINT. \$14,870	36,000
		1	VEHICLE	36,000	REPL.	TO REPLACE VEHICLE # 1103, 2010 FORD F150; LTD MILEAGE 101,085; LTD MAINT. \$13,152	36,000
			<b>TOTAL TRANSPORTATION EQUIPMENT</b>	<b>\$134,000</b>			<b>\$134,000</b>

CUSTOMER PROGRAMS DIVISION  
TOTAL CAPITAL BUDGET \$134,000 \$134,000

# Corporate Services Division

## PURPOSE AND OVERVIEW

The Corporate Services Division is comprised of four diversified departments: Facilities Maintenance and Construction, Warehouse, Fleet Maintenance and Acquisition, and Corporate Development. Specific functions carried out by this Division are the planning, development and implementation of company-wide initiatives and special projects, technical/grant writing, organizational change management, corporate analytics and data governance, business continuity, IT business solutioning, mailroom operations, security and maintenance of all buildings and grounds, fleet management and maintenance of PWC vehicles and equipment, receiving, disbursing and surplus of materials and vehicles.

## SUMMARY OF BUDGET CHANGES

- \* Overall, the Corporate Services Division Budget increased by 24.11%.
- \* The Fleet Maintenance Fund was combined with the Fleet Maintenance cost center for FY21.
- \* Management Consulting increased in Facilities Maintenance to develop an overall space program for all PWC sites.
- \* The Capital Budget includes funds for software upgrades for GIS, CC&B, RNI, MDM, fleet management, and HR recruitment applications, vehicle and equipment replacements for the Warehouse, and several structural improvements for Facilities.

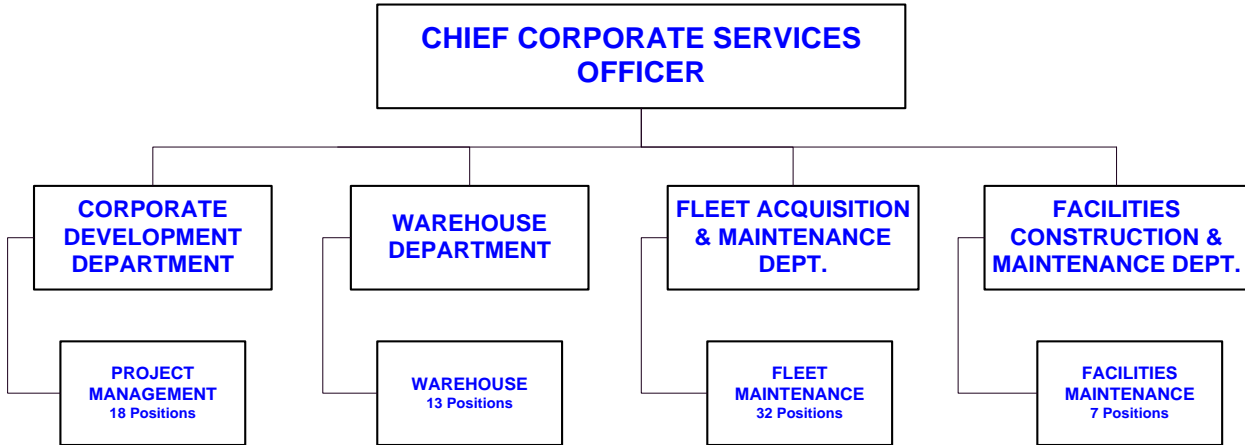
## PERSONNEL SUMMARY

	AUTHORIZED FY 2017	AUTHORIZED FY 2018	AUTHORIZED FY 2019	AUTHORIZED FY 2020	AUTHORIZED FY 2021
FULL TIME	33	35	35	38	70
PART TIME	0	0	0	0	0
CONTRACT	0	0	0	0	0

## BUDGET SUMMARY

DEPARTMENTS	FY2019 Actual	FY2020 Budget	FY2021 Recommended	FY2021 Adopted	% Change FY2021 / FY2020
CORPORATE DEVELOPMENT	\$1,692,261	\$3,126,300	\$3,075,900	\$0	-1.61%
WAREHOUSE	1,025,247	1,044,900	1,098,600	0	5.14%
FLEET ACQUISITION & MAINTENANCE	2,815,460	5,314,900	5,146,800	0	-3.16%
FACILITIES CONSTRUCTION & MAINT.	666,172	656,400	779,600	0	18.77%
<b>TOTAL OPERATING BUDGET</b>	<b>\$6,199,141</b>	<b>\$10,142,500</b>	<b>\$10,100,900</b>	<b>\$0</b>	<b>-0.41%</b>
<b>TOTAL CAPITAL BUDGET</b>	<b>\$175,227</b>	<b>\$2,711,800</b>	<b>\$5,852,000</b>	<b>\$0</b>	<b>115.80%</b>
<b>TOTAL BUDGET</b>	<b>\$6,374,368</b>	<b>\$12,854,300</b>	<b>\$15,952,900</b>	<b>\$0</b>	<b>24.11%</b>

# CORPORATE SERVICES DIVISION



# Corporate Services Division Expenditures

001 / 002 0360, 0370, 0374, 0378 COST TYPE/DESCRIPTION	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 BUDGET	FY2020 ESTIMATE	FY2021 RECOMMENDED
REGULAR SALARIES	\$2,001,044	\$2,272,410	\$2,474,200	\$2,269,400	\$4,180,100
FICA EXPENSE	174,023	110,237	209,700	205,100	354,300
BENEFITS	560,680	612,909	762,500	736,300	1,357,600
<b>TOTAL PERSONNEL SERVICES</b>	<b>\$2,735,747</b>	<b>\$2,995,556</b>	<b>\$3,446,400</b>	<b>\$3,210,800</b>	<b>\$5,892,000</b>
0103 MACHINE/WELDING SUPPLIES & MAT.	\$0	\$0	\$0	\$0	\$20,300
0104 MATERIALS & SUPPLIES - WAREHOUSE	8,110	9,726	14,600	14,500	16,900
0106 MATERIALS & SUPPLIES	7,977	6,006	9,400	9,400	62,400
0108 FUEL	509,359	813,045	655,300	268,000	675,700
0118 FUEL GAS AND DIESEL (NON FUEL ISLAN	0	0	3,800	3,800	3,500
0125 WATER METERS	(968)	0	0	0	800
0146 EMERGENCY SUPPORT	0	56	0	0	0
0150 TOOLS	2,623	2,249	2,700	1,700	37,000
0152 EQUIPMENT & REPAIR PARTS	0	20,295	2,800	500	1,406,100
0153 OUTSOURCED VEHICLE REPAIRS/PARTS	0	0	0	0	400,000
0156 CHEMICALS - INV ISSUE	0	26	100	100	100
0160 POWER COSTS	0	0	0	0	52,100
0401 OFFICE SUPPLIES	9,516	9,047	11,100	11,500	13,600
0402 POSTAGE/PRINT/STATIONERY	98	186	100	100	1,400
0405 VEHICLE ALLOWANCE	403	195	200	300	500
0406 BUSINESS TRAVEL	20	3,631	6,400	4,000	2,000
0409 TELEPHONE EXPENSE	27,281	24,332	27,200	27,900	31,700
0410 JANITORIAL SUPPLIES	349	669	600	600	5,800
0412 RENTAL OF EQUIPMENT	39,072	9,914	30,000	12,000	26,600
0416 OFFICE FURNITURE & SMALL EQUIP.	8,310	3,907	10,000	0	5,000
0417 COMPUTER EQUIPMENT & SUPPLIES	3,916	5,016	10,100	2,500	9,400
0418 PHOTOCOPIER EXPENSE	4,983	3,021	5,600	4,400	6,100
0440 AUTO INSURANCE	100,800	144,150	112,100	56,100	113,000
0448 EMPLOYEE MOVING EXPENSES	0	0	9,800	0	0
0452 MISCELLANEOUS	1,732	1,680	2,200	2,100	2,600
0453 DUES & FEES	2,520	3,580	10,300	10,200	12,300
0456 PUBLICATIONS & SUBSCRIPTIONS	2,250	2,408	2,500	2,500	2,900
0457 FREIGHT*	13,993	13,876	20,300	20,100	78,700
0463 WATER UTILITIES	0	0	0	0	2,400
0464 SEWER UTILITIES	0	0	0	0	5,100
0469 MAINTENANCE AGREEMENTS	1,604	1,467	3,700	3,700	21,200
0477 COMPUTER SYSTEM CONTRACTS	117,579	102,990	220,900	182,700	118,700
0481 NATURAL GAS UTILITIES	7,746	8,080	9,000	9,000	21,000
0497 SAFETY SUPPLIES & EXPENSE	740	1,457	500	500	5,600
0503 EMPLOYEE WELFARE	144	0	500	200	1,000
0504 UNIFORM & JACKET EXPENSE	12,235	13,007	13,900	13,500	63,600
0505 EMPLOYEE EDUCATION/SEMINARS	28,666	68,553	76,600	56,800	88,500
0506 EDUCATION ASSISTANCE EXPENSE	844	0	(300)	0	8,600



# Corporate Services Division Expenditures

001 / 002 0360, 0370, 0374, 0378 COST TYPE/DESCRIPTION	FY2018 ACTUAL	FY2019 ACTUAL	FY2020 BUDGET	FY2020 ESTIMATE	FY2021 RECOMMENDED
0518 LICENSE FEES - VEHICLES	20,562	30,406	68,000	36,000	68,000
0524 PALLETS & OTHER DELIVERY EXPENSE	39	578	500	19,500	0
0529 SAFETY AWARDS PROGRAM	(40)	0	100	0	100
0564 FACILITIES & GROUNDS MAINTENANCE	65,202	46,562	44,200	44,200	112,800
0701 FLEET SERVICES	1,796,459	1,754,200	4,374,400	3,609,500	1,792,000
ALLOCATED FLEET SERVICES	0	0	0	0	(2,191,600)
0725 ALLOCATED RENTS	69,316	69,576	69,700	69,700	72,400
0810 INVENTORY OVER/SHORT	(267,584)	25,881	0	25,000	0
<b>TOTAL OPERATING SERVICES</b>	<b>\$2,595,854</b>	<b>\$3,199,768</b>	<b>\$5,828,900</b>	<b>\$4,522,600</b>	<b>\$3,175,900</b>
0422 TEMPORARY PERSONNEL FEES	\$2,751	\$0	\$0	\$0	\$0
0426 MANAGEMENT CONSULTING	0	0	793,300	600,000	879,000
0435 CONTRACTUAL SERVICES	0	3,397	73,400	67,800	153,000
0438 SECURITY SERVICES	419	419	500	500	1,000
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$3,170</b>	<b>\$3,816</b>	<b>\$867,200</b>	<b>\$668,300</b>	<b>\$1,033,000</b>
<b>TOTAL OPERATING BUDGET</b>	<b>\$5,334,771</b>	<b>\$6,199,141</b>	<b>\$10,142,500</b>	<b>\$8,401,700</b>	<b>\$10,100,900</b>
<b>TOTAL CAPITAL BUDGET</b>	<b>\$330,056</b>	<b>\$175,227</b>	<b>\$2,711,800</b>	<b>\$318,200</b>	<b>\$5,852,000</b>
<b>TOTAL CORPORATE SERVICES DIVISION BUDGET</b>	<b>\$5,664,827</b>	<b>\$6,374,368</b>	<b>\$12,854,300</b>	<b>\$8,719,900</b>	<b>\$15,952,900</b>

\*FREIGHT IS BUDGETED \$54,750 TO THE ELECTRIC FUND AND \$23,950 TO THE WATER FUND.

# Corporate Services Division Capital Budget

FUND DIVISION/DEPARTMENT  
001 / 002 0360, 0370, 0374, 0378

BUDGET CODE	QTY.	DESCRIPTION	FY2021 REQUESTED	ADD/ REPL.	DESCRIBE REASON FOR PURCHASE	FY2021 RECOMMENDED
<b>303000 <u>COMPUTER SOFTWARE &amp; HARDWARE</u></b>						
	1	GIS UPGRADE	\$236,000	ADD	TO UPGRADE GIS AND SUPPORTING APPLICATIONS; DEPLOY ARC GIS ENTERPRISE.	\$236,000
	1	C2M IMPLEMENTATION	4,105,000	ADD	UPGRADE CCB AND MDM TO MORE RECENT VERSION AND PROVIDE FOUNDATION FOR IMPROVED WORK FLOWS/FUNCTIONALITY.	4,105,000
	1	RNI UPGRADE	133,000	ADD	UPGRADE TO MORE RECENT VERSION OF RNI REQUIRED FOR C2M COMPATIBILITY.	133,000
	1	FLEET MANAGEMENT SOFTWARE	240,000	ADD	TO IMPROVE FLEET MANAGEMENT WORK FLOWS AND EFFICIENCIES.	240,000
	1	HR INFORMATION SYSTEM	458,000	ADD	TO IMPROVE HR RECRUITMENT AND HIRING WORKFLOWS AND TO BETTER SERVE EMPLOYEES.	458,000
		<b>TOTAL COMPUTER SOFTWARE &amp; HARDWARE</b>	<b>\$5,172,000</b>			<b>\$5,172,000</b>
<b>304000 <u>COMPUTER HARDWARE &amp; SOFTWARE</u></b>						
	1	INSPECTION STATIONS	\$16,000	REPL.	UPGRADE TWO STATE INSPECTION STATIONS TO INCLUDE PRINTER, CPU, & BARCODE SCANNER	\$16,000
		<b>TOTAL COMPUTER HARDWARE &amp; SOFTWARE</b>	<b>\$16,000</b>			<b>\$16,000</b>
<b>390000 <u>STRUCTURES &amp; IMPROVEMENTS</u></b>						
	1	ELECTRIC STORAGE BUILDING ROOF REPAIR	\$40,000	REPL.	THE 25 YEAR OLD ROOF MEMBRANE HAS DETERIORATED DUE TO AGE.	\$40,000

# Corporate Services Division Capital Budget

FUND DIVISION/DEPARTMENT  
001 / 002 0360, 0370, 0374, 0378

BUDGET CODE	QTY.	DESCRIPTION	FY2021 REQUESTED	ADD/ REPL.	DESCRIBE REASON FOR PURCHASE	FY2021 RECOMMENDED
<b>390000 STRUCTURES &amp; IMPROVEMENTS CONT'D</b>						
	1	WATER RESOURCE STORAGE BUILDING ROOF REPAIR	40,000	REPL.	THE 25 YEAR OLD ROOF MEMBRANE HAS DETERIORATED DUE TO AGE.	40,000
	1	FIRE ALARM PANELS	50,000	REPL.	THE EXISTING PANELS IN THE OPERATIONS AND WATER METER BUILDING ARE NO LONGER SUPPORTED BY SIMPLEX/JOHNSON CONTROLS	50,000
	1	HVAC UNIT	20,000	REPL.	3 TON UNIT IN THE ADMINISTRATION BUILDING ELEVATOR MACHINE ROOM IS AT THE END OF ITS USEFUL LIFE.	20,000
	1	GATE OPERATOR	20,000	REPL.	NORTH COMMISSION DR GATE OPERATOR NEEDS TO BE REPLACE DUE TO WEAR AND TEAR.	20,000
	1	SURVEILLANCE CAMERA SYSTEM UPGRADE	100,000	REPL.	EXISTING SOFTWARE & CAMERA SERVERS ARI NO LONGER SUPPORTED.	100,000
		<b>TOTAL STRUCTURES &amp; IMPROVEMENTS</b>	<b>\$270,000</b>			<b>\$270,000</b>
<b>392000 TRANSPORTATION EQUIPMENT</b>						
	1	VEHICLE	\$28,000	REPL.	TO REPLACE VEHICLE # 51, 2006 CHEVY SILVERADO; LTD MILEAGE 43,799; LTD MAINT. \$15,426.19	\$28,000
2003701778	1	VEHICLE	180,000	REPL.	TO REPLACE VEHICLE # 54, 1988 CHEVY 70 SERIES BOOM TRUCK; LTD MILEAGE 47,102; LTD MAINT. \$35,766.15	180,000
		VEHICLE	186,000	REPL.	TO REPLACE VEHICLE # 5504, 2008 CHEVY 7500 LTD MILEAGE 111,894; LTD MAINT. \$55,856	186,000
		<b>TOTAL MISCELLANEOUS EQUIPMENT</b>	<b>\$394,000</b>			<b>\$394,000</b>
		<b>CORPORATE SERVICES DIVISION TOTAL CAPITAL BUDGET</b>	<b>\$5,852,000</b>			<b>\$5,852,000</b>

# Information Technology Division

## PURPOSE AND OVERVIEW

The Information Technology Division is comprised of four cost centers: Information Technology Administration & Support, Information Technology Infrastructure, Information Technology Applications and IT Development & Operations. Specific functions carried out by this Division are telecommunications including telephone, radio, fiber optics, and computer systems including hardware, software, programming, reliability and cyber security.

## SUMMARY OF BUDGET CHANGES

- \* Overall, the Information System's budget increased by 7.55%.
- \* Personnel Services includes three additional positions and reflects division reorganization.
- \* Operating Services increased due to higher estimates for Computer System Contracts, Computer Equipment & Supplies, and Employee Education.
- \* The Capital Budget includes funds for monitoring & IVR solutions; mail archive, security, and inventory software; and various other software and hardware upgrades.

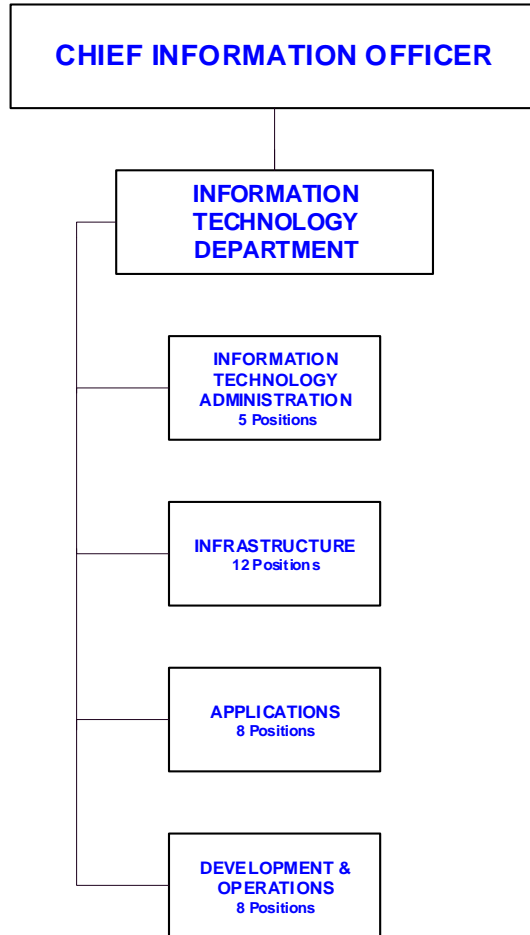
## PERSONNEL SUMMARY

	AUTHORIZED FY 2017	AUTHORIZED FY 2018	AUTHORIZED FY 2019	AUTHORIZED FY 2020	AUTHORIZED FY 2021
FULL TIME	30	31	32	30	33
PART TIME	0	0	0	0	0
CONTRACT	0	0	0	0	0

## BUDGET SUMMARY DEPARTMENTS

	FY2019 Actual	FY2020 Budget	FY2021 Recommended	FY2021 Adopted	% Change FY2021 / FY2020
INFORMATION SYSTEMS	\$7,844,158	\$10,356,000	\$12,028,400	\$0	16.15%
<b>TOTAL OPERATING BUDGET</b>	<b>\$7,844,158</b>	<b>\$10,356,000</b>	<b>\$12,028,400</b>	<b>\$0</b>	<b>16.15%</b>
<b>TOTAL CAPITAL BUDGET</b>	<b>\$363,774</b>	<b>\$2,209,000</b>	<b>\$1,485,000</b>	<b>\$0</b>	<b>-32.78%</b>
<b>TOTAL BUDGET</b>	<b>\$8,207,932</b>	<b>\$12,565,000</b>	<b>\$13,513,400</b>	<b>\$0</b>	<b>7.55%</b>

# INFORMATION TECHNOLOGY DIVISION



# Information Technology Division Expenditures

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001 / 002 0380, 0381, 0384, 0385		ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
	COST TYPE/DESCRIPTION					
	REGULAR SALARIES	\$2,077,471	\$2,038,121	\$2,443,300	\$2,039,400	\$2,644,300
	FICA EXPENSE	179,091	176,812	216,700	179,100	231,700
	BENEFITS	603,311	536,410	784,100	648,000	888,100
	<b>TOTAL PERSONNEL SERVICES</b>	<b>\$2,859,872</b>	<b>\$2,751,343</b>	<b>\$3,444,100</b>	<b>\$2,866,500</b>	<b>\$3,764,100</b>
0104	MATERIALS & SUPPLIES - WAREHOUSE	\$2	\$0	\$0	\$0	\$0
0106	MATERIALS & SUPPLIES	417	134	2,100	0	5,100
0108	FUEL	520	485	300	200	500
0150	TOOLS	193	680	3,400	0	3,900
0401	OFFICE SUPPLIES	2,625	2,048	5,000	3,000	3,000
0402	POSTAGE/PRINT/STATIONERY	0	0	700	0	700
0405	VEHICLE ALLOWANCE	0	1,391	0	200	0
0406	BUSINESS TRAVEL	0	0	6,100	0	37,000
0409	TELEPHONE EXPENSE	115,689	593,415	637,300	669,400	675,000
0412	RENTAL OF EQUIPMENT	0	0	2,500	0	2,500
0416	OFFICE FURNITURE & SMALL EQUIP.	8,744	15,543	8,500	2,500	15,900
0417	COMPUTER EQUIPMENT & SUPPLIES	72,075	31,440	124,500	28,300	224,600
0418	PHOTOCOPIER EXPENSE	3,619	2,276	81,100	75,400	82,600
0448	EMPLOYEE MOVING EXPENSES	1,450	10,223	0	0	0
0452	MISCELLANEOUS	1,607	1,313	5,700	300	9,500
0453	DUES & FEES	0	0	5,700	100	6,900
0456	PUBLICATIONS & SUBSCRIPTIONS	125	0	600	100	900
0457	FREIGHT	913	164	3,800	300	4,800
0469	MAINTENANCE AGREEMENTS	781	2,228	6,600	0	4,600
0477	COMPUTER SYSTEM CONTRACTS	2,715,187	1,853,465	3,083,800	1,444,100	4,052,100
0481	NATURAL GAS UTILITIES	0	741	1,000	500	1,000
0497	SAFETY SUPPLIES & EXPENSE	0	26	0	0	0
0503	EMPLOYEE WELFARE	0	0	400	0	0
0504	UNIFORM & JACKET EXPENSE	262	0	0	100	300
0505	EMPLOYEE EDUCATION/SEMINARS	71,880	49,916	203,200	19,400	228,000
0506	EDUCATION ASSISTANCE EXPENSE	5,841	(2,000)	2,600	0	9,000
0564	FACILITIES & GROUNDS MAINTENANCE	2,224	1,841	5,600	3,600	2,800
0701	FLEET SERVICES	2,544	1,857	1,800	2,200	1,700
0702	ADMIN. FLEET OVERHEAD	0	314	0	0	300
0703	PURCHASING ADMIN OVERHEAD	0	314	0	0	300
0723	ALLOCATED PHOTOCOPIER EXP CLEARII	0	0	(76,200)	(72,000)	(77,500)
0724	TELEPHONE EXPENSE CLEARING	0	(446,824)	(484,000)	(510,700)	(506,800)
0725	ALLOCATED RENTS	81,900	78,750	81,000	81,000	75,600
0810	INVENTORY OVER/SHORT	4	0	0	0	0
	<b>TOTAL OPERATING SERVICES</b>	<b>\$3,088,600</b>	<b>\$2,199,740</b>	<b>\$3,713,100</b>	<b>\$1,748,000</b>	<b>\$4,864,300</b>

# Information Technology Division Expenditures

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001 / 002	0380, 0381, 0384, 0385	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
COST TYPE/DESCRIPTION						
0426	MANAGEMENT CONSULTING	\$0	\$29,605	\$131,000	\$120,000	\$200,000
0435	CONTRACTUAL SERVICES	2,266,680	2,863,469	3,067,800	3,067,800	3,200,000
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$2,266,680</b>	<b>\$2,893,074</b>	<b>\$3,198,800</b>	<b>\$3,187,800</b>	<b>\$3,400,000</b>
	<b>TOTAL OPERATING BUDGET</b>	<b>\$8,215,153</b>	<b>\$7,844,158</b>	<b>\$10,356,000</b>	<b>\$7,802,300</b>	<b>\$12,028,400</b>
	<b>TOTAL CAPITAL BUDGET</b>	<b>\$1,310,265</b>	<b>\$363,774</b>	<b>\$2,209,000</b>	<b>\$917,000</b>	<b>\$1,485,000</b>
	<b>TOTAL INFORMATION TECHNOLOGY DIVISION BUDGET</b>	<b>\$9,525,418</b>	<b>\$8,207,932</b>	<b>\$12,565,000</b>	<b>\$8,719,300</b>	<b>\$13,513,400</b>

# Information Technology Division Capital Budget

FUND DIVISION/DEPARTMENT  
001 / 002 0380, 0381, 0384, 0385

BUDGET CODE	QTY.	DESCRIPTION	FY2021 REQUESTED	ADD/ REPL.	DESCRIBE REASON FOR PURCHASE	FY2021 RECOMMENDED
<b>305000</b>		<b><u>COMPUTER SOFTWARE &amp; HARDWARE</u></b>				
	1	SERVERS	\$60,000	REPL.	PHYSICAL SERVER REPLACEMENTS DUE TO EOL	\$60,000
	1	MAIL ARCHIVE SOFTWARE	100,000	ADD	MAIL ARCHIVE SOFTWARE	100,000
	1	SECURITY SOFTWARE	100,000	ADD	SECURITY SOFTWARE	100,000
	1	LICENSING	25,000	ADD	VMWARE SOLUTION PRODUCT LICENSING	25,000
	1	OFFICE 365 BACKUP SOLUTIONS	60,000	ADD	OFFICE 365 BACKUP SOLUTIONS	60,000
	1	LICENSING	50,000	ADD	SFP+/ISL/FIBER MODULES LICENSING	50,000
	1	LICENSING	50,000	ADD	VDI SOFTWARE ADDITIONAL LICENSING	50,000
	1	LOG SERVER & ANALYTICS SOLUTION	30,000	ADD	LOG SERVER & ANALYTICS SOLUTION	30,000
	1	WEB FILTER	25,000	ADD	BARRACUDA REDUNDANT WEB FILTER	25,000
	1	IVR SOLUTION	450,000	ADD	IVR SOLUTION	450,000
	1	NETWORK EQUIPMENT	250,000	ADD	NETWORK EQUIPMENT	200,000
	1	TICKETING SYSTEM	150,000	REPL.	TICKETING SYSTEM W/ASSET MGMT	150,000
	1	SQL NAVIGATOR FOR ORACLE	24,000	ADD	SQL NAVIGATOR FOR ORACLE	24,000
	1	LICENSING	150,000	ADD	SOFTWARE TESTING LICENSING	150,000
		<b>TOTAL COMPUTER SOFTWARE AND HARDWARE</b>	<b>\$1,524,000</b>			<b>\$1,474,000</b>



# Information Technology Division Capital Budget

FUND DIVISION/DEPARTMENT  
001 / 002 0380, 0381, 0384, 0385

BUDGET CODE	QTY.	DESCRIPTION	FY2021 REQUESTED	ADD/ REPL.	DESCRIBE REASON FOR PURCHASE	FY2021 RECOMMENDED
<b>397000</b>		<b><u>COMMUNICATION EQUIPMENT</u></b>				
	2	800 MHZ COMMUNICATION DEVICES	\$11,000	REPL.	RADIOS AND CONSOLETES ARE NO LONGER SUPPORTED BY MOTOROLA	\$11,000
		<b>TOTAL COMMUNICATION EQUIPMENT</b>	<b>\$11,000</b>			<b>\$11,000</b>

INFORMATION TECHNOLOGY DIVISION  
TOTAL CAPITAL BUDGET \$1,535,000 \$1,485,000

# Financial Division

## PURPOSE AND OVERVIEW

The Financial Division is responsible for Accounting, Customer Accounts, Legal, Internal Audit, Financial Planning, and Purchasing. Some specific functions of these departments are Payroll, Accounts Receivable, Risk Management, Environmental Compliance, Property and Right of Way Management, Collections, Capital Projects, Budget, Rates and Purchasing.

## SUMMARY OF BUDGET CHANGES

- \* Overall, the Financial Division Budget increased by 0.45%.
- \* Personnel Services variances reflect the effects of the Division reorganization.
- \* Contractual Services includes funds for ROW consulting, real estate services, SPCC PE regulatory requirements, hazardous waste disposal and cleanup, and the replacement of the water model.
- \* Budget changes are affected by COVID-19 emergency response costs.

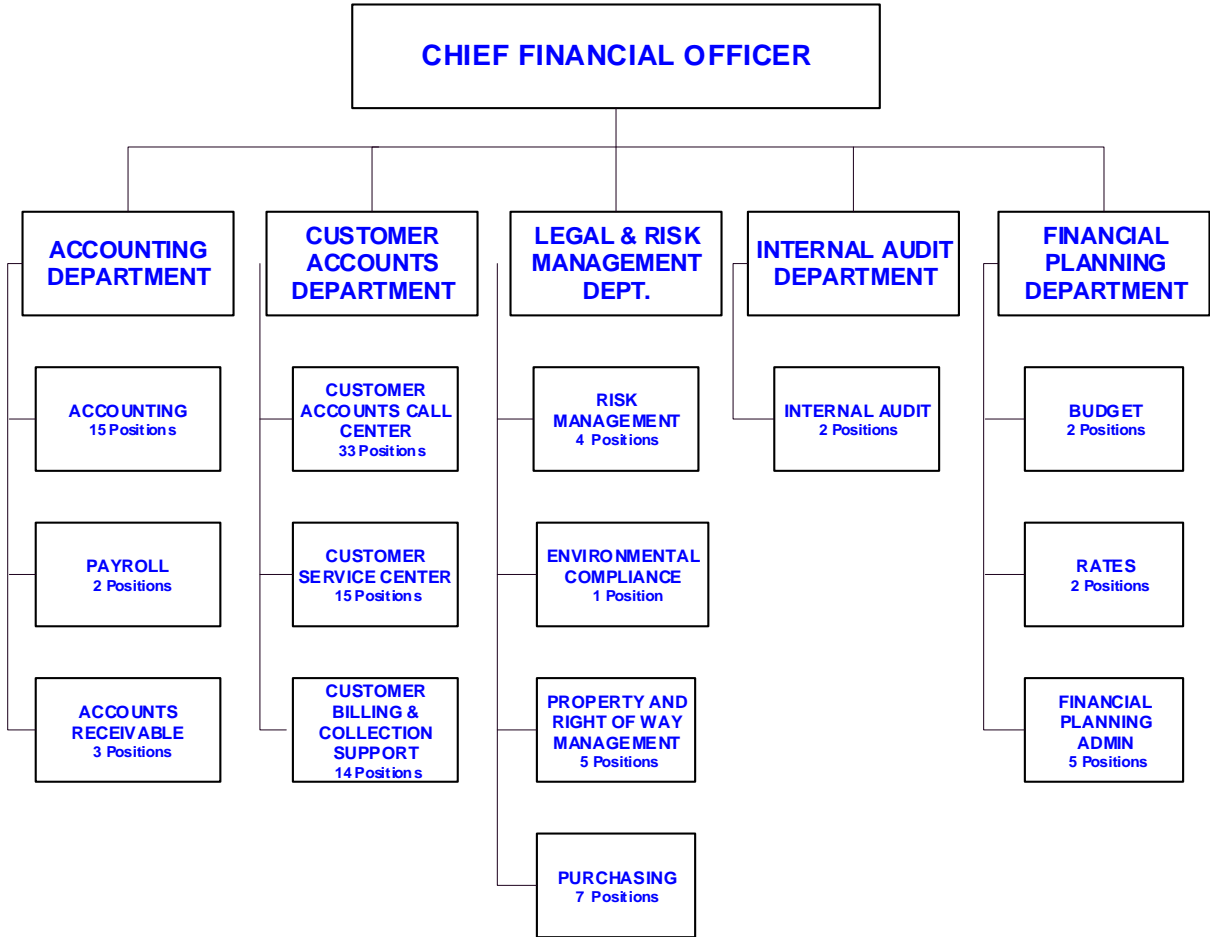
## PERSONNEL SUMMARY

	AUTHORIZED FY 2017	AUTHORIZED FY 2018	AUTHORIZED FY 2019	AUTHORIZED FY 2020	AUTHORIZED FY 2021
FULL TIME	105	109	109	109	110
PART TIME	0	0	0	0	0
CONTRACT	0	0	0	0	0

## BUDGET SUMMARY

DEPARTMENTS	FY2019 Actual	FY2020 Budget	FY2021 Recommended	FY2021 Adopted	% Change FY2021 / FY2020
ACCOUNTING	\$2,864,569	\$1,839,000	\$1,928,600	\$0	4.87%
CUSTOMER ACCOUNTS	3,758,785	5,233,700	5,355,100	0	2.32%
LEGAL & RISK MANAGEMENT SVCS.	2,499,322	3,354,200	3,013,900	0	-10.15%
INTERNAL AUDIT	119,315	118,900	254,800	0	114.30%
FINANCIAL PLANNING	975,511	1,313,500	1,360,600	0	3.59%
<b>TOTAL OPERATING BUDGET</b>	<b>\$10,217,503</b>	<b>\$11,859,300</b>	<b>\$11,913,000</b>	<b>\$0</b>	<b>0.45%</b>
<b>TOTAL CAPITAL BUDGET</b>	<b>\$63,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>
<b>TOTAL BUDGET</b>	<b>\$10,281,203</b>	<b>\$11,859,300</b>	<b>\$11,913,000</b>	<b>\$0</b>	<b>0.45%</b>

# FINANCIAL DIVISION



# Financial Division

## Expenditures

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001 / 002	0410, 0411, 0412, 0420, 0428, 0429, 0430, 0432, 0436, 0460, 0471, 0472, 0473, 0475	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
COST TYPE/DESCRIPTION						
	REGULAR SALARIES	\$5,325,914	\$5,652,333	\$5,780,700	\$5,697,900	\$6,123,700
	FICA EXPENSE	594,399	649,193	576,900	646,800	693,400
	BENEFITS	1,317,451	1,368,584	1,659,300	1,581,500	1,723,500
	<b>TOTAL PERSONNEL SERVICES</b>	<b>\$7,237,764</b>	<b>\$7,670,111</b>	<b>\$8,016,900</b>	<b>\$7,926,200</b>	<b>\$8,540,600</b>
0104	MATERIALS & SUPPLIES - INVENTORY IS	\$193	\$582	\$800	\$300	\$3,400
0106	MATERIALS & SUPPLIES	2,692	2,182	1,000	600	8,600
0108	FUEL GAS & DIESEL	1,380	1,222	1,400	1,100	2,300
0145	SAFETY SUPPLIES & EXP - DIR PURCH	0	0	100	0	0
0150	TOOLS	0	133	0	0	0
0401	OFFICE SUPPLIES	47,240	45,556	51,600	48,900	53,600
0402	POSTAGE/PRINT/STATIONERY	665,353	806,449	784,900	754,700	787,200
0406	BUSINESS TRAVEL	6,711	2,106	5,900	4,100	4,900
0409	TELEPHONE EXPENSE	86,222	54,119	88,900	58,300	59,900
0410	JANITORIAL SUPPLIES	24	24	0	100	0
0415	RECORDING FEES-DEEDS & EASEMNT	505	456	800	800	3,500
0416	OFFICE FURN & SMALL EQUIPMENT	8,988	19,013	74,900	73,400	22,900
0417	COMPUTER EQUIPMENT & SUPPLIES	20,399	13,070	42,600	23,100	21,900
0418	PHOTOCOPIER EXPENSE	27,091	23,206	26,500	26,300	26,200
0420	CASH OVER AND SHORT	1,089	742	0	500	0
0452	MISC GENERAL EXPENSES	8,213	(68,427)	16,200	16,700	18,500
0453	DUES AND FEES	13,748	11,962	19,900	17,800	16,700
0455	NEWSPAPER LEGAL NOTICES	1,308	424	1,900	700	1,700
0456	PUBLICATIONS & SUBSCRIPTIONS	6,062	5,417	6,700	5,500	13,700
0457	FREIGHT	928	1,134	1,300	1,200	1,100
0469	MAINT AGREEMNTS/NON-COMPUTER	29,250	28,138	49,100	35,900	13,800
0477	COMPUTER SYSTEM CONTRACTS	131,339	149,000	133,100	183,700	183,500
0496	COLLECTION AGENCY FEES	138	0	100	0	0
0497	SAFETY SUPPLIES & EXPENSE	262	288	1,000	800	2,800
0503	EMPLOYEE WELFARE	401	-92	1,500	1,600	2,900
0504	UNIFORM & JACKET EXPENSE	3,483	1,860	3,200	3,300	2,800
0505	EMP EDUCATION/SEMINARS	62,096	66,669	163,000	83,300	172,600
0506	EDUCATION ASSISTANCE EXPENSE	0	495	6,700	5,700	7,200
0529	SAFETY AWARDS PROGRAM	0	0	200	0	0
0564	FACILITIES & GROUNDS MAINTENANCE	1,120	1,426	3,400	1,000	1,900
0701	FLEET SERVICES	2,223	1,597	3,900	3,200	2,400
0725	ALLOCATED RENTS	303,503	306,469	307,200	307,200	311,900
	<b>TOTAL OPERATING SERVICES</b>	<b>\$1,431,961</b>	<b>\$1,475,218</b>	<b>\$1,797,800</b>	<b>\$1,659,800</b>	<b>\$1,747,900</b>

# Financial Division Expenditures

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001 / 002	0410, 0411, 0412, 0420, 0428, 0429, 0430, 0432, 0436, 0460, 0471, 0472, 0473, 0475	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
COST TYPE/DESCRIPTION						
0422	TEMPORARY PERSONNEL FEES	\$88,460	\$93,706	\$133,700	\$115,000	\$315,000
0425	LEGAL SERVICES	24,886	25,269	20,000	0	2,500
0426	MANAGEMENT CONSULTING	549,741	62,357	883,800	876,200	310,000
0435	CONTRACTUAL SERVICES*	811,438	815,027	916,100	1,098,300	901,400
0438	SECURITY SERVICES	72,897	75,817	91,000	85,600	95,600
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$1,547,423</b>	<b>\$1,072,175</b>	<b>\$2,044,600</b>	<b>\$2,175,100</b>	<b>\$1,624,500</b>
	<b>TOTAL OPERATING BUDGET</b>	<b>\$10,217,148</b>	<b>\$10,217,502</b>	<b>\$11,859,300</b>	<b>\$11,761,100</b>	<b>\$11,913,000</b>
	<b>TOTAL CAPITAL BUDGET</b>	<b>\$0</b>	<b>\$63,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>TOTAL FINANCIAL DIVISION BUDGET</b>	<b>\$10,217,148</b>	<b>\$10,281,203</b>	<b>\$11,859,300</b>	<b>\$11,761,100</b>	<b>\$11,913,000</b>

\* CONTRACTUAL SERVICES BUDGET IS \$413,200 TO THE ELECTRIC FUND AND \$488,200 TO THE WATER FUND.

# Water Resources Division

## PURPOSE AND OVERVIEW

The Water Resources Division is responsible for the design, construction, operation and maintenance of water treatment and wastewater treatment plants as well as collection and distribution facilities.

## SUMMARY OF BUDGET CHANGES

- \* Overall, the Water Division Budget increased by 3.38%.
- \* Personnel Services increased due to the addition of 6 new positions in Water Construction, Engineering and Watersheds.
- \* Contractual Services includes funds for consulting in relation to PCCP transmission main, GAC system effectiveness study, and Water/Sewer system asset management plans.
- \* Contractual Services includes funds for a GE Multilin Upgrade.

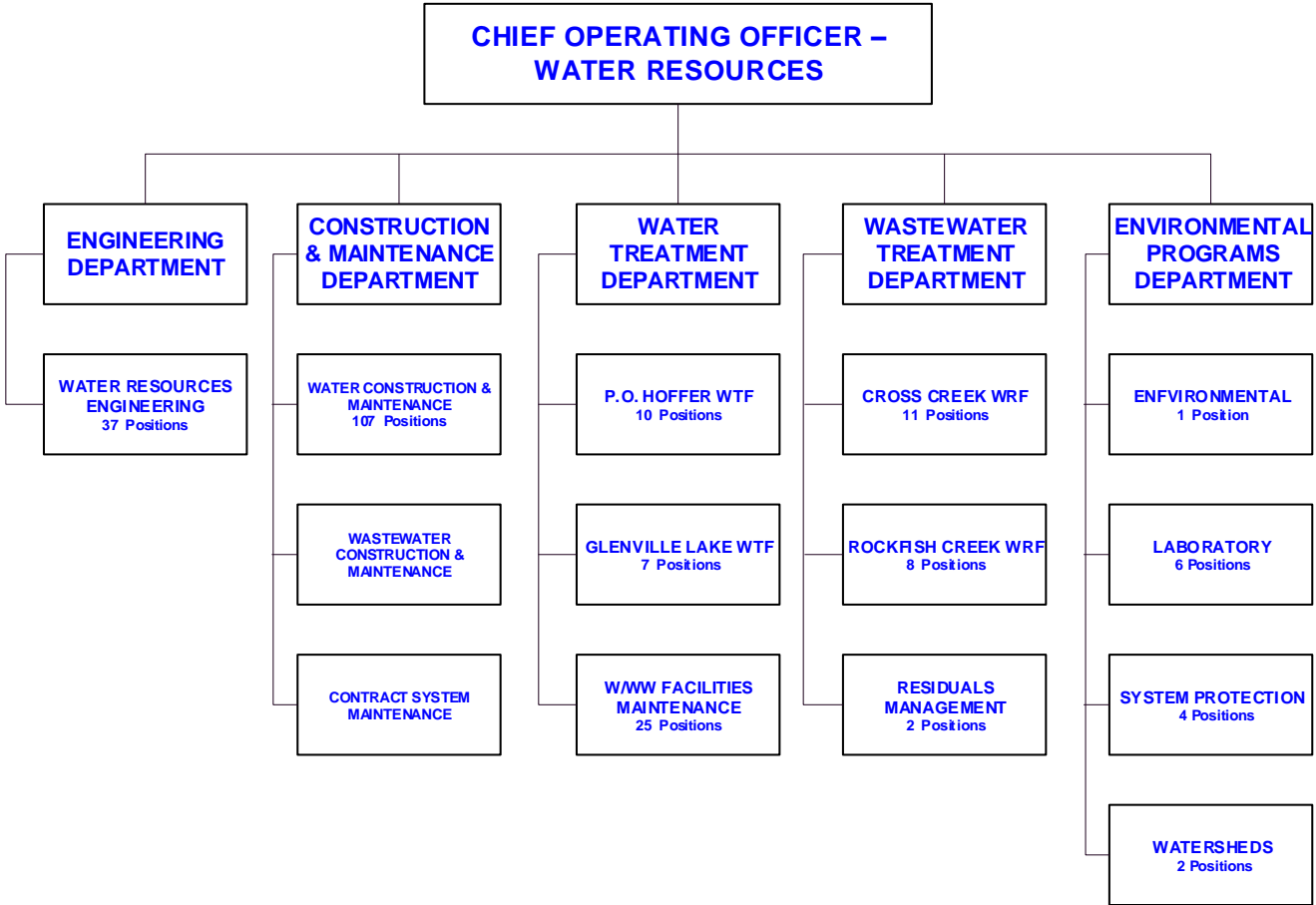
## PERSONNEL SUMMARY

	AUTHORIZED FY 2017	AUTHORIZED FY 2018	AUTHORIZED FY 2019	AUTHORIZED FY 2020	AUTHORIZED FY 2021
FULL TIME	205	205	214	214	220
PART TIME	0	0	0	0	0
CONTRACT	0	0	0	0	0

## BUDGET SUMMARY

DEPARTMENTS	FY2019 Actual	FY2020 Budget	FY2021 Recommended	FY2021 Adopted	% Change FY2021 / FY2020
ENGINEERING	\$3,376,973	\$3,710,700	\$4,067,300	\$0	9.61%
CONSTRUCTION & MAINTENANCE	15,027,290	14,672,900	15,517,700	0	5.76%
WATER TREATMENT	8,554,364	10,392,300	9,700,600	0	-6.66%
WASTEWATER TREATMENT	7,282,627	7,577,800	8,203,900	0	8.26%
ENVIRONMENTAL PROGRAMS	1,540,325	1,558,100	1,625,900	0	4.35%
<b>TOTAL OPERATING BUDGET</b>	<b>\$35,781,578</b>	<b>\$37,911,800</b>	<b>\$39,115,400</b>	<b>\$0</b>	<b>3.17%</b>
<b>TOTAL CAPITAL BUDGET</b>	<b>\$1,035,892</b>	<b>\$3,180,000</b>	<b>\$3,366,000</b>	<b>\$0</b>	<b>5.85%</b>
<b>TOTAL BUDGET</b>	<b>\$36,817,470</b>	<b>\$41,091,800</b>	<b>\$42,481,400</b>	<b>\$0</b>	<b>3.38%</b>

# WATER RESOURCES DIVISION



# Water Resources Division Expenditures

Public Works Commission

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
002	0610, 0620, 0621, 0622, 0630, 0631, 0632 0640, 0641, 0642, 0650, 0651, 0652, 0653	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
COST TYPE/DESCRIPTION						
	REGULAR SALARIES	\$9,672,240	\$10,632,312	\$10,000,200	\$10,009,600	\$10,645,100
	ALLOCATED SALARIES	(1,541,357)	(1,609,015)	(1,600,000)	(1,044,300)	(1,600,000)
	FICA EXPENSE	714,448	790,228	807,600	840,000	852,200
	BENEFITS	2,258,862	2,511,095	2,919,300	3,047,700	3,226,000
	LABOR OVERHEAD	1,400,704	1,576,913	1,005,000	1,541,700	1,412,000
	W/WW FACILITY MAINT. PERSONNEL CLE	632,762	716,515	1,768,800	898,100	1,938,500
	<b>TOTAL PERSONNEL SERVICES</b>	<b>\$13,137,658</b>	<b>\$14,618,048</b>	<b>\$14,900,900</b>	<b>\$15,292,800</b>	<b>\$16,473,800</b>
0104	TEMPORARY PERSONNEL FEES	\$448,309	\$466,443	\$451,200	\$433,400	\$453,500
0106	MANAGEMENT CONSULTING	954,192	984,642	944,400	902,200	981,000
0108	CONTRACTUAL SERVICES	64,868	30,830	31,800	32,400	31,700
0118	FUEL GAS AND DIESEL (NON FUEL ISLAN	0	4,938	4,600	12,400	4,900
0120	SECURITY SERVICES	0	0	(1,300)	0	0
0122	CONTRACT LABOR	(11,695)	(15,216)	(13,000)	(7,500)	(14,000)
0125	SLUDGE REMOVAL	3,133	1,525	3,400	1,200	2,300
0126	METERS - ELECTRIC	0	0	300	300	0
0145	SAFETY SUPPLIES & EXP - DIR PURCH	32,771	30,597	34,900	26,600	35,000
0146	EMERGENCY SUPPORT	28	506	0	100	400
0150	TOOLS	74,161	81,558	89,800	83,900	90,700
0152	EQUIPMENT & REPAIR PARTS	1,018,807	920,073	1,301,500	1,157,200	1,146,700
0156	CHEMICALS - INV ISSUE	95,933	119,397	121,500	98,300	107,200
0157	CHEMICALS (NON INVENTORY ISSU)	2,289,014	2,879,819	3,301,400	3,231,400	3,383,200
0160	POWER COSTS	3,202,473	3,257,938	3,516,400	3,654,400	3,565,200
0401	OFFICE SUPPLIES	25,857	20,539	25,800	21,200	26,100
0402	POSTAGE/PRINT/STATIONERY	1,457	2,289	6,200	6,200	6,200
0405	VEHICLE ALLOWANCE	4,420	3,472	4,800	4,500	4,400
0406	BUSINESS TRAVEL	5,954	6,205	5,700	5,700	5,800
0409	TELEPHONE EXPENSE	106,657	100,453	106,400	108,900	108,700
0410	JANITORIAL SUPPLIES	11,998	15,358	19,300	14,600	15,100
0412	RENTAL OF EQUIPMENT	13,124	25,380	31,100	10,700	20,700
0414	DRAFTING SUPPLIES	6,676	6,123	7,000	6,000	7,000
0416	OFFICE FURN & SMALL EQUIPMENT	17,999	9,831	8,000	2,900	4,900
0417	COMPUTER EQUIPMENT & SUPPLIES	70,920	29,130	48,600	44,900	224,200
0418	PHOTOCOPIER EXPENSE	10,956	9,246	11,200	9,700	10,800
0439	PROPERTY INSURANCE	263,578	326,617	284,400	407,100	447,800
0445	CUSTOMER CLAIMS	0	316	0	0	300
0447	ADS AND NOTICES	244	0	200	0	200
0448	EMPLOYEE MOVING EXPENSES	0	0	23,700	23,100	0
0452	MISC GENERAL EXPENSES	11,410	207,990	6,700	1,700	52,700
0453	DUES AND FEES	283,967	292,818	277,600	272,900	278,900



# Water Resources Division Expenditures

Public Works Commission

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
002	0610, 0620, 0621, 0622, 0630, 0631, 0632 0640, 0641, 0642, 0650, 0651, 0652, 0653	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
COST TYPE/DESCRIPTION						
0454	COMMUNITY RELATIONS	10,850	10,038	11,000	11,200	11,000
0455	NEWSPAPER LEGAL NOTICES	0	0	800	500	500
0456	PUBLICATIONS & SUBSCRIPTIONS	236	391	200	200	200
0457	FREIGHT	40,360	36,591	45,000	37,500	41,500
0462	LANDFILL EXPENSES	14,650	15,958	16,000	13,000	11,000
0463	WATER UTILITIES	247,431	275,160	300,300	272,700	279,300
0464	SEWER UTILITIES	2,188	2,314	2,500	2,500	2,700
0469	MAINT AGREEMNTS/NON-COMPUTER	620,455	685,875	679,100	656,700	765,200
0477	COMPUTER SYSTEM CONTRACTS	91,597	84,484	102,200	95,200	129,200
0481	NATURAL GAS UTILITIES	0	133	200	200	300
0497	SAFETY SUPPLIES & EXPENSE	52,225	50,532	52,400	49,900	51,100
0503	EMPLOYEE WELFARE	4,027	4,519	6,900	5,700	5,600
0504	UNIFORM & JACKET EXPENSE	154,195	173,716	197,900	198,700	199,500
0505	EMP EDUCATION/SEMINARS	53,467	60,318	76,700	64,400	82,700
0506	EDUCATION ASSISTANCE EXPENSE	0	0	1,200	700	2,500
0524	PALLETS & OTHER DELIVERY EXP	5	50	0	0	0
0564	FACILITIES & GROUNDS MAINTENANCE	600,621	495,451	595,200	575,800	436,100
0610	SEEDS/FERTILIZER	28,783	36,946	65,500	34,400	34,900
0612	HARVESTING/LEASING OF EQUIP.	5,000	5,924	5,000	6,000	5,000
0701	FLEET SERVICES	207,181	176,334	212,900	227,600	203,300
0702	ADMIN. FLEET OVERHEAD	0	473	0	0	500
0725	ALLOCATED RENTS	321,246	308,890	316,700	316,700	324,400
0726	ALLOCATED FIBER	29,400	10,800	29,400	29,400	31,900
0803	ASSET TRNSFRS OR PRIOR YR CORR	17,156	(5,718)	0	0	0
0805	CAPITAL PROJECT TRANSFERS	0	423	0	0	0
0807	INVENTORY ISSUES	0	194	0	0	200
0814	WATER/WASTEWATER MAINT CLRG	316,058	358,361	433,700	295,800	284,500
0817	JOB COST RECLASS-ACCTG ONLY	0	922	2,000	0	2,900
0850	VEH & EQUIP - ACCT ONLY	1,363,918	1,637,668	1,361,400	1,637,500	1,434,700
0852	MATERIALS OH - ACCT ONLY	309,904	299,580	308,500	66,400	334,300
	<b>TOTAL OPERATING SERVICES</b>	<b>\$13,498,163</b>	<b>\$14,545,144</b>	<b>\$15,476,300</b>	<b>\$15,165,100</b>	<b>\$15,676,600</b>
0422	TEMPORARY PERSONNEL FEES	\$52,292	\$85,283	\$114,400	\$102,600	\$70,400
0426	MANAGEMENT CONSULTING	329,375	915,040	869,600	674,700	1,325,000
0435	CONTRACTUAL SERVICES	2,521,718	4,548,611	5,368,800	4,184,900	4,031,600
0438	SECURITY SERVICES	1,630	1,630	6,400	3,000	5,400
0615	SLUDGE REMOVAL	786,547	1,067,823	1,175,400	1,179,800	1,532,600
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$3,691,561</b>	<b>\$6,618,386</b>	<b>\$7,534,600</b>	<b>\$6,145,000</b>	<b>\$6,965,000</b>

# Water Resources Division Expenditures

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
002	0610, 0620, 0621, 0622, 0630, 0631, 0632 0640, 0641, 0642, 0650, 0651, 0652, 0653	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
COST TYPE/DESCRIPTION						
	TOTAL OPERATING BUDGET	\$30,327,383	\$35,781,578	\$37,911,800	\$36,602,900	\$39,115,400
	TOTAL CAPITAL BUDGET	\$1,719,087	\$1,035,890	\$3,180,000	\$1,392,290	\$3,366,000
	TOTAL WATER RESOURCES DIVISION BUDGET	\$32,046,470	\$36,817,470	\$41,091,800	\$37,995,190	\$42,481,400

# Water Resources Division Capital Budget

FUND 002	DIVISION/DEPARTMENT 0610, 0620, 0621, 0622, 0630, 0631, 0632 0640, 0641, 0642, 0650, 0651, 0652, 0653	BUDGET CODE	QTY.	DESCRIPTION	FY2021 REQUESTED	ADD/ REPL.	DESCRIBE REASON FOR PURCHASE	FY2021 RECOMMENDED
<b>323000 P.O. HOFFER WATER PLANT</b>								
			1	PLANT GENERATOR CONTROLS	\$260,000	REPL.	REPLACEMENT OF EXISTING CONTROLS FOR PLANT GENERATORS.	\$260,000
				<b>TOTAL P.O. HOFFER WATER PLANT</b>	<b>\$260,000</b>			<b>\$260,000</b>
<b>351000 CROSS CREEK TREATMENT PLANT</b>								
			1	PRIMARY SLUDGE PUMP	\$8,000	REPL.	TO REPLACE PRIMARY SLUDGE PUMP USED TO CONVEY SLUDGE TO ANAEROBIC DIGESTERS	\$8,000
			1	EMI BLOWER VALVE	8,000	REPL.	TO REPLACE EMI BLOWER VALVE USED DURING FILTER BACKWASH PROCESS	8,000
			1	RETURN SLUDGE PLUG VALVE	17,000	REPL.	TO REPLACE RETURN SLUDGE PLUG VALAVE	17,000
			1	RETURN SLUDGE CHECK VALVE	19,000	REPL.	TO REPLACE RETURN SLUDGE CHECK VALVE	19,000
			1	GENERATOR	173,000	REPL.	STANDBY GENERATOR AND SWITCHGEAR CONTROLS UPGRADE	173,000
				<b>TOTAL CROSS CREEK TREATMENT PLANT</b>	<b>\$225,000</b>			<b>\$225,000</b>
<b>353500 ROCKFISH TREATMENT PLANT</b>								
			1	VARIABLE FREQUENCY DRIVE	\$13,000	REPL.	TO REPLACE VARIABLE FREQUENCY DRIVE FOR A SLUDGE PUMP. CURRENT DRIVES ARE OBSOLETE AND PARTS AREN'T AVAILABLE.	\$13,000
				<b>TOTAL ROCKFISH TREATMENT PLANT</b>	<b>\$13,000</b>			<b>\$13,000</b>
<b>390000 STRUCTURES &amp; IMPROVEMENTS</b>								
			1	ELEVATOR	\$80,000	REPL.	REPLACE EXISTING ELEVATOR	\$80,000
			1	ELEVATOR	90,000	REPL.	ELEVATOR REPLACEMENT	90,000
				<b>TOTAL STRUCTURES &amp; IMPROVEMENTS</b>	<b>\$170,000</b>			<b>\$170,000</b>

# Water Resources Division Capital Budget

FUND	DIVISION/DEPARTMENT		FY2021	ADD/	DESCRIBE REASON	FY2021
002	0610, 0620, 0621, 0622, 0630, 0631, 0632 0640, 0641, 0642, 0650, 0651, 0652, 0653		REQUESTED	REPL.	FOR PURCHASE	RECOMMENDED
BUDGET CODE	QTY.	DESCRIPTION				
	<b>392000</b>	<b><u>TRANSPORTATION EQUIPMENT</u></b>				
2006102266	1	VEHICLE	\$26,000	REPL.	TO REPLACE VEHICLE # 4101, 2011 FORD RANGER; LTD MILEAGE 132,867; LTD MAINT. \$15,439	\$26,000
	1	VEHICLE	130,000	REPL.	TO REPLACE VEHICLE # 301, 2007 CHEVY 7500 CHEVROLET; LTD MILEAGE 66,135; LTD MAINT. \$72,823	130,000
	1	VEHICLE	130,000	REPL.	TO REPLACE VEHICLE # 356, 2007 CHEVY 7500 CHEVROLET; LTD MILEAGE 68,028; LTD MAINT. \$57,594	130,000
	1	VEHICLE	115,000	REPL.	TO REPLACE VEHICLE # 367, INTERNATIONAL 7400 FLATBED DUMP TRUCK; LTD MILEAGE 96,600; LTD MAINT. \$59,090	115,000
	1	VEHICLE	45,000	REPL.	TO REPLACE VEHICLE # 3317, FORD F250 SD; LTD MILEAGE 112,709; LTD MAINT. \$18,121	45,000
	1	VEHICLE	210,000	REPL.	TO REPLACE VEHICLE # 3326, FORD F750; LTD MILEAGE 46,082; LTD MAINT. \$130,319	210,000
	1	VEHICLE	110,000	REPL.	TO REPLACE VEHICLE # 3328, FORD F550; LTD MILEAGE 86,296; LTD MAINT. \$67,170	110,000
	1	VEHICLE	48,000	REPL.	TO REPLACE VEHICLE # 3339, FORD F250 SD; LTD MILEAGE 157,740; LTD MAINT. \$27,323	48,000
2006201805	1	VEHICLE	125,000	REPL.	TO REPLACE VEHICLE # 306, 2007 CHEVY 7500; LTD MILEAGE 84,826; LTD MAINT. \$34,090	125,000
2006201836	1	VEHICLE	125,000	REPL.	TO REPLACE VEHICLE # 334, 2007 CHEVY C750; LTD MILEAGE 83,217; LTD MAINT. \$51,280	125,000
2006201796	1	VEHICLE	128,000	REPL.	TO REPLACE VEHICLE # 3322, 2009 CHEVY 7500 LTD MILEAGE 112,511; LTD MAINT. \$72,411	128,000
	1	VEHICLE	463,000	ADD	COMBINATION VACTOR TRUCK	463,000

# Water Resources Division Capital Budget

FUND 002	DIVISION/DEPARTMENT 0610, 0620, 0621, 0622, 0630, 0631, 0632 0640, 0641, 0642, 0650, 0651, 0652, 0653		FY2021 REQUESTED	ADD/ REPL.	DESCRIBE REASON FOR PURCHASE	FY2021 RECOMMENDED
BUDGET CODE	QTY.	DESCRIPTION				
<b>392000</b>	<b><u>TRANSPORTATION EQUIPMENT (CON'T)</u></b>					
	1	VEHICLE	65,000	REPL.	TO REPLACE VEHICLE # 336, 1987 FORD F700; LTD MILEAGE 25,038; LTD MAINT. \$50,110	65,000
	1	VEHICLE	55,000	REPL.	TO REPLACE VEHICLE # 407, DODGE 4X4; LTD MILEAGE 67,220; LTD MAINT. \$37,809	55,000
		<b>TOTAL TRANSPORTATION EQUIPMENT</b>	<b>\$1,775,000</b>			<b>\$1,775,000</b>
<b>396000</b>	<b><u>POWER OPERATED EQUIPMENT</u></b>					
	1	BACKHOE	\$105,000	REPL.	TO REPLACE EQUIPMENT # 744, NEW HOLLAND B95 BACKHOE; LTD MAINT. \$54,972	\$105,000
	1	BACKHOE	105,000	REPL.	TO REPLACE EQUIPMENT # 7003, CATERPILLAR 430E BACKHOE; LTD MAINT. \$54,970	105,000
	1	BRUSHCUTTER	115,000	ADD	TO REPLACE EQUIPMENT # 7006, TEREX PT100I FORESTRY BRUSHCUTTER; LTD MAINT. \$152,648	115,000
	1	ASPHALT ROLLER	45,000	ADD	TO REPLACE EQUIPMENT # 786, TEREX TV1200 ASPHALT ROLLER; LTD MAINT. \$20,306	45,000
		<b>TOTAL POWER OPERATED EQUIPMENT</b>	<b>\$370,000</b>			<b>\$370,000</b>
<b>397000</b>	<b><u>COMMUNICATION EQUIPMENT</u></b>					
	7	800 MHZ COMMUNICATION DEVICES	\$42,000	REPL.	RADIOS AND CONSOLETTES NO LONGER SUPPORTED BY MOTOROLA	\$42,000
		<b>TOTAL COMMUNICATION EQUIPMENT</b>	<b>\$42,000</b>			<b>\$42,000</b>
<b>398000</b>	<b><u>MISCELLANEOUS EQUIPMENT</u></b>					
	1	PRESSURE WASHER	\$9,000	ADD	HOT WATER PRESSURE WASHER FOR LIFT STATION CLEANING	\$9,000

# Water Resources Division Capital Budget

FUND	DIVISION/DEPARTMENT		FY2021	ADD/	DESCRIBE REASON	FY2021
002	0610, 0620, 0621, 0622, 0630, 0631, 0632 0640, 0641, 0642, 0650, 0651, 0652, 0653		REQUESTED	REPL.	FOR PURCHASE	RECOMMENDED
BUDGET CODE	QTY.	DESCRIPTION				
<b>398000</b>		<b><u>MISCELLANEOUS EQUIPMENT CONT'D</u></b>				
	2	LIFT STATION PUMPS	15,000	ADD	LIFT STATION CHOPPER PUMPS FOR INVERNESS LS	15,000
	1	CONTROL PANEL	31,000	ADD	CONTROL PANEL FOR INVERNESS LS	31,000
	1	SCADA	400,000	REPL.	LIFT STATION COMMUNICATION & SCADA UPGRADES	400,000
	1	FIBER	56,000	ADD	FIBER TO LIFT STATION SITES	56,000
		<b>TOTAL MISCELLANEOUS EQUIPMENT</b>	<b>\$511,000</b>			<b>\$511,000</b>

WATER RESOURCES DIVISION  
TOTAL CAPITAL BUDGET      \$3,366,000      \$3,366,000

# Electric Systems Division

## PURPOSE AND OVERVIEW

The Electric Systems Division is responsible for the electric system facilities, operations and performance including generation, transmission and distribution of power. This division is also responsible for the design, construction, maintenance and operation of the generation plant, transmission plant and distribution plant facilities.

## SUMMARY OF BUDGET CHANGES

- \* Overall, Electric Systems Division Budget decreased by 5.94%.
- \* Personnel Services includes 3 new positions in Electric Construction offset by one retirement that will not be replaced in FY21.
- \* Power Supply costs decreased \$14.1m which reflects lower costs from Duke through newly negotiated contract and lower coal ash expenses.

## PERSONNEL SUMMARY

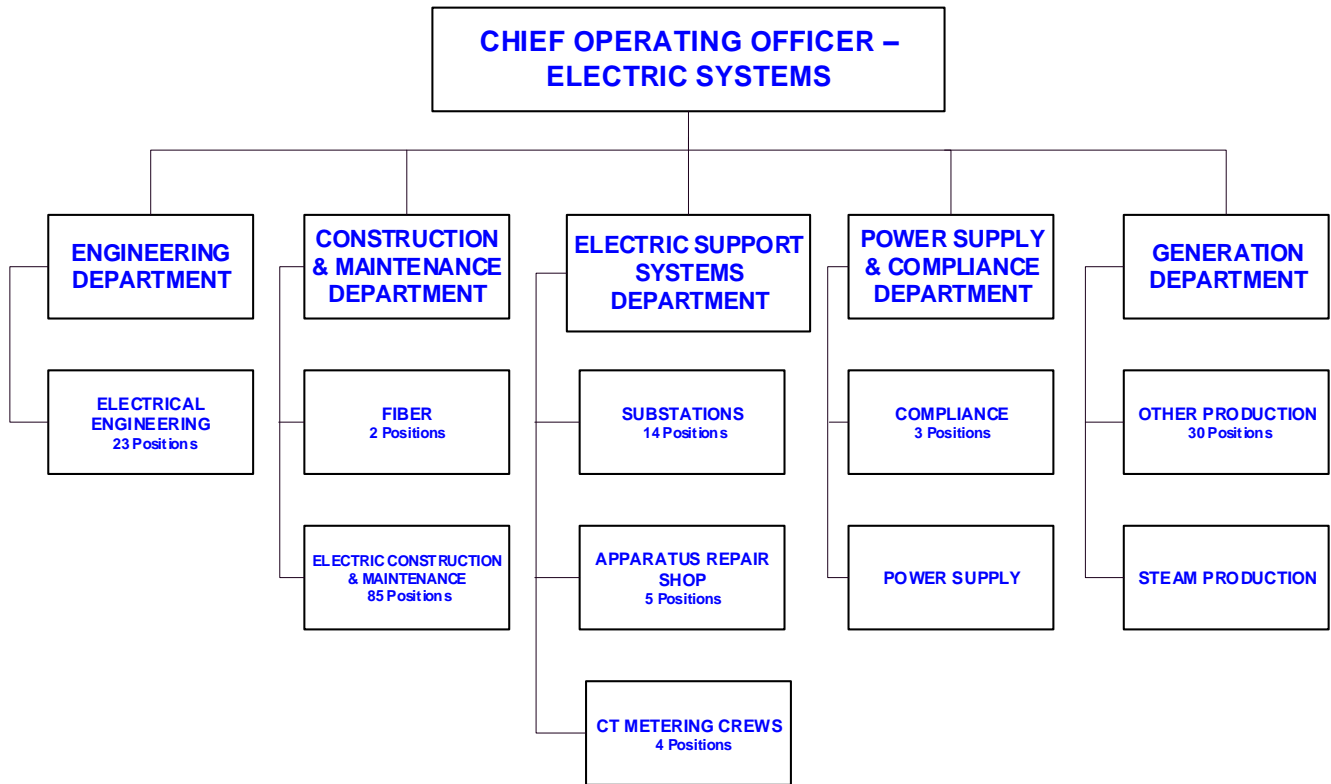
	AUTHORIZED FY 2017	AUTHORIZED FY 2018	AUTHORIZED FY 2019	AUTHORIZED FY 2020	AUTHORIZED FY 2021
FULL TIME	154	154	154	164	166
PART TIME	0	0	0	0	0
CONTRACT	0	0	0	0	0

## BUDGET SUMMARY

DEPARTMENTS	FY2019 Actual	FY2020 Budget	FY2021 Recommended	FY2021 Adopted	% Change FY2021 / FY2020
ELECTRICAL ENGINEERING	\$3,008,808	\$3,245,100	\$3,511,700	\$0	8.22%
CONSTRUCTION & MAINTENANCE	11,162,400	10,901,200	11,245,400	0	3.16%
ELECTRIC SUPPORT SYSTEMS	3,643,404	3,343,800	3,587,700	0	7.29%
CONTRACTS & COMPLIANCE	159,478,719	157,561,300	143,511,000	0	-8.92%
GENERATION	4,573,367	5,463,800	7,743,100	0	41.72%
<b>TOTAL OPERATING BUDGET</b>	<b>\$181,866,697</b>	<b>\$180,515,200</b>	<b>\$169,598,900</b>	<b>\$0</b>	<b>-6.05%</b>
<b>TOTAL GEN FUND CAPITAL BUDGET</b>	<b>\$1,402,911</b>	<b>\$1,345,300</b>	<b>\$1,457,000</b>	<b>\$0</b>	<b>8.30%</b>
<b>TOTAL CAP PROJECT FUND BUDGET</b>	<b>\$830,000</b>	<b>\$1,480,000</b>	<b>\$455,000</b>	<b>\$0</b>	<b>-69.26%</b>
<b>TOTAL BUDGET</b>	<b>\$183,269,605</b>	<b>\$181,860,500</b>	<b>\$171,055,900</b>	<b>\$0</b>	<b>-5.94%</b>

\* The Total Budget includes General Fund Capital and Expenses only.

# ELECTRIC SYSTEMS DIVISION





# Electric Systems Division Expenditures

Public Works Commission

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001	0810, 0815, 0820, 0821, 0823, 0824, 0828 0830, 0831, 0832, 0833	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
COST TYPE/DESCRIPTION						
	REGULAR SALARIES	\$7,791,816	\$8,769,550	\$10,011,800	\$8,609,200	\$10,365,800
	ALLOCATED SALARIES	(314,475)	(196,439)	(1,820,000)	(140,300)	(1,840,000)
	FICA EXPENSE	656,782	744,259	816,000	768,200	836,900
	BENEFITS	2,310,756	2,578,452	2,997,300	2,887,300	3,253,400
	LABOR C LABOR OVERHEAD	1,020,838	1,337,009	1,026,000	1,204,800	1,026,000
	<b>TOTAL PERSONNEL SERVICES</b>	<b>\$11,465,716</b>	<b>\$13,232,830</b>	<b>\$13,031,100</b>	<b>\$13,329,200</b>	<b>\$13,642,100</b>
	0626 CAPACITY CHARGE	\$76,322,916	\$77,624,370	\$74,277,000	\$76,516,000	\$75,283,000
	0627 ENERGY CHARGE	58,406,120	58,685,979	60,014,900	53,650,000	48,855,800
	0639 PE-TRANSMISSION	6,748,112	6,693,535	7,069,200	6,900,000	7,107,100
	0641 SEPA BILLS	334,506	403,764	421,200	462,700	421,200
	0651 TRUE UP	106,800	(18,109)	0	0	0
	0654 DP-COAL ASH-COAL COMBUSTION	3,402,195	6,804,389	3,402,000	3,402,200	9,446,400
	0655 DP-COAL ASH-COAL COMBUSTION	595,797	0	0	0	342,300
	0656 DP-COAL ASH CHARGES FOR YRS 2	4,506,821	11,835,485	11,872,200	13,625,000	0
	0657 DP-COAL ASH CHARGES FOR YRS 2	776,074	278,324	305,500	299,700	0
	0660 COMMUNITY SOLAR PURCHASES	0	0	37,200	0	50,900
	0661 ENERGY CHARGE-ADJUSTMENT	0	(176,696)	0	0	0
	0662 DEMAND CHARGE-ADJUSTMENT	0	(3,447,802)	(1,830,000)	(2,040,600)	0
	0663 CHILLER CAPACITY CREDIT	0	0	200,400	0	200,400
	0664 CHILLER ENERGY CREDIT	0	0	220,800	0	220,800
	<b>TOTAL POWER SUPPLY</b>	<b>\$151,199,339</b>	<b>\$158,683,241</b>	<b>\$155,990,400</b>	<b>\$152,815,000</b>	<b>\$141,927,900</b>
	0104 TEMPORARY PERSONNEL FEES	\$112,322	\$339,789	\$199,100	\$293,600	\$200,500
	0106 MANAGEMENT CONSULTING	183,422	183,664	295,900	290,600	304,500
	0108 CONTRACTUAL SERVICES	6,476	4,948	5,000	3,900	4,100
	0114 PROCESS CONTROL EQUIPMENT	428	1,676	2,400	1,600	1,900
	0120 SALVAGE -RETURNS	(124,920)	(45,949)	(127,000)	(127,000)	(82,500)
	0122 SALV - SOLD FOR SCRAP	(25,539)	(42,651)	(69,200)	(69,200)	(58,200)
	0125 SLUDGE REMOVAL	0	119	100	0	0
	0126 METERS - ELECTRIC	44,614	10,160	20,200	20,300	21,400
	0145 SAFETY SUPPLIES & EXP - DIR PURCH	49,833	39,016	48,200	43,100	49,300
	0146 EMERGENCY SUPPORT	91	1,036	100	300	100
	0150 TOOLS	101,000	180,030	178,500	177,600	208,400
	0152 EQUIPMENT & REPAIR PARTS	190,047	291,412	246,100	215,300	301,700
	0156 CHEMICALS - INV ISSUE	11,730	7,535	10,800	9,100	10,900
	0157 CHEMICALS (NON INVENTORY ISSU)	19,004	34,068	21,000	19,200	21,700
	0160 POWER COSTS	175,502	180,567	187,500	192,900	195,500
	0180 POLE ATTACHMENTS	11,242	11,581	32,000	12,000	13,000
	0401 OFFICE SUPPLIES	35,209	27,690	38,900	37,600	41,800

# Electric Systems Division Expenditures

Public Works Commission

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001	0810, 0815, 0820, 0821, 0823, 0824, 0828 0830, 0831, 0832, 0833	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
COST TYPE/DESCRIPTION						
0402	POSTAGE/PRINT/STATIONERY	1,036	1,679	2,200	2,300	2,300
0405	VEHICLE ALLOWANCE	5,825	5,582	6,400	6,600	6,000
0406	BUSINESS TRAVEL	21,748	13,655	34,700	35,300	45,100
0409	TELEPHONE EXPENSE	91,305	114,957	102,600	155,200	175,100
0410	JANITORIAL SUPPLIES	6,984	5,558	7,800	8,100	10,500
0412	RENTAL OF EQUIPMENT	17,785	46,665	54,800	51,200	145,200
0416	OFFICE FURN & SMALL EQUIPMENT	7,777	10,941	17,200	16,300	13,500
0417	COMPUTER EQUIPMENT & SUPPLIES	21,605	30,668	99,200	98,300	68,800
0418	PHOTOCOPIER EXPENSE	5,389	5,532	10,000	9,700	8,600
0439	PROPERTY INSURANCE	193,315	239,550	353,300	298,500	330,700
0445	CUSTOMER CLAIMS	0	0	0	3,800	0
0452	MISC GENERAL EXPENSES	11,295	121,121	16,300	13,800	14,900
0453	DUES AND FEES	47,894	41,975	72,400	37,700	48,500
0454	COMMUNITY RELATIONS	0	3,200	0	0	0
0456	PUBLICATIONS & SUBSCRIPTIONS	13,492	1,399	4,200	3,900	9,400
0457	FREIGHT	20,028	18,522	22,100	17,100	26,800
0462	LANDFILL EXPENSES	792	1,254	4,000	4,000	4,000
0463	WATER UTILITIES	44,833	35,538	46,900	30,100	32,200
0464	SEWER UTILITIES	33,552	36,567	43,500	39,300	41,700
0467	RENTS	1,100	1,200	4,000	4,200	4,000
0469	MAINT AGREEMNTS/NON-COMPUTER	1,025	67,293	85,600	40,200	78,400
0477	COMPUTER SYSTEM CONTRACTS	295,191	292,044	390,900	329,500	434,800
0481	NATURAL GAS UTILITIES	4,869	10,950	7,300	6,100	7,200
0497	SAFETY SUPPLIES & EXPENSE	16,477	17,905	18,200	17,700	18,300
0503	EMPLOYEE WELFARE	4,188	11,463	12,500	4,000	7,700
0504	UNIFORM & JACKET EXPENSE	208,094	251,582	237,100	236,100	279,100
0505	EMP EDUCATION/SEMINARS	211,219	249,858	303,500	220,900	311,800
0506	EDUCATION ASSISTANCE EXPENSE	4,092	2,000	5,500	5,000	4,500
0535	RENEWABLE ENERGY CERTIFICATES	818,022	291,158	1,020,000	785,200	1,000,000
0564	FACILITIES & GROUNDS MAINTENANCE	269,693	187,847	198,800	179,500	222,000
0701	FLEET SERVICES	78,979	83,727	91,500	90,500	86,700
0725	ALLOCATED RENTS	326,807	314,683	322,400	322,400	330,500
0726	ALLOCATED FIBER	62,600	62,600	62,600	62,600	62,600
0750	MUTUAL AID AGR EXP NI LABOR	1,360	0	0	0	1,400
0803	ASSET TRNSFRS OR PRIOR YR CORR	(15,311)	0	0	0	0
0807	INVENTORY ISSUES	309,362	327,628	234,600	187,100	592,000
0810	INVENTORY OVER/SHORT	(143,059)	0	400	0	400
0817	JOB COST RECLASS-ACCTG ONLY	1,078,313	1,540,968	1,198,500	1,878,600	1,394,300
0819	PRE-CAPITALIZED INSTALL COSTS	(185,937)	(206,918)	(283,500)	(283,500)	(304,400)
0850	VEH & EQUIP - ACCT ONLY	1,036,809	1,243,937	943,500	1,065,300	1,027,400

# Electric Systems Division Expenditures

FUND	DIVISION/DEPARTMENT	FY2018	FY2019	FY2020	FY2020	FY2021
001	0810, 0815, 0820, 0821, 0823, 0824, 0828 0830, 0831, 0832, 0833	ACTUAL	ACTUAL	BUDGET	ESTIMATE	RECOMMENDED
<b>COST TYPE/DESCRIPTION</b>						
0852	MATERIALS OH - ACCT ONLY	9,259	85,173	17,300	14,800	44,300
	<b>TOTAL OPERATING SERVICES</b>	<b>\$5,728,270</b>	<b>\$6,794,151</b>	<b>\$6,857,900</b>	<b>\$7,118,300</b>	<b>\$7,820,400</b>
0422	TEMPORARY PERSONNEL FEES	\$181,671	\$73,129	\$113,700	\$97,300	\$98,000
0426	MANAGEMENT CONSULTING	300	0	0	0	0
0435	CONTRACTUAL SERVICES	1,791,573	2,704,679	4,180,300	2,136,200	5,888,000
0438	SECURITY SERVICES	45,930	41,917	46,800	46,800	47,500
0512	CONTRACT LABOR	64,775	336,749	295,000	295,100	175,000
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$2,084,249</b>	<b>\$3,156,473</b>	<b>\$4,635,800</b>	<b>\$2,575,400</b>	<b>\$6,208,500</b>
	<b>TOTAL OPERATING BUDGET</b>	<b>\$170,477,574</b>	<b>\$181,866,697</b>	<b>\$180,515,200</b>	<b>\$175,837,900</b>	<b>\$169,598,900</b>
	<b>TOTAL GEN FUND CAPITAL BUDGET</b>	<b>\$1,132,314</b>	<b>\$1,402,911</b>	<b>\$1,345,300</b>	<b>\$1,118,700</b>	<b>\$1,457,000</b>
	<b>TOTAL CAP PROJECT FUND BUDGET</b>	<b>\$0</b>	<b>\$830,000</b>	<b>\$1,480,000</b>	<b>\$1,480,000</b>	<b>\$455,000</b>
	<b>TOTAL ELECTRIC SYSTEMS DIVISION BUDGET</b>	<b>\$171,609,888</b>	<b>\$183,269,605</b>	<b>\$181,860,500</b>	<b>\$176,956,600</b>	<b>\$171,055,900</b>

\* The Total Budget includes General Fund Capital and Expenses only.

# Electrical Systems Division Capital Budget

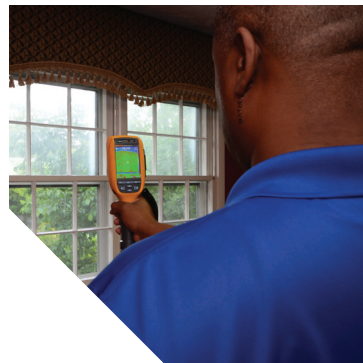
FUND	DIVISION/DEPARTMENT		FY2021	ADD/	DESCRIBE REASON	FY2021
001	0810, 0815, 0820, 0821, 0823, 0824, 0828 0830, 0831, 0832, 0833		REQUESTED	REPL.	FOR PURCHASE	RECOMMENDED
BUDGET CODE	QTY.	DESCRIPTION				
<b>303000</b>	<b><u>COMPUTER SOFTWARE &amp; HARDWARE</u></b>					
	1	CYME SOFTWARE	\$10,000	REPL.	ADDITIONAL MODULE FOR CYME SOFTWARE	\$10,000
		<b>TOTAL COMPUTER SOFTWARE &amp; HARDWARE</b>	<b>\$10,000</b>			<b>\$10,000</b>
<b>362000</b>	<b><u>STATION EQUIPMENT</u></b>					
	1	FENCE	\$30,000	REPL.	FENCE REPLACEMENT AT TOKAY SUBSTATION	\$30,000
	1	FENCE	33,000	REPL.	FENCE REPLACEMENT AT FENIX SUBSTATION	33,000
		<b>TOTAL STATION PLANT</b>	<b>\$63,000</b>			<b>\$63,000</b>
<b>392000</b>	<b><u>TRANSPORTATION EQUIPMENT</u></b>					
	1	VEHICLE	\$140,000	REPL.	TO REPLACE VEHICLE # 231, INTERNATIONAL 4400; LTD MILEAGE 81,516; LTD MAINT. \$81,019	\$140,000
	1	VEHICLE	30,000	REPL.	TO REPLACE VEHICLE # 2303, FORD F150; LTD MILEAGE 107,664; LTD MAINT. \$15,422	30,000
	1	VEHICLE	30,000	REPL.	TO REPLACE VEHICLE # 2308, FORD F150; LTD MILEAGE 99,594; LTD MAINT. \$14,402	30,000
	1	VEHICLE	30,000	REPL.	TO REPLACE VEHICLE # 2312, FORD RANGER; LTD MILEAGE 120,747; LTD MAINT. \$19,292	30,000
	1	VEHICLE	162,000	REPL.	TO REPLACE VEHICLE # 244, 2000 INTERNATIONAL REEL TRUCK, LTD MILEAGE 70,373; LTD MAINT. \$66,116.	162,000
	1	VEHICLE	\$28,000	REPL.	TO REPLACE VEHICLE # 1106, 2011 FORD F150; LTD MILEAGE 103,323; LTD MAINT. \$11,226	\$28,000
	1	VEHICLE	48,000	REPL.	TO REPLACE VEHICLE # 1107, 2011 FORD F250 SD; LTD MILEAGE 108,426; LTD MAINT. \$20,505	48,000
	1	VEHICLE	42,000	REPL.	TO REPLACE VEHICLE # 129, 2004 FORD F250 SD; LTD MILEAGE 55,022; LTD MAINT. \$17,794	42,000

# Electrical Systems Division Capital Budget

FUND	DIVISION/DEPARTMENT		FY2021	ADD/	DESCRIBE REASON	FY2021
001	0810, 0815, 0820, 0821, 0823, 0824, 0828 0830, 0831, 0832, 0833		REQUESTED	REPL.	FOR PURCHASE	RECOMMENDED
BUDGET CODE	QTY.	DESCRIPTION				
<b>392000</b>	<b><u>TRANSPORTATION EQUIPMENT (CONT'D)</u></b>					
LOT		TRANSPORTATION EQUIPMENT	4,000		GENERAL FUND FLEET ALLOCATION CAPITAL COST FOR VEHICLES FUNDED BY THE TRANSPORTATION EQUIPMENT CPF IN FY 2020.	4,000
		<b>TOTAL TRANSPORTATION EQUIPMENT - FUND 001</b>	<b>\$514,000</b>			<b>\$514,000</b>
<b>392000</b>	<b><u>TRANSPORTATION EQUIPMENT - CAPITAL PROJECT FUND</u></b>					
1	VEHICLE		\$240,000	REPL.	TO REPLACE VEHICLE # 2301, INTERNATIONAL 7400; LTD MILEAGE 71,049; LTD MAINT. \$69,945	\$240,000
1	VEHICLE		215,000	REPL.	TO REPLACE VEHICLE # 2315, KENWORTH BUCKET TRUCK; LTD MILEAGE 104,817; LTD MAINT. \$66,139	215,000
		<b>TOTAL TRANSPORTATION EQUIPMENT - CPF</b>	<b>\$455,000</b>			<b>\$455,000</b>
<b>395000</b>	<b><u>LABORATORY &amp; TEST EQUIPMENT</u></b>					
1	RELAY TEST SET		\$86,000	ADD	MULTI-PHASE CAPABILITY THAT WILL BE ABLE TO SUPPORT VARIOUS OUTPUT AND INPUT SIGNALS TO INCLUDE ELECTROMECHANICAL DESIGNS AND IED DEVICES.	\$86,000
2	MICRO OHM METER		19,000	ADD	A/C POWER METER WITH 0.1 MICRO OHM TO 1 OHM RANGE AND DB POWER COMPATIBLE	19,000
		<b>TOTAL LABORATORY &amp; TEST EQUIPMENT</b>	<b>\$105,000</b>			<b>\$105,000</b>
		<b>POWER OPERATED</b>				
<b>396000</b>	<b><u>CONSTRUCTION EQUIPMENT</u></b>					
1	SPLICE MACHINE		\$25,000	REPL.	TO REPLACE CURRENT FIBER OPTIC SPLICE MACHINE	\$25,000
1	CHIPPER		70,000	REPL.	TO REPLACE EQUIPMENT # 629	70,000
1	EXCAVATOR		43,000	REPL.	TO REPLACE EQUIPMENT # 6001, DITCH WITCH EXCAVATOR; LTD MAINT. \$54,602	43,000

# Electrical Systems Division Capital Budget

FUND	DIVISION/DEPARTMENT		FY2021	ADD/	DESCRIBE REASON	FY2021
001	0810, 0815, 0820, 0821, 0823, 0824, 0828 0830, 0831, 0832, 0833		REQUESTED	REPL.	FOR PURCHASE	RECOMMENDED
BUDGET CODE	QTY.	DESCRIPTION				
<b>396000</b>	<b><u>CONSTRUCTION EQUIPMENT (CONT'D)</u></b>					
1	TRENCHER	43,000	REPL.	TO REPLACE EQUIPMENT # 6004, TRENCHER WITH BACKHOE	43,000	
1	EXCAVATOR	140,000	ADD	VERMEER VACUUM EXCAVATOR	140,000	
1	EZ-HAULER	190,000	REPL.	TO REPLACE EQUIPMENT # 673	190,000	
	<b>TOTAL POWER OPERATED CONSTRUCTION EQUIPMENT</b>	<b>\$511,000</b>			<b>\$511,000</b>	
<b>397000</b>	<b><u>COMMUNICATION EQUIPMENT</u></b>					
1	CONSOLETTTE	\$7,000	REPL.	TO REPLACE CONSOLETTTE IN DISPATCH	\$7,000	
1	ACS PRISM	\$97,000	ADD	ACS PRISM CONVERSION FROM 10 TO 11	\$97,000	
16	800 MHZ COMMUNICATION DEVICES	88,000	REPL.	RADIOS AND CONSOLETTTES ARE NO LONGER SUPPORTED BY MOTOROLA	88,000	
	<b>TOTAL COMMUNICATION EQUIPMENT</b>	<b>\$192,000</b>			<b>\$192,000</b>	
<b>398000</b>	<b><u>MISCELLANEOUS EQUIPMENT</u></b>					
1	TRANSPONDERS	\$10,000	REPL.	REPLACEMENT TRANSPONDERS FOR GIS	\$10,000	
1	OIL TANK CONTAINMENT LINER	\$42,000	ADD	RUBBERIZED LINER INCLUDING SIDEWALLS AND CONCRETE PILLARS	\$42,000	
1	PAINT SPRAYING SYSTEM	10,000	ADD	ELECTROSTATIC PAINT SPRAYING SYSTEM	10,000	
	<b>TOTAL MISCELLANEOUS EQUIPMENT</b>	<b>\$62,000</b>			<b>\$62,000</b>	
	<b>TOTAL GENERAL FUND CAPITAL BUDGET</b>				<b>\$1,457,000</b>	
	<b>TOTAL CAPITAL PROJECT FUND BUDGET</b>				<b>\$455,000</b>	
	<b>ELECTRIC SYSTEMS DIVISION TOTAL CAPITAL BUDGET</b>	<b>\$1,912,000</b>			<b>\$1,912,000</b>	



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